

FIFTEENTH PARLIAMENT OF SINGAPORE
(FIRST SESSION)

ORDER PAPER SUPPLEMENT
THURSDAY, 26 FEBRUARY 2026

Sup. No. 6

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ESTIMATES OF EXPENDITURE FOR
THE FINANCIAL YEAR 1ST APRIL 2026 TO 31ST MARCH 2027
(PAPER CMD 4 OF 2026)

Notices of Amendments to be moved in the Committee of Supply.

Head U - Prime Minister's Office

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

- (a) *Public Service in a Changing World*
Mr Foo Cexiang
- (b) *Ministerial Powers*
Ms He Ting Ru
- (c) *Preparing Public Officers for the Future*
Mr Sanjeev Kumar Tiwari
- (d) *Innovation and Talent Strategy*
Dr Choo Pei Ling
- (e) *Net Zero Carbon Society*
Ms Poh Li San
- (f) *Target of Reaching Net Zero*
Mr Azhar Othman
- (g) *Effect of Carbon Tax*
Ms He Ting Ru
- (h) *Competitive Decarbonisation*
Mr Mark Lee
- (i) *The Race to a Low-carbon Future*
Ms Lee Hui Ying
- (j) *Carbon Policy and Transition Support*
Ms Nadia Ahmad Samdin
- (k) *Greener Careers*
Mr Ng Shi Xuan
- (l) *Falling Total Fertility Rate*
Mr Vikram Nair

Head U - Prime Minister's Office - continued

- (m) *A Refreshed Population Strategy*
Mr Shawn Loh
- (n) *Tackle Wealth Inequality with Baby Bonds*
Mr Low Wu Yang Andre
- (o) *Supporting Transnational Singapore Families*
Mr Edward Chia Bing Hui
- (p) *Families at Heart of Our Future*
Ms Nadia Ahmad Samdin
- (q) *Singapore Made For Families*
Ms Hany Soh
- (r) *Reset Population for Resilience*
Mr Yip Hon Weng
- (s) *Immigration, Integration and Equity*
Mr Xie Yao Quan
- (t) *Support for Our Senior Youths*
Ms Lee Hui Ying
- (u) *Made For Families Certification*
Dr Haresh Singaraju
- (v) *Progressive Workplaces and Families*
Mr Mark Lee
- (w) *Supporting Marriage and Parenthood*
Ms Yeo Wan Ling
- (x) *Workplace Support for Families*
Ms Cassandra Lee
- (y) *Greater Access to Assisted Reproductive Technology Services*
Ms Kuah Boon Theng
- (z) *Futureproofing Family Formation Singapore*
Dr Charlene Chen
- (aa) *Fertility - A Public Health Priority*
Dr Hamid Razak
- (ab) *Fertility and Childcare Leave Support*
Ms Valerie Lee
- (ac) *Enhancing Postpartum Support for Parents*
Ms Elysa Chen

Head U - Prime Minister's Office - continued

- (ad) *Career Comeback Credit for Caregivers*
Ms Elysa Chen
- (ae) *Adequate Provision of ATMs and Video Teller Machines*
Mr Chua Kheng Wee Louis
- (af) *Mandating Acceptance of Cash*
Mr Chua Kheng Wee Louis
- (ag) *Sustainability of Equity Market Development Programme*
Mr Chua Kheng Wee Louis
- (ah) *Insurance for Persons with Disabilities (PwDs)*
Miss Rachel Ong
-

Head M - Ministry of Finance

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

- (a) *Keeping Fiscal System Prudent and Dynamic*
Mr Saktiandi Supaat
- (b) *Managing Capital for a Networked Economy*
Mr Victor Lye
- (c) *Property Tax - Annual Value versus Capital Value*
Mr Kenneth Tiong Boon Kiat
- (d) *GST Price Display - Hotels and Restaurants*
Mr Kenneth Tiong Boon Kiat
- (e) *Support SMEs*
Mr Lee Hong Chuang
- (f) *Reduce Compliance Burden for Businesses*
Ms Tin Pei Ling
- (g) *Reduce Cross Border Trade Friction*
Ms Tin Pei Ling
- (h) *Personal Income Tax Credits*
Mr Ng Shi Xuan
- (i) *Leveraging AI for GeBIZ*
Mr Ng Shi Xuan

Head M - Ministry of Finance - continued

- (j) *Tech-enabled Procurement for the Future*
Mr Shawn Loh
 - (k) *Inclusive Procurement and AI-enabled MOF*
Ms Denise Phua Lay Peng
 - (l) *Improve Experience Transacting with Government*
Ms Yeo Wan Ling
 - (m) *Procurement Opportunities for Businesses*
Ms Yeo Wan Ling
 - (n) *Reserves, Disbursement and Procurement*
Mr Edward Chia Bing Hui
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Head F - Parliament

That the total sum to be allocated for Head F of the Estimates be reduced by \$100.

