

FOURTEENTH PARLIAMENT OF SINGAPORE
(SECOND SESSION)

ORDER PAPER SUPPLEMENT
FRIDAY, 28 FEBRUARY 2025

Sup. No. 26

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ESTIMATES OF EXPENDITURE FOR
THE FINANCIAL YEAR 1ST APRIL 2025 TO 31ST MARCH 2026
(PAPER CMD 32 OF 2025)

Notices of Amendments to be moved in the Committee of Supply.

Head U - Prime Minister's Office

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

- (a) *Singapore's Climate Ambition and Plans*
Ms Poh Li San
- (b) *Moving from a Linear to Circular Economy*
Ms He Ting Ru
- (c) *Carbon Emissions Regulations for Artificial Intelligence (AI)*
Mr Dennis Tan Lip Fong
- (d) *Singapore's Climate Goals*
Dr Lim Wee Kiak
- (e) *Action Plans Towards Nationally Determined Contribution Target in 2035*
Miss Cheryl Chan Wei Ling
- (f) *Supporting Marriage and Parenthood*
Ms Ng Ling Ling
- (g) *Overall Population Strategies*
Ms Ng Ling Ling
- (h) *Total Fertility Rate and Number of Working and Retired Citizens*
Mr Gan Thiam Poh
- (i) *Transnational Couples Parenthood Support*
Ms Carrie Tan
- (j) *Managing Work and Family Commitments*
Ms Yeo Wan Ling
- (k) *Supporting Working Parents*
Dr Wan Rizal
Ms Mariam Jaafar
- (l) *More Childcare Leave*
Mr Xie Yao Quan

Head U - Prime Minister's Office - continued

- (m) *Supporting Fathers with Newborns*
Mr Louis Ng Kok Kwang
- (n) *Supporting Parents with Care Needs*
Mr Louis Ng Kok Kwang
- (o) *Supporting Parents with Young Children*
Mr Louis Ng Kok Kwang
- (p) *Supporting Parents with Newborns*
Mr Louis Ng Kok Kwang
- (q) *Support for Couples Undergoing In Vitro Fertilisation (IVF)*
Mr Louis Ng Kok Kwang
- (r) *Support for Older Couples Starting IVF Treatment*
Mr Louis Ng Kok Kwang
- (s) *Fertility Support for Aspiring Parents*
Ms Hany Soh
- (t) *Support for First-time Parents*
Ms Hany Soh
- (u) *Encouraging Large Families*
Mr Yip Hon Weng
- (v) *SG60 Baby Gift*
Mr Yip Hon Weng
- (w) *A Vibrant Equities Market*
Mr Chua Kheng Wee Louis
- (x) *Bank Account for Ex-offenders*
Mr Muhamad Faisal Abdul Manap
- (y) *Electoral Boundaries Review Committee's Terms of Reference*
Ms Hazel Poa
- (z) *Rekindling Exploratory Research*
Ms He Ting Ru
- (aa) *Quantum Computing*
Ms He Ting Ru
- (ab) *Future-ready Public Service*
Mr Melvin Yong Yik Chye
- (ac) *Building Global Mindset in Public Service*
Mr Saktiandi Supaat

Head U - Prime Minister's Office - continued

- (ad) *Career Longevity of Public Officers*
Mr Patrick Tay Teck Guan
- (ae) *Better Integrated Public Service*
Mr Yip Hon Weng
-

Head M - Ministry of Finance

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

- (a) *Responsible and Effective Governance*
Mr Liang Eng Hwa
- (b) *Enhancing Economic Competitiveness*
Mr Liang Eng Hwa
- (c) *Land for Public Housing*
Mr Pritam Singh
- (d) *Progressive Wage Credit Scheme*
Ms He Ting Ru
- (e) *Responsible Governance and Incentivising Efficiency*
Mr Saktiandi Supaat
- (f) *Sovereign Wealth Funds' Transparency*
Mr Chua Kheng Wee Louis
- (g) *GST Concession to Hotels and Restaurants*
Mr Chua Kheng Wee Louis
- (h) *Rethinking CDC Voucher Scheme*
Mr Chua Kheng Wee Louis
- (i) *Foster Culture of Giving*
Ms Foo Mee Har
- (j) *Singapore's Agility and Competitiveness*
Mr Edward Chia Bing Hui
- (k) *Embed Social Value in Government Procurement*
Ms See Jinli Jean
- (l) *Boosting Procurement and SMEs' Liquidity*
Mr Derrick Goh

Head M - Ministry of Finance - continued

- (m) *Government Working with Startups*
Ms Mariam Jaafar
- (n) *SMEs' Participation in Government Tenders*
Ms Jessica Tan Soon Neo
-

Head F - Parliament

That the total sum to be allocated for Head F of the Estimates be reduced by \$100.

