ANNOUNCEMENT BY SPEAKER SEAH KIAN PENG (Retirement of Ms Ng Sheau Jiuan, Clerk of Parliament)

Honourable Members,

I wish to inform the House that our Clerk of Parliament, Ms Ng Sheau Jiuan, will retire on 23 September 2025, after 33 years of distinguished service.

- 2. Ms Ng began her parliamentary career in 1992 and became our sixth—and first woman—Clerk of Parliament in 2005. I first met her when I entered the House in 2006. From my early days as a new MP, through my time as Deputy Speaker, and now as Speaker, her patient guidance and deep knowledge of parliamentary procedure have been invaluable.
- 3. Renowned for her mastery of the Standing Orders, Ms Ng has served as the principal adviser to Speakers and Members with impartiality and meticulous care. She strengthened the work of various Committees, steered the House through the challenges of the pandemic, and led the Secretariat through three decades of technological change, ensuring that Parliament kept pace with the times. When in doubt about procedure, we and I do not turn to Mr Google—we turn to Ms Ng.

- 4. As head of the Secretariat, her leadership has kept Parliament running seamlessly and enhanced Singapore's profile through many international and regional conferences and meetings. Her legacy of excellence and innovation will endure.
- 5. I am also pleased to announce that Mr Siow Peng Han, our current Deputy Clerk since 2008, will succeed as Clerk of Parliament tomorrow, on 23 September 2025. I extend, on behalf of all Members, our heartiest congratulations to Mr Siow on his appointment.
- 6. Finally, on behalf of all Members and Speakers past and present, I convey our deepest gratitude to Ms Ng for her exemplary service and to wish her every happiness in the next chapter of her life. Sheau Jiuan, we will miss your wise counsel and your unwavering dedication.
- 7. Thank you.