Strengthening Parliamentary Democracy

- (a) Ms He Ting Ru
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Head N - Ministry of Foreign Affairs

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *Singapore's Strategic Foreign Policy*
Mr Yip Hon Weng
- (b) *Changing World Order*
Mr Vikram Nair
- (c) *Foreign Policy for a Networked Economy*
Mr Victor Lye
- (d) *Navigating a Fragmented World*
Mr Gerald Giam Yean Song
- (e) *Evolving Post-Cold War Order*
Mr Liang Eng Hwa
- (f) *Geopolitical Tension*
Mr Ang Wei Neng

Head N - Ministry of Foreign Affairs - continued

- (g) *Technology Diplomacy*
Dr Neo Kok Beng
- (h) *Sovereignty and Economic Security*
Ms Jessica Tan Soon Neo
- (i) *The Mighty Red Dot*
Ms Hazlina Abdul Halim
- (j) *Domestic Support - Foreign Policy*
Ms Joan Pereira
- (k) *A Geopolitically Literate Singapore*
Ms Eileen Chong Pei Shan
- (l) *Domestic Support for Foreign Policy*
Mr Foo Cexiang
- (m) *Singapore Relations with China and US*
Mr Shawn Huang Wei Zhong
- (n) *Engaging US, China and Middle Powers*
Mr Henry Kwek Hian Chuan
- (o) *US-China Relations and Global Institutions*
Mr Edward Chia Bing Hui
- (p) *ASEAN at 60 - Strengthening Unity*
Miss Rachel Ong
- (q) *Singapore - ASEAN and EU*
Mr Lee Hong Chuang
- (r) *Singapore and ASEAN*
Mr Alex Yeo
- (s) *Our ASEAN Ties*
Ms Valerie Lee
- (t) *Relevance of ASEAN and Its Implications*
Mr Liang Eng Hwa
- (u) *ASEAN's Importance to Singapore*
Mr Patrick Tay Teck Guan
- (v) *Relations with ASEAN Member States*
Mr Patrick Tay Teck Guan
- (w) *Situation in Gaza*
Dr Syed Harun Alhabsyi

Head N - Ministry of Foreign Affairs - continued

- (x) *Cooperation with Middle Powers*
Dr Hamid Razak
 - (y) *Exploring Opportunities - Emerging Regions*
Ms Joan Pereira
 - (z) *Growing Singapore's Development Partners*
Assoc. Prof. Kenneth Goh
 - (aa) *Strengthening Consular Services*
Miss Rachel Ong
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Head J - Ministry of Defence

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

- (a) *Strengthen Defence for Uncertainty*
Mr Yip Hon Weng
- (b) *Defence Partnerships*
Mr Vikram Nair
- (c) *MINDEF/SAF in a Dynamic Landscape*
Mr Shawn Huang Wei Zhong
- (d) *Changing Nature of Warfare*
Ms Joan Pereira
- (e) *Unmanned Technology in Training and Operations*
Ms Poh Li San
- (f) *Singapore's National Cyber Defence Capabilities*
Ms Yeo Wan Ling
- (g) *Projection for Defence Spending*
Dr Wan Rizal
- (h) *Defence Procurement Risks*
Mr Gerald Giam Yean Song
- (i) *Maximising Servicemen's Contributions*
Mr Henry Kwek Hian Chuan
- (j) *Digital and Intelligence Service Cyber Talent - Private Sector Path*
Mr Kenneth Tiong Boon Kiat

Head J - Ministry of Defence - continued

- (k) *Second-year NSF Allowance - \$1,800 Local Qualifying Salary (LQS)*
Mr Kenneth Tiong Boon Kiat
- (l) *Recognition and Support for NSmen*
Mr Melvin Yong Yik Chye
- (m) *Totally Ready, for Singapore!*
Ms Hazlina Abdul Halim
- (n) *Total Defence*
Mr Lee Hong Chuang
- (o) *National Service - Time to Redefine*
Dr Neo Kok Beng
- (p) *Strengthening National Resilience*
Miss Rachel Ong
- (q) *SAF Volunteer Corps*
Mr Sanjeev Kumar Tiwari
- (r) *Defence in the Community*
Mr Patrick Tay Teck Guan
- (s) *Strengthening Defence in the Community*
Mr Alex Yam Ziming
- (t) *SAFRA and the Community*
Mr Alex Yeo
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Head P - Ministry of Home Affairs

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *Threat Environment and Priorities*
Mr Vikram Nair
- (b) *Mental Health to Reduce Recidivism*
Mr Abdul Muhaimin Abdul Malik
- (c) *Ex-offenders and Yellow Ribbon*
Mr Patrick Tay Teck Guan
- (d) *Rehabilitation and Reintegration*
Mr Gabriel Lam