- (a) *Defending Parliament's Role*
Ms Sylvia Lim
-

Head J - Ministry of Defence

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

- (a) *Security Situation*
Mr Vikram Nair
- (b) *MINDEF's Plans and Priorities*
Mr Desmond Choo
- (c) *SAF Acquisitions*
Mr Shawn Huang Wei Zhong
- (d) *Digital Threats*
Mr Vikram Nair
- (e) *Whole-of-Government Approach on Digital Threats*
Mr Neil Parekh Nimil Rajnikant
- (f) *Unmanned Systems*
Mr Vikram Nair
- (g) *Counter-unmanned Aircraft System*
Mr Henry Kwek Hian Chuan
- (h) *Emerging and Disruptive Technology*
Mr Zhulkarnain Abdul Rahim
- (i) *Enhancing Realism in SAF Training*
Mr Alex Yam Ziming

Head J - Ministry of Defence - continued

- (j) *Local Training Area*
Ms Poh Li San
- (k) *Improving Training and Readiness*
Mr Chong Kee Hiong
- (l) *Mufflers on RSAF Jets*
Assoc. Prof. Jamus Jerome Lim
- (m) *Defence Spending and Sustainability*
Mr Don Wee
- (n) *Partnering on Common Security Challenges*
Mr Henry Kwek Hian Chuan
- (o) *State of Singapore's Defence Relations*
Miss Rachel Ong
- (p) *Cooperation with Neighbours and ASEAN*
Mr Shawn Huang Wei Zhong
- (q) *Optimising NS Deployment*
Mr Chong Kee Hiong
- (r) *Update on Medical Classification System*
Mr Mohd Fahmi Bin Aliman
- (s) *Tapping on Pre-enlistees' Skills*
Mr Mohd Fahmi Bin Aliman
- (t) *Expertise-based Deployments*
Mr Shawn Huang Wei Zhong
- (u) *Operational Capabilities of Servicemen*
Mr Gan Thiam Poh
- (v) *Training Safety in SAF*
Mr Patrick Tay Teck Guan
- (w) *Technology for Training Safety*
Mr Zhulkarnain Abdul Rahim
- (x) *Strengthening Mental Health Support for NSFs*
Ms Joan Pereira
- (y) *Psychologically Resilient Soldiers*
Dr Wan Rizal
- (z) *OneNS Web Portal*
Mr Lim Biow Chuan

Head J - Ministry of Defence - continued

- (aa) *Supporting Pre-enlistees and Parents*
Ms Yeoh Wan Ling
- (ab) *Update on New Central Manpower Base*
Ms See Jinli Jean
- (ac) *Recognising Contributions of NSmen*
Ms Denise Phua Lay Peng
- (ad) *Making National Service Value-accretive*
Mr Gerald Giam Yean Song
- (ae) *Supporting NSFs' Transition Post-NS*
Mr Alex Yam Ziming
- (af) *Total Defence and Civic Preparedness*
Mr Saktiandi Supaat
- (ag) *Update on Exercise SG Ready*
Mr Alex Yam Ziming
- (ah) *Strengthening Resilience*
Mr Lim Biow Chuan
- (ai) *Enabling Total Defence Conversations*
Miss Rachel Ong
- (aj) *Roundup of Total Defence 2024*
Mr Chong Kee Hiong
- (ak) *Update on ACCORD Initiatives*
Miss Rachel Ong
- (al) *Leveraging MINDEF and SAF Museums*
Dr Wan Rizal
- (am) *Innovation*
Mr Gan Thiam Poh
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Head N - Ministry of Foreign Affairs