Head P - Ministry of Home Affairs - continued

- (e) *Scams*
Ms Sylvia Lim
- (f) *Fighting Scams*
Dr Wan Rizal
- (g) *Systemic Change to Counter Scammers*
Ms Kuah Boon Theng
- (h) *Combating Scams in the Community*
Mr Alex Yeo
- (i) *Youths and Drug Abuse*
Mr Alex Yeo
- (j) *Keep Families Safe on Roads and Online*
Ms Cassandra Lee
- (k) *Coping with Transformation and AI*
Mr Sanjeev Kumar Tiwari
- (l) *Preventing House Fires with Technology*
Miss Rachel Ong
- (m) *High-rise Fire Safety*
Dr Neo Kok Beng
- (n) *External Threats and Influences*
Dr Neo Kok Beng
- (o) *Threat Landscape - Foreign Influence*
Mr Christopher de Souza
- (p) *Drugs - Effective Rehabilitation*
Mr Christopher de Souza
- (q) *Drugs - Fight Trafficking*
Mr Christopher de Souza
- (r) *Transnational Drug Threats and Prevention*
Mr Jackson Lam
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Head R - Ministry of Law

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

- (a) *Access to Justice and Legal Hub*
Mr Vikram Nair
- (b) *Extradition*
Ms Sylvia Lim
- (c) *Further Encourage Legacy Planning*
Ms Hany Soh
- (d) *Improving Accessibility to Community Disputes Resolution Tribunals*
Mr Gerald Giam Yean Song
- (e) *Appointment of Attorney-General*
Ms Sylvia Lim
- (f) *Thought Leadership - On the Global Stage*
Mr Christopher de Souza
- (g) *Singapore as a Mediation Hub*
Mr Christopher de Souza
- (h) *Reducing Attrition, Retaining Talent*
Ms Kuah Boon Theng
- (i) *Strengthening Singapore's Legal Sector*
Ms Cassandra Lee
- (j) *Impact of Generative AI*
Ms Goh Hanyan
- (k) *Growing ESG Capabilities in Legal Sector*
Ms Gho Sze Kee
- (l) *Advancing Singapore as a Trusted Hub*
Assoc. Prof. Kenneth Goh
- (m) *SME Intellectual Property (IP) Commercialisation*
Mr Mark Lee
- (n) *Expanding Singapore Civil Legal Aid and IP Hub*
Mr Jackson Lam
- (o) *Accessible Legal Aid*
Dr Wan Rizal

Head R - Ministry of Law - continued

- (p) *Access to Legal Aid and Justice*
Mr Alex Yeo
 - (q) *Enforcement of Civil Judgments*
Mr Alex Yeo
 - (r) *Expanding Access to Justice*
Mr Gabriel Lam
 - (s) *Creative Uses for State Land*
Mr Christopher de Souza
 - (t) *Land Betterment Charge Regime*
Ms Goh Hanyan
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Head V - Ministry of Trade and Industry

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

- (a) *Productivity-led Growth for Singapore*
Mr Saktiandi Supaat
- (b) *Nurturing the Next Local Champion*
Mr Shawn Loh
- (c) *Enhancing Consumer Protection*
Mr Melvin Yong Yik Chye
- (d) *Strengthening Consumer Protection*
Mr Low Wu Yang Andre
- (e) *Predatory Sales Targeting the Vulnerable*
Mr Low Wu Yang Andre
- (f) *Through-train Initial Public Offering for Technology Venture*
Dr Neo Kok Beng
- (g) *Bridging the Micro Enterprise Gap*
Mr Gerald Giam Yean Song
- (h) *Family Businesses and SME Renewal*
Mr Edward Chia Bing Hui
- (i) *Support SMEs*
Mr Lee Hong Chuang

Head V - Ministry of Trade and Industry - continued

- (j) *Strengthening Enterprise Ecosystem*
Mr Ng Shi Xuan
 - (k) *Supporting SMEs to Grow and Thrive*
Ms Denise Phua Lay Peng
 - (l) *Support for Local SMEs*
Ms Tin Pei Ling
 - (m) *International Trade*
Mr Azhar Othman
 - (n) *Becoming a Networked Economy*
Mr Victor Lye
 - (o) *Economic Regionalisation for Singapore*
Ms Elysa Chen
 - (p) *Risk-calibrated Global Expansion*
Mr Mark Lee
 - (q) *Entrepreneurship in a Changed World*
Assoc. Prof. Kenneth Goh
 - (r) *Startups and Growth*
Mr Ng Shi Xuan
 - (s) *Battery as an Enabler*
Mr Ng Shi Xuan
 - (t) *Singapore Energy Strategy*
Ms Tin Pei Ling
 - (u) *Strengthening Energy Resilience*
Mr Edward Chia Bing Hui
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Head Q - Ministry of Digital Development and Information

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Enabling AI as Strategic Advantage*
Mr Sharael Taha
- (b) *AI as Strategic Advantage*
Mr Sharael Taha

Head Q - Ministry of Digital Development and Information - continued

- (c) *Digital for Good*
Mr Sharael Taha
- (d) *Strengthening Our Cybersecurity Posture*
Mr Sharael Taha
- (e) *Cyber Defence*
Mr Gerald Giam Yean Song
- (f) *Quantum-safe Cryptography Solutions - Why Buck Global Consensus?*
Mr Kenneth Tiong Boon Kiat
- (g) *Indecent AI Content*
Ms He Ting Ru
- (h) *Social Media and Children*
Ms He Ting Ru
- (i) *Lessons from the Albatross Files*
Ms He Ting Ru
- (j) *AI and Media Literacy*
Mr Fadli Fawzi
- (k) *Declassification and National History*
Mr Fadli Fawzi
- (l) *Immense Value in Historical Exhibitions*
Mr Christopher de Souza
- (m) *AI - Discernment while Innovating*
Mr Christopher de Souza
- (n) *Redesign Entry-level Jobs in Age of AI*
Mr Abdul Muhaimin Abdul Malik
- (o) *De-risking AI and Automation*
Mr Mark Lee
- (p) *AI Opportunities for Growth*
Dr Choo Pei Ling
- (q) *AI-ready SMEs for Young Professionals*
Ms Cassandra Lee
- (r) *Renewed Possibilities for Libraries*
Ms Cassandra Lee
- (s) *Spurring AI-centric IT Development*
Mr Henry Kwek Hian Chuan

Head Q - Ministry of Digital Development and Information - continued

- (t) *Supporting Our National Media*
Mr Henry Kwek Hian Chuan
 - (u) *Trust in a Digital World*
Ms Tin Pei Ling
 - (v) *AI Governance and Agency*
Ms Tin Pei Ling
 - (w) *Digital Safety and Societal Resilience*
Ms Jessica Tan Soon Neo
 - (x) *Responsible AI*
Ms Jessica Tan Soon Neo
 - (y) *Enterprise Readiness for AI Adoption*
Ms Jessica Tan Soon Neo
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Head K - Ministry of Education

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

- (a) *AI and Education*
Mr Darryl David
- (b) *Enhancing Individual Students' Strengths*
Mr Darryl David
- (c) *Broadening Access to Talent Development*
Ms Elysa Chen
- (d) *Making Classrooms Effectively Smaller*
Assoc. Prof. Jamus Jerome Lim
- (e) *Education Arms Race*
Ms Denise Phua Lay Peng
- (f) *PSLE*
Ms Eileen Chong Pei Shan
- (g) *Less Stressful, More Joyful Learning*
Ms Lee Hui Ying
- (h) *Sleep Health and Later School Start*
Mr Dennis Tan Lip Fong

Head K - Ministry of Education - continued

- (i) *Introduce Entrepreneurship in Schools*
Mr Azhar Othman
- (j) *Air-conditioning in Every Classroom*
Mr Kenneth Tiong Boon Kiat
- (k) *Interfaith Learning for Social Cohesion*
Ms Diana Pang Li Yen
- (l) *Physical Education Time in Schools*
Mr Gerald Giam Yean Song
- (m) *AI-ducation*
Ms Lee Hui Ying
- (n) *Unlocking Potential Through Data*
Mr Abdul Muhaimin Abdul Malik
- (o) *Rebalancing Education for AI Age*
Assoc. Prof. Kenneth Goh
- (p) *Strengthening Students' AI Literacy*
Mr Alex Yam Ziming
- (q) *AI Upskilling Access for the Workforce*
Mr Alex Yam Ziming
- (r) *Preparing graduates for an AI Job Market*
Mr Ng Chee Meng
- (s) *SkillsFuture - Quality Micro-credentials*
Mr Low Wu Yang Andre
- (t) *AI Impact on IHL Teaching and Assessment*
Assoc. Prof. Terence Ho
- (u) *New Agency for Lifelong Learning*
Dr Choo Pei Ling
- (v) *SkillsFuture Taster Sessions*
Mr David Hoe
- (w) *Equitable Access to National AI Skills*
Miss Rachel Ong
- (x) *Future-ready Youths*
Mr Shawn Huang Wei Zhong
- (y) *Broadening of Education Paths*
Ms Hany Soh

Head K - Ministry of Education - continued

- (z) *ITE Pathways and Lifelong Learning*
Dr Hamid Razak
- (aa) *Recognition of Adult Educators*
Assoc. Prof. Terence Ho
- (ab) *Affiliation, Diverse Needs and Fairness*
Mr David Hoe
- (ac) *In/Externships and Learning Journeys*
Mr David Hoe
- (ad) *Building Resilience in Our Students*
Dr Charlene Chen
- (ae) *The Power of Arts in Student Well-being*
Ms Elysa Chen
- (af) *Students with Special Education Needs (SEN)*
Ms Denise Phua Lay Peng
- (ag) *Curriculum Access for SEN Students*
Prof. Kenneth Poon
- (ah) *Scale SEN Support in Mainstream Schools*
Dr Charlene Chen
- (ai) *Reigniting Our Love for Mother Tongues*
Ms Lee Hui Ying
- (aj) *Community Partnerships for Bilingualism*
Dr Hamid Razak
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Head S - Ministry of Manpower