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *Singapore's Relations with Major Powers*
Mr Vikram Nair
Ms Poh Li San
- (b) *US-China Rivalry*
Miss Rachel Ong
- (c) *Big Power Contestation*
Mr Alex Yam Ziming
- (d) *US-China Tension*
Mr Mark Lee
- (e) *Navigating US-China Relations*
Mr Gerald Giam Yean Song
- (f) *Erosion of Multilateralism*
Mr Vikram Nair
- (g) *Multilateralism and Rules-based Global Order*
Mr Mark Lee
Mr Chong Kee Hiong
Mr Liang Eng Hwa
- (h) *Singapore's Foreign Policy*
Mr Henry Kwek Hian Chuan
Mr Chong Kee Hiong
- (i) *Fate of Small States in New Global Order*
Mr Xie Yao Quan
- (j) *US Relations*
Mr Vikram Nair
- (k) *Singapore's Relations with US*
Mr Henry Kwek Hian Chuan
Ms Jessica Tan Soon Neo
- (l) *Navigating Uncertainties - US-Singapore*
Mr Sharael Taha
- (m) *Singapore's Relations with China*
Mr Henry Kwek Hian Chuan

Head N - Ministry of Foreign Affairs - continued

- (n) *Unity and Singapore-China Relations*
Mr Edward Chia Bing Hui
- (o) *Safeguarding Singapore's Interests*
Ms Poh Li San
- (p) *Competitive Edge on Frontier Issues*
Mr Neil Parekh Nimil Rajnikant
- (q) *Singapore's Relations with Malaysia*
Ms Joan Pereira
Mr Chong Kee Hiong
- (r) *Singapore's Relations with Indonesia*
Mr Vikram Nair
Mr Chong Kee Hiong
- (s) *Singapore's Relations with Brunei*
Mr Zhulkarnain Abdul Rahim
- (t) *Singapore's Relations with ASEAN*
Mr Don Wee
- (u) *Singapore's Relations with ASEAN Members*
Ms Yeo Wan Ling
- (v) *Singapore's Relations with ASEAN and ASEAN Partners*
Miss Rachel Ong
- (w) *ASEAN's Centrality and Relevance*
Mr Liang Eng Hwa
- (x) *Myanmar and ASEAN*
Ms Sylvia Lim
- (y) *ASEAN and Myanmar*
Mr Sitoh Yih Pin
- (z) *Israel-Hamas Conflict*
Mr Neil Parekh Nimil Rajnikant
- (aa) *Singapore's Support for Gaza Relief*
Mr Sharael Taha
- (ab) *Capacity Building for Palestine*
Mr Lim Biow Chuan
- (ac) *Situation in Gaza and Gulf Relations*
Mr Zhulkarnain Abdul Rahim

Head N - Ministry of Foreign Affairs - continued

- (ad) *Foreign Interference*
Mr Sitoh Yih Pin
Mr Alex Yam Ziming
- (ae) *Singapore's Relations with India*
Ms Joan Pereira
Mr Lim Biow Chuan
- (af) *Singapore's Relations with Middle East*
Dr Wan Rizal
- (ag) *Singapore's Relations with Middle East and North Africa*
Mr Gan Thiam Poh
- (ah) *Singapore's Relations with Latin America*
Mr Gan Thiam Poh
- (ai) *Singapore's Relations with Africa*
Mr Gan Thiam Poh
- (aj) *Engaging Middle Powers*
Ms Jessica Tan Soon Neo
- (ak) *Middle Powers, Free Trade and International Law*
Mr Sitoh Yih Pin
- (al) *Bilateral Cooperation with Republic of Korea and Japan*
Ms Mariam Jaafar
- (am) *International Architecture and Norms*
Mr Liang Eng Hwa
- (an) *Technical Assistance - Singapore Cooperation Programme*
Ms Yeo Wan Ling
- (ao) *Technical Assistance*
Mr Desmond Choo
- (ap) *Singapore Cooperation Programme*
Mr Xie Yao Quan
- (aq) *MFA's Consular Efforts*
Mr Desmond Choo
Mr Xie Yao Quan

Head N - Ministry of Foreign Affairs - continued

- (ar) *Engaging Singaporeans on Foreign Policy*
Miss Rachel Ong
Ms Poh Li San
Ms Joan Pereira
-