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Accessing Skilled Foreign Workers*
Ms Yeo Wan Ling
- (b) *Quality and Productivity of Foreign Workforce*
Ms Yeo Wan Ling
- (c) *Review of Employment Act*
Mr Pritam Singh
Mr Patrick Tay Teck Guan

Head S - Ministry of Manpower - continued

- (d) *Guidelines on Restraint of Trade*
Mr Patrick Tay Teck Guan
- (e) *Unemployment Support and Mandatory Retrenchment Notification*
Mr Patrick Tay Teck Guan
- (f) *Access to Premium AI Tools*
Assoc. Prof. Terence Ho
- (g) *On-the-job Training in the Age of AI*
Assoc. Prof. Jamus Jerome Lim
- (h) *Uplifting Lower-wage Workers*
Mr Melvin Yong Yik Chye
- (i) *Raising Income Thresholds for Workfare*
Assoc. Prof. Jamus Jerome Lim
- (j) *Underemployment in Singapore*
Mr Patrick Tay Teck Guan
- (k) *Closing Youth Employment Gap*
Mr Gerald Giam Yean Song
- (l) *Redesigning Jobs*
Assoc. Prof. Terence Ho
- (m) *Supporting the Portfolio Generation*
Ms Eileen Chong Pei Shan
- (n) *Singaporean Core and Human Capital Practices*
Mr Patrick Tay Teck Guan
- (o) *Calibrating Singaporean Core and Competitiveness*
Mr Mark Lee
- (p) *Being Pro-business to be Pro-worker*
Mr Shawn Loh
- (q) *Driving Workforce Transformation*
Dr Wan Rizal
- (r) *Career and Employability of Matured PMEs*
Ms Jessica Tan Soon Neo
- (s) *Skilled Trades Deserve Respect and Support*
Ms Diana Pang Li Yen
- (t) *Valuing Skilled Trades Pathways*
Mr Saktiandi Supaat

Head S - Ministry of Manpower - continued

- (u) *Support for Workers in a Changed World*
Mr Ng Chee Meng
- (v) *More Support for Retirement Adequacy*
Mr Sanjeev Kumar Tiwari
- (w) *A Lifetime of Retirement Savings*
Mr Shawn Loh
- (x) *CPF Adequacy and Responsible Choice*
Mr Saktiandi Supaat
- (y) *Strengthening Career Health of Our Workers*
Ms Ghoh Sze Kee
- (z) *Strengthening Human Resources Capabilities*
Ms Jessica Tan Soon Neo
- (aa) *Lower-wage Workers and Inclusive Workplace*
Ms Yeo Wan Ling
- (ab) *Progressive Wage Credit Scheme*
Mr Pritam Singh
- (ac) *Supporting Caregivers*
Ms Mariam Jaafar
- (ad) *When Eldercare Becomes a Challenge*
Mr Abdul Muhaimin Abdul Malik
- (ae) *Senior Employability*
Mr Sanjeev Kumar Tiwari
- (af) *Making Flexible Work Arrangements Work*
Ms Eileen Chong Pei Shan
- (ag) *Senior Employment*
Ms Mariam Jaafar
- (ah) *Tripartite Workgroup on Flexible Work Arrangements*
Ms Diana Pang Li Yen
- (ai) *Supporting Workers and Inclusive Workplace*
Ms Diana Pang Li Yen

Head S - Ministry of Manpower - continued

- (aj) *Promoting Safer and Healthier Workplaces*
Mr Melvin Yong Yik Chye
Ms Yeo Wan Ling
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Head L - Ministry of Sustainability and the Environment

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

- (a) *National Adaptation Plan*
Ms Poh Li San
- (b) *Island Systems Resilience*
Ms Nadia Ahmad Samdin
- (c) *Climate Adaptation Capability Building*
Dr Syed Harun Alhabsyi
- (d) *Heat Resilience*
Mr Ng Shi Xuan
- (e) *Heat Resilience for Vulnerable Groups*
Mr David Hoe
- (f) *Heat and Water Resiliency*
Ms Valerie Lee
- (g) *Reliable Long-term Recycling Operations*
Mr Abdul Muhaimin Abdul Malik
- (h) *Collection of Recyclables by Public Waste Collectors*
Mr Pritam Singh
- (i) *Moving the Needle for Our Greener Future*
Ms Lee Hui Ying
- (j) *Overcoming Plastics Recycling Challenges*
Mr Dennis Tan Lip Fong
- (k) *Support Green Sustainable Lifestyle*
Ms Hany Soh
- (l) *Food Security, Resilience and Safety*
Ms Poh Li San
- (m) *Food Security*
Mr Ng Shi Xuan

Head L - Ministry of Sustainability and the Environment - continued

- (n) *Singapore Food Story - Are We on Track?*
Ms Lee Hui Ying
- (o) *The Story behind Singapore Food Story*
Mr Cai Yinzhou
- (p) *Singapore Hawker and Food Story 2*
Mr Foo Cexiang
- (q) *Improving Hawker Food Affordability*
Mr Chua Kheng Wee Louis
- (r) *MSE as Aggregator for Pest Control*
Mr David Hoe
- (s) *Shared Spaces, Shared Responsibility*
Ms Lee Hui Ying
- (t) *More Designated Fishing Spots*
Mr Cai Yinzhou
- (u) *Support Initiatives Beyond Shores*
Mr Lee Hong Chuang
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Head T - Ministry of National Development

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

- (a) *Accessible and Affordable Housing*
Mr Henry Kwek Hian Chuan
- (b) *Income Eligibility Ceiling for BTO Flats*
Mr Pritam Singh
- (c) *Facade Repairs Co-payment Scheme*
Mr Pritam Singh
- (d) *Publishing HDB Commercial Rents*
Mr Pritam Singh
- (e) *Having a Council to Monitor Rents*
Mr Azhar Othman
- (f) *Accessibility of Food and Beverages in Existing Towns*
Mr Chua Kheng Wee Louis

Head T - Ministry of National Development - continued

- (g) *Relooking Executive Condominium Model*
Mr Chua Kheng Wee Louis
- (h) *Minimum Occupation Period for Flat Occupiers*
Ms Sylvia Lim
- (i) *Reimagining Home Ownership for All*
Mr Cai Yinzhou
- (j) *Easing Home Ownership for Rental Flats*
Mr Fadli Fawzi
- (k) *Comfortably Ageing in Place*
Mr Fadli Fawzi
- (l) *Age Well Neighbourhoods*
Mr Liang Eng Hwa
- (m) *Upkeeping of Ageing Estate and Home Improvement Programme II*
Mr Liang Eng Hwa
- (n) *Voluntary Early Redevelopment Scheme*
Mr Xie Yao Quan
- (o) *Adapting HDB Flats for 99 Years*
Mr Cai Yinzhou
- (p) *Third Spaces in Urban Growth*
Mr Cai Yinzhou
- (q) *Rethinking Redevelopment*
Mr Dennis Tan Lip Fong
- (r) *Same Floor Lift Access for All HDB Flats*
Mr Dennis Tan Lip Fong
- (s) *Segmented Units*
Mr Ang Wei Neng
- (t) *Pest Birds*
Mr Ang Wei Neng
- (u) *Managing the Crow Population*
Mr Pritam Singh
- (v) *Keeping Air-conditioner Ledges Free of Droppings*
Mr Abdul Muhaimin Abdul Malik
- (w) *Animals in Our Urban Spaces*
Ms Lee Hui Ying

Head T - Ministry of National Development - continued

- (x) *Builders' Challenges in Built Environment*
Ms Lee Hui Ying
 - (y) *Functional City in Nature*
Ms Nadia Ahmad Samdin
 - (z) *Diversity in Housing Typologies*
Ms Nadia Ahmad Samdin
 - (aa) *Enabling More Singaporeans to Own a Home*
Mr Foo Cexiang
 - (ab) *Relaxing HDB Flat Eligibility*
Mr Ang Wei Neng
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Head W - Ministry of Transport

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

- (a) *Global Connectivity for Strategic Future*
Ms Tin Pei Ling
- (b) *Future of Land Transport*
Ms Tin Pei Ling
- (c) *Singapore Aviation Growth Strategy*
Mr Sharael Taha
- (d) *Manpower for Aviation and Maritime*
Mr Sharael Taha
- (e) *Women in Aviation*
Ms Poh Li San
- (f) *Autonomous Vehicle Deployment*
Ms Yeo Wan Ling
- (g) *Accelerating Autonomous Vehicle Roll-out*
Mr Chua Kheng Wee Louis
- (h) *Accelerating EV Fast Charger Roll-out*
Mr Chua Kheng Wee Louis
- (i) *EV Charging in HDB Carparks*
Mr Dennis Tan Lip Fong