Head P - Ministry of Home Affairs

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *Trust, Racial and Religious Harmony*
Mr Zhulkarnain Abdul Rahim
- (b) *Levelling Up Technology and Partnerships*
Mr Zhulkarnain Abdul Rahim
- (c) *Safe AI*
Ms He Ting Ru
- (d) *Helping Vulnerable Road Users*
Mr Pritam Singh
- (e) *Driving Licence Renewals for Seniors*
Ms Sylvia Lim
- (f) *Racial and Religious Harmony*
Mr Alex Yam Ziming
Mr Vikram Nair
- (g) *Home Team's Further Transformation*
Mr Christopher de Souza
- (h) *Home Team - Transformation and Manpower*
Mr Christopher de Souza
- (i) *Home Team - Transforming Manpower Needs*
Mr Christopher de Souza
- (j) *Recruitment of Foreigners in SCDF*
Ms Mariam Jaafar
- (k) *Home Team Workforce*
Assoc. Prof. Razwana Begum Abdul Rahim

Head P - Ministry of Home Affairs - continued

- (l) *Rehabilitation Programmes*
Assoc. Prof. Razwana Begum Abdul Rahim
- (m) *Strengthening Ex-offender Re-integration*
Ms See Jinli Jean
- (n) *Uplifting Ex-offenders and Yellow Ribbon Project*
Mr Patrick Tay Teck Guan
- (o) *Drugs - Tackling Supply and Demand*
Mr Christopher de Souza
- (p) *Drugs - Curtailing Youth Drug Abuse*
Mr Christopher de Souza
- (q) *Drugs - CNB's New Supervision Regime*
Mr Christopher de Souza
- (r) *Drug Use amongst Youth*
Mr Vikram Nair
- (s) *Scams*
Mr Vikram Nair
- (t) *Youth Drug Abuse*
Ms Mariam Jaafar
- (u) *Messaging/Social Media Platforms and Scams*
Ms Mariam Jaafar
- (v) *Evolving Threat of Scams*
Assoc. Prof. Razwana Begum Abdul Rahim
- (w) *Combating Scams in Digital Space*
Mr Keith Chua
- (x) *Scams on Social Media Platforms*
Mr Sitoh Yih Pin
- (y) *Public Education on Evolving Scams*
Mr Sitoh Yih Pin
- (z) *Is Singapore Too Soft on Scammers?*
Dr Tan Wu Meng
- (aa) *Stemming Scourge of Scams*
Mr Derrick Goh
- (ab) *Preventing Fires for Active Mobility Devices*
Mr Derrick Goh

Head P - Ministry of Home Affairs - continued

- (ac) *Safeguards for Mental Healthcare Workers*
Mr Patrick Tay Teck Guan
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Head R - Ministry of Law

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

- (a) *Singapore as an International Dispute Hub*
Mr Zhulkarnain Abdul Rahim
- (b) *Strengthening Rule of Law and New Trends*
Mr Zhulkarnain Abdul Rahim
- (c) *Online Harms*
Mr Vikram Nair
- (d) *Cyberbullying and Online Harm*
Mr Lim Biow Chuan
- (e) *Tackling Online Harms*
Ms Nadia Ahmad Samdin
- (f) *Pre-trial Release*
Ms Sylvia Lim
- (g) *Protection from Harassment Act Updates*
Mr Patrick Tay Teck Guan
- (h) *Bettering Civil Enforcement*
Mr Patrick Tay Teck Guan
- (i) *Enforcing Awards by Tribunals*
Ms See Jinli Jean
- (j) *Access to Justice*
Mr Vikram Nair
Assoc. Prof. Razwana Begum Abdul Rahim
- (k) *Mediation and Restorative Justice*
Assoc. Prof. Razwana Begum Abdul Rahim
- (l) *Capacity of Public Defender's Office*
Mr Derrick Goh
- (m) *Strengthen Community Dispute Resolution*
Mr Derrick Goh

Head R - Ministry of Law - continued

- (n) *Community Disputes*
Mr Sitoh Yih Pin
- (o) *Community Justice - Avoid Digital Divides*
Dr Tan Wu Meng
- (p) *AI - Harnessing IT for the Legal Industry*
Mr Christopher de Souza
- (q) *Intellectual Property (IP) - Monetising This Asset for Singapore*
Mr Christopher de Souza
- (r) *AI - The Need to Also Protect IP Owners*
Mr Christopher de Souza
- (s) *Safeguarding IP Rights of Creatives*
Ms Sylvia Lim
- (t) *Protecting Creators' IP in Age of AI*
Ms See Jinli Jean
- (u) *IPOS' Support for SMEs*
Mr Keith Chua
- (v) *Singapore as Arbitration Hub*
Mr Keith Chua
- (w) *In-house Counsels and Para-legals*
Mr Patrick Tay Teck Guan
- (x) *Supporting Our Young Lawyers*
Ms Nadia Ahmad Samdin
- (y) *Update on International Conventions*
Ms Usha Chandradas
- (z) *Optimising State Properties*
Ms Nadia Ahmad Samdin
- (aa) *SLA's Reinventing Spaces into Vibrant Places Programme*
Mr Keith Chua
- (ab) *Optimising State Assets via Technology*
Mr Zhulkarnain Abdul Rahim
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Head L - Ministry of Sustainability and the Environment

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

- (a) *Clean, Green and Sustainable Singapore*
Mr Louis Ng Kok Kwang
- (b) *Climate Resilient Future*
Assoc. Prof. Razwana Begum Abdul Rahim
- (c) *Building Climate Resilience*
Mr Don Wee
Dr Lim Wee Kiak
- (d) *Sustainable Cooling*
Ms Poh Li San
- (e) *Help for Businesses*
Mr Gan Thiam Poh
- (f) *Support for Households*
Mr Gan Thiam Poh
- (g) *Recycling*
Dr Lim Wee Kiak
- (h) *Shared Responsibility in Managing Waste*
Ms See Jinli Jean
- (i) *Sustainable Waste Management*
Mr Eric Chua
- (j) *Free or Low-cost Drinking Water*
Mr Gerald Giam Yean Song
- (k) *Coastal and Flood Management*
Ms Nadia Ahmad Samdin
- (l) *Flood Resilience*
Ms Poh Li San
- (m) *Climate Adaptation*
Dr Lim Wee Kiak
- (n) *Heat Resilience*
Ms Poh Li San
- (o) *Ventilation System for Bakeries*
Mr Muhamad Faisal Abdul Manap

Head L - Ministry of Sustainability and the Environment - continued

- (p) *Low Technology Farming Solutions*
Mr Dennis Tan Lip Fong
- (q) *Support Agri-food Industry*
Mr Shawn Huang Wei Zhong
- (r) *Food Security and Aquaculture*
Ms Nadia Ahmad Samdin
- (s) *Grant Access for Local Private Enterprises*
Miss Rachel Ong
- (t) *Wet Markets*
Mr Pritam Singh
- (u) *Upgrade of Hawker Centres*
Mr Gan Thiam Poh
- (v) *Rejuvenation of Hawker Centres*
Ms Hany Soh
- (w) *Sustaining the Hawker Trade*
Ms Nadia Ahmad Samdin
- (x) *Rejuvenating Our Hawker Culture*
Mr Eric Chua
- (y) *Automation and Hawker Culture*
Mr Eric Chua
- (z) *Focus on Public Health and Hygiene*
Ms Hany Soh
- (aa) *Ban Smoking at Windows and Balconies*
Mr Louis Ng Kok Kwang
- (ab) *Cleanliness*
Ms Poh Li San
- (ac) *Public Toilets Taskforce*
Mr Gan Thiam Poh
- (ad) *Tackling Littering*
Mr Gan Thiam Poh
- (ae) *Cleanliness Hotspots*
Mr Gan Thiam Poh
- (af) *Update on Project Wolbachia*
Mr Gan Thiam Poh

Head L - Ministry of Sustainability and the Environment - continued

- (ag) *Project Wolbachia*
Mr Eric Chua
- (ah) *Rats Infestation*
Mr Eric Chua
- (ai) *Enablers*
Ms Poh Li San
- (aj) *Public Hygiene and Cleanliness*
Ms Nadia Ahmad Samdin
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Head T - Ministry of National Development

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

- (a) *Housing Planning for Diverse Needs*
Miss Cheryl Chan Wei Ling
- (b) *Resale Flats and Retirement Adequacy*
Mr Pritam Singh
- (c) *Resale Flat Affordability*
Mr Xie Yao Quan
- (d) *Public Rental Housing*
Mr Xie Yao Quan
- (e) *Upping Income Ceiling for BTOs and Executive Condominiums*
Mr Henry Kwek Hian Chuan
- (f) *Budget Meals Initiative*
Mr Henry Kwek Hian Chuan
- (g) *Update on Budget Meals*
Mr Chong Kee Hiong
- (h) *Community Improvement Projects Committee Funding for all Town Councils*
Mr Pritam Singh
- (i) *Dedicated EASE-like Scheme for Persons with Disabilities (PwDs)*
Mr Ong Hua Han
- (j) *Same-floor Lift Access for All HDB Flats*
Mr Dennis Tan Lip Fong

Head T - Ministry of National Development - continued

- (k) *Segmented Units*
Mr Ang Wei Neng
- (l) *HDB Lifis*
Mr Muhamad Faisal Abdul Manap
- (m) *Support for Private Estates Residents*
Ms Denise Phua Lay Peng
- (n) *A Vibrant and Liveable Sengkang*
Mr Chua Kheng Wee Louis
- (o) *Taskforce for Architectural and Engineering Consultants*
Mr Henry Kwek Hian Chuan
- (p) *Private Estate - Ageing-in-place*
Mr Henry Kwek Hian Chuan
- (q) *Helping Seniors in Private Estates Age in Place*
Mr Chong Kee Hiong
- (r) *City in Nature*
Mr Chong Kee Hiong
- (s) *Safer, Healthier and More Active Living*
Ms Carrie Tan
- (t) *Age Well SG*
Ms Joan Pereira
- (u) *Rejuvenating Our Estates*
Ms Joan Pereira
- (v) *Masterplan Review*
Mr Lim Biow Chuan
- (w) *Built Environment*
Mr Lim Biow Chuan
- (x) *Showcase Local Design in Public Projects*
Miss Rachel Ong
- (y) *Support for Heritage Businesses*
Mr Keith Chua
- (z) *Safe and Efficient Last-mile Deliveries*
Ms See Jinli Jean
- (aa) *Support for Breastfeeding Mothers*
Mr Louis Ng Kok Kwang

Head T - Ministry of National Development - continued

- (ab) *Help Single Unweds with Housing*
Mr Louis Ng Kok Kwang
- (ac) *Mandate Sterilisation of Pet Cats*
Mr Louis Ng Kok Kwang
- (ad) *Residential Sky Gardens Disamenities*
Ms Joan Pereira
- (ae) *Hoarding - Multi-agency Efforts*
Ms Joan Pereira
- (af) *Action against Pigeon Feeders*
Mr Lim Biow Chuan
- (ag) *Pest Birds in Our Neighbourhoods*
Mr Xie Yao Quan
- (ah) *Integrated Municipal Services*
Mr Xie Yao Quan
- (ai) *Review of Animals and Birds Act*
Mr Henry Kwek Hian Chuan
- (aj) *City in Nature Community Involvement*
Mr Henry Kwek Hian Chuan
- (ak) *New Park at Sengkang West Industrial Estate*
Ms Ng Ling Ling
- (al) *City in Nature and Urban Wildlife*
Ms Nadia Ahmad Samdin
- (am) *100k Corals Programme*
Ms Nadia Ahmad Samdin
- (an) *Homes for Seniors and Singles*
Ms Nadia Ahmad Samdin
- (ao) *Fresh Start Housing Scheme*
Ms Mariam Jaafar
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Head W - Ministry of Transport

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

- (a) *Future of Singapore's Transport System*
Mr Saktiandi Supaat
- (b) *Sustaining Rail Reliability*
Mr Saktiandi Supaat
- (c) *Enhancing Rail Reliability*
Ms Poh Li San
- (d) *Improving Rail Reliability*
Ms Yeo Wan Ling
- (e) *Developing Robust Rail System*
Mr Melvin Yong Yik Chye
- (f) *Train Service in the West*
Mr Ang Wei Neng
- (g) *New Rail Line in North and Northeast*
Mr Ong Hua Han
- (h) *Growing Public Transport Ridership*
Mr Chua Kheng Wee Louis
- (i) *New Rail Line*
Mr Gan Thiam Poh
- (j) *Bus Connectivity Enhancement Programme*
Mr Gan Thiam Poh
- (k) *Bus Services along Hougang Avenue 7*
Mr Dennis Tan Lip Fong
- (l) *Public Bus Services at Kaki Bukit*
Mr Muhamad Faisal Abdul Manap
- (m) *Bus Connectivity Enhancement*
Ms Poh Li San
- (n) *Autonomous Bus Deployment*
Mr Melvin Yong Yik Chye
- (o) *Support for Bus Captains*
Mr Shawn Huang Wei Zhong

Head W - Ministry of Transport - continued

- (p) *Improve Public Transport Work Experience*
Ms Yeo Wan Ling
- (q) *Update on Public Bus Safety*
Mr Saktiandi Supaat
- (r) *Enhance Bus Services*
Mr Ang Wei Neng
- (s) *Commuters' Experience*
Mr Gan Thiam Poh
- (t) *Noise Nuisance in Public Transport*
Mr Dennis Tan Lip Fong
- (u) *Public Transport Commuter Experience*
Mr Lim Biow Chuan
- (v) *Improving Commuter Experience for All*
Mr Ong Hua Han
- (w) *Improving Road Safety for Pedestrians*
Mr Shawn Huang Wei Zhong
- (x) *Covered Linkways to MRT Stations*
Mr Lim Biow Chuan
- (y) *Sheltered Pedestrian Crossing*
Mr Muhamad Faisal Abdul Manap
- (z) *Friendly Street in Private Estates*
Ms Ng Ling Ling
- (aa) *Safety on Shared Footpaths*
Mr Eric Chua
- (ab) *Personal Mobility Aids (PMAs)*
Ms See Jinli Jean
- (ac) *Implementation of Regulations on PMAs*
Ms Poh Li San
- (ad) *Safety of Illegally-modified PMAs*
Mr Lim Biow Chuan
- (ae) *Enhancing Safety of Occupational Drivers*
Ms See Jinli Jean
- (af) *Safer Worker Transport*
Mr Melvin Yong Yik Chye

Head W - Ministry of Transport - continued

- (ag) *Update to Point-to-point (P2P) Industry Review*
Ms Yeo Wan Ling
- (ah) *P2P Sector*
Mr Ang Wei Neng
- (ai) *Point-to-point*
Mr Gan Thiam Poh
- (aj) *Pick-up/Drop-off Points - Private-hire Car Passengers*
Mr Eric Chua
- (ak) *Sustainable P2P Transport Services*
Ms See Jinli Jean
- (al) *P2P Platform Flexibility*
Mr Saktiandi Supaat
- (am) *Costs of COE*
Mr Lim Biow Chuan
- (an) *Alternative COE Durations for Electric Vehicles*
Assoc. Prof. Jamus Jerome Lim
- (ao) *Electric Vehicle Adoption Rates*
Mr Neil Parekh Nimil Rajnikant
- (ap) *Decarbonising Heavy Vehicles*
Mr Neil Parekh Nimil Rajnikant
- (aq) *Support Electric Heavy Vehicles Owners*
Mr Saktiandi Supaat
- (ar) *Electric Vehicles Adoption*
Mr Ang Wei Neng
- (as) *Decarbonisation for Commercial Vehicles*
Ms Poh Li San
- (at) *Strengthening Air Hub and Cargo Hub*
Ms Poh Li San
- (au) *Innovation in Maritime Sector*
Ms Poh Li San
- (av) *Singapore Connectivity Hub*
Mr Mark Lee
- (aw) *Global Aviation Hub*
Mr Mark Lee

Head W - Ministry of Transport - continued

- (ax) *Changi Airport Development Fund*
Mr Sharael Taha
- (ay) *Update on Tuas Port Development*
Ms Yeo Wan Ling
- (az) *Regional Competition in Maritime Sector*
Mr Saktiandi Supaat
- (ba) *Maritime Sector Productivity*
Mr Gan Thiam Poh
- (bb) *Skills and Expertise for Maritime Centre*
Mr Neil Parekh Nimil Rajnikant
- (bc) *Scaling Up Bunkering of Alternative Fuel*
Mr Neil Parekh Nimil Rajnikant
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Head V - Ministry of Trade and Industry

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

- (a) *Growing Our Economy and Trade*
Mr Liang Eng Hwa
- (b) *Strengthening Trade Relations*
Mr Desmond Choo
- (c) *Impact of Geopolitics and Tariff Plans*
Ms Mariam Jaafar
- (d) *Surviving Geo-economic Uncertainties*
Ms Tin Pei Ling
- (e) *Growing Our Economy*
Ms Jessica Tan Soon Neo
- (f) *Global Shifts - Impact on Manufacturing*
Mr Mark Lee
- (g) *Strengthening Trade Links*
Mr Saktiandi Supaat
- (h) *Johor-Singapore Special Economic Zone and Supply Chain*
Mr Saktiandi Supaat

Head V - Ministry of Trade and Industry - continued

- (i) *Planned Obsolescence and Right to Repair*
Mr Dennis Tan Lip Fong
- (j) *Comprehensive Consumer Protection*
Ms Sylvia Lim
- (k) *E-commerce*
Mr Melvin Yong Yik Chye
- (l) *Progress Update on IMC and SME Pro-Enterprise Office*
Mr Mark Lee
- (m) *Alliance for Action on Business Competitiveness*
Mr Neil Parekh Nimil Rajnikant
- (n) *Easing Regulatory Compliance and Cost*
Ms Jessica Tan Soon Neo
- (o) *Update on SME Pro-Enterprise Office*
Mr Keith Chua
- (p) *Innovation, Growth and Sustainability*
Mr Edward Chia Bing Hui
- (q) *Attracting Innovative Companies*
Ms Foo Mee Har
- (r) *Research and Innovation Ecosystem*
Ms Foo Mee Har
- (s) *Global Hub for Startups and Innovation*
Mr Neil Parekh Nimil Rajnikant
- (t) *Commercialisation of Intellectual Property*
Mr Mark Lee
- (u) *Support for Internationalisation Efforts*
Mr Keith Chua
- (v) *Internationalisation*
Ms Jessica Tan Soon Neo
Mr Mark Lee
- (w) *Private Credit Growth Fund*
Mr Mark Lee
- (x) *Facilitating Mergers and Acquisitions (M&As) as SME Growth Engines*
Mr Mark Lee

Head V - Ministry of Trade and Industry - continued

- (y) *Enterprise Compute Initiative*
Mr Mark Lee
- (z) *Harnessing AI*
Ms Jessica Tan Soon Neo
- (aa) *Helping SMEs*
Mr Don Wee
- (ab) *Supporting Heartland Enterprises*
Mr Desmond Choo
Ms Mariam Jaafar
- (ac) *Update on Heartland Enterprise Placemaking Grant*
Mr Keith Chua
- (ad) *Tourism 2040*
Mr Neil Parekh Nimil Rajnikant
- (ae) *Johor-Singapore Special Economic Zone*
Ms Usha Chandradas
- (af) *Future Plans for Music Festivals*
Ms Usha Chandradas
- (ag) *Decarbonising the Power Sector*
Mr Mark Lee
- (ah) *Sustainability Reporting and Decarbonisation Roadmap*
Mr Mark Lee
- (ai) *SMEs' Path to Decarbonisation*
Mr Derrick Goh
- (aj) *Low-carbon Economy for Digital Future*
Ms Tin Pei Ling
- (ak) *Energy and Decarbonisation*
Ms Jessica Tan Soon Neo
- (al) *Energy Fund*
Mr Sharael Taha
- (am) *Energy and Decarbonisation Infrastructure*
Mr Saktiandi Supaat

Head V - Ministry of Trade and Industry - continued

- (an) *Liquefied Natural Gas and Hydrogen Strategy*
Mr Saktiandi Supaat
-

Head K - Ministry of Education

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

- (a) *Education - The Next Bound*
Mr Patrick Tay Teck Guan
- (b) *Future-ready Education for All*
Ms Denise Phua Lay Peng
- (c) *PSLE and Class Sizes*
Ms Hazel Poa
- (d) *Supporting Educators*
Assoc. Prof. Razwana Begum Abdul Rahim
- (e) *Admissions Criteria for Junior Colleges*
Mr Darryl David
- (f) *Rejuvenation of Junior Colleges*
Mr Darryl David
- (g) *Professional Development for Teachers*
Mr Darryl David
- (h) *Internships for Neurodiverse Students*
Mr Darryl David
- (i) *SkillsFuture 2.0*
Ms Foo Mee Har
- (j) *Minimum-entry Criteria Universities*
Assoc. Prof. Jamus Jerome