Head W - Ministry of Transport - continued

- (j) *Preparing for More EVs Roll-out*
Mr Ang Wei Neng
- (k) *Safe Cycling on Footpaths*
Mr Gerald Giam Yean Song
- (l) *Barrier-free Infrastructure and Commuting*
Ms Sylvia Lim
- (m) *Covered Walkways for Condominiums*
Mr Dennis Tan Lip Fong
- (n) *Inclusive Public Transport for Families*
Ms Elysa Chen
- (o) *Public Communications for Deaf Persons*
Miss Rachel Ong
- (p) *Express Trains and Shortening Commutes*
Mr Low Wu Yang Andre
- (q) *Rapid Transit System*
Ms Poh Li San
- (r) *New MRT Stations and Last Mile Connection*
Mr Ang Wei Neng
- (s) *Improving Rail Reliability*
Mr Sharael Taha
- (t) *Rail Development and Station Rejuvenation*
Ms Yeo Wan Ling
- (u) *Bus Network and Workforce*
Ms Yeo Wan Ling
- (v) *Strengthening Transport Accessibility*
Mr Abdul Muhaimin Abdul Malik
- (w) *Mobility and Liveability in Changi*
Ms Valerie Lee
- (x) *Traffic Management*
Mr Liang Eng Hwa
- (y) *Shared Responsibility for Road Safety*
Mr Jackson Lam
- (z) *COE Reform for Access and Equity*
Mr Edward Chia Bing Hui

Head W - Ministry of Transport - continued

- (aa) *COEs*
Mr Ang Wei Neng
- (ab) *Removing COE for Motorcycles*
Mr Azhar Othman
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Head O - Ministry of Health

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *From Financing Care to Financing Health*
Ms Mariam Jaafar
- (b) *Personal versus Collective Responsibility*
Ms Mariam Jaafar
- (c) *Improving Health in the North*
Ms Mariam Jaafar
- (d) *AI in Healthcare*
Ms Mariam Jaafar
- (e) *Integrated Shield Plans - Additional Withdrawal Limits*
Mr Pritam Singh
- (f) *Healthcare Manpower*
Mr Pritam Singh
- (g) *Cost Complexity in Hereditary Cancers*
Dr Hamid Razak
- (h) *Precision Medicine and Functional Health*
Dr Hamid Razak
- (i) *Cancer Treatment Costs and Coverage*
Ms Sylvia Lim
- (j) *Means Testing and Filial Paradox*
Mr Victor Lye
- (k) *Lumpy Medical Spending and MediSave Limits*
Assoc. Prof. Jamus Jerome Lim
- (l) *Outpatient MediSave Use*
Mr Gerald Giam Yean Song

Head O - Ministry of Health - continued

- (m) *Funding and Supporting Mental Health*
Mr Patrick Tay Teck Guan
- (n) *Mental Health*
Dr Wan Rizal
- (o) *Mental Health Professionals Regulation*
Ms He Ting Ru
- (p) *Mental Health and Well-being Strategy*
Ms He Ting Ru
- (q) *Smoke-free Generation*
Ms He Ting Ru
- (r) *Invisible Medical Conditions*
Mr Cai Yinzhou
- (s) *One Touchpoint for Seniors*
Mr Cai Yinzhou
- (t) *Enhancing Elderly Care and Support*
Mr Yip Hon Weng
- (u) *Supporting and Recognising Caregivers*
Mr Fadli Fawzi
- (v) *Unlocking Our Silver Dividend*
Mr Eric Chua
- (w) *Our Dangerous Dalliance with Dopamine*
Mr Eric Chua
- (x) *Community Caregiving for Seniors*
Assoc. Prof. Terence Ho
- (y) *Refreshing Caregiver Support Action Plan*
Mr Ng Chee Meng
- (z) *Preventive Healthcare in the Community*
Mr Alex Yeo
- (aa) *Video Calls with Doctors*
Mr Azhar Othman
- (ab) *Clinical Capacity and Social Prescribing*
Dr Haresh Singaraju

Head O - Ministry of Health - continued

- (ac) *Technology and AI in Healthcare*
Dr Choo Pei Ling
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Head X - Ministry of Culture, Community and Youth

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *Building a "We First" National Identity*
Mr Alex Yam Ziming
- (b) *Religious Institutions and Youths*
Ms Mariam Jaafar
- (c) *Singapore College of Islamic Studies*
Dr Syed Harun Alhabsyi
- (d) *Mosque Construction Planning Parameters*
Mr Fadli Fawzi
- (e) *Leaving a Lasting Legacy with Wakaf Masyarakat Singapura*
Mr Abdul Muhaimin Abdul Malik
- (f) *Journeying with Families*
Ms Nadia Ahmad Samdin
- (g) *Using MENDAKI Funds*
Mr Azhar Othman
- (h) *Preparing Malay/Muslim Children for an AI Economy*
Mr Saktiandi Supaat
- (i) *Strengthening Support for Malay/Muslim Seniors*
Mr Saktiandi Supaat
- (j) *Developing the Potential of Our Youths*
Mr Sharael Taha
- (k) *Ecosystem of Support for Malay/Muslim Seniors*
Mr Sharael Taha
- (l) *Supporting Malay/Muslim Businesses*
Mr Sharael Taha
- (m) *Job Transitions for Malay/Muslim Youths*
Dr Wan Rizal

Head X - Ministry of Culture, Community and Youth - continued

- (n) *Malay Heritage Centre*
Dr Syed Harun Alhabsyi
- (o) *Partnering Malay/Muslim and Indian/Muslim Organisations*
Dr Hamid Razak
- (p) *Building and Uplifting Bersama (Together)*
Ms Hazlina Abdul Halim
- (q) *National Confidence and Identity*
Mr Mark Lee
- (r) *Making School Sports More Accessible*
Mr Alex Yam Ziming
- (s) *Sports and Outdoors - Shaping Our Youths*
Ms Valerie Lee
- (t) *Managing Shared Spaces and Sports Demand*
Ms Gho Sze Kee
- (u) *New Locations for Pickleball Courts*
Assoc. Prof. Jamus Jerome Lim
- (v) *Free Access to Strength Training for All*
Mr Low Wu Yang Andre
- (w) *Consolidation of NYSI, SSI and SSP*
Mr Alex Yam Ziming
- (x) *Strengthening Support for National Sports Associations*
Mr Jackson Lam
- (y) *Sustaining Arts and Sport Ecosystems*
Assoc. Prof. Kenneth Goh
- (z) *Oxley - National Monument*
Ms Joan Pereira
- (aa) *Revitalisation of Our Heritage*
Mr Foo Cexiang
- (ab) *Supporting Ground-up Initiatives Together*
Ms Elysa Chen
- (ac) *Time Banking for Thriving Communities*
Ms Elysa Chen
- (ad) *Culture Pass*
Assoc. Prof. Terence Ho

Head X - Ministry of Culture, Community and Youth - continued

- (ae) *Supporting Local Bookstores*
Assoc. Prof. Terence Ho
- (af) *Sustainability of the Arts*
Ms Eileen Chong Pei Shan
- (ag) *Empowering Self-employed Artists*
Ms Gho Sze Kee
- (ah) *The Future is Big-hearted and Young*
Ms Hazlina Abdul Halim
- (ai) *Strengthening Singapore Co-operatives*
Mr Sanjeev Kumar Tiwari
- (aj) *Outward Bound School for All*
Mr Darryl David
- (ak) *Placemaking for Thriving Third Spaces*
Ms Elysa Chen
- (al) *Space to be Young in Singapore*
Ms Eileen Chong Pei Shan
- (am) *National Identity and Youth Participation*
Prof. Kenneth Poon
- (an) *Designing Belonging for Every Youth*
Dr Charlene Chen
- (ao) *Forming a "We First" Generation*
Mr Alex Yam Ziming
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Head I - Ministry of Social and Family Development

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

- (a) *Keeping Social Mobility Alive*
Mr Xie Yao Quan
- (b) *Lasting Power of Attorney (LPA) Fees and Professional Donee Reform*
Mr Kenneth Tiong Boon Kiat
- (c) *Strengthening LPA Regime*
Ms Sylvia Lim

Head I - Ministry of Social and Family Development - continued

- (d) *Rethinking Family Policy*
Mr Gabriel Lam
- (e) *Strengthening Families*
Mr Melvin Yong Yik Chye
- (f) *Independent Preschool Viability*
Mr Kenneth Tiong Boon Kiat
- (g) *Supporting Early Childhood Educators*
Mr Melvin Yong Yik Chye
- (h) *Caregiving Leave Policies*
Ms Eileen Chong Pei Shan
- (i) *Adoption of Children*
Ms Sylvia Lim
- (j) *Fostering - A Holistic Approach*
Dr Neo Kok Beng
- (k) *Protecting Children and Co-parenting*
Ms Diana Pang Li Yen
- (l) *Protection Against Harmful AI Usage*
Miss Rachel Ong
- (m) *Strengthening Support for All*
Mr Sanjeev Kumar Tiwari
- (n) *Supporting ComLink+ Families*
Mr Melvin Yong Yik Chye
- (o) *Screen Detox for Children and Families*
Mr Cai Yinzhou
- (p) *Protect Children in Disengaged Families*
Mr Cai Yinzhou
- (q) *Enhancements to ComLink+*
Ms Mariam Jaafar
- (r) *Taskforce on PwD Lifespan Assurance*
Ms Denise Phua Lay Peng
- (s) *Supporting Families with Special Needs*
Ms Kuah Boon Theng
- (t) *Care Beyond Caregiving Lifespan*
Prof. Kenneth Poon

Head I - Ministry of Social and Family Development - continued

- (u) *Enhancing Support for PwDs*
Mr Cai Yinzhou
 - (v) *Living and Workplace Support for PwDs*
Miss Rachel Ong
 - (w) *Improving Employment of PwDs*
Mr Ng Chee Meng
 - (x) *Mental Health Support for Deaf Persons*
Miss Rachel Ong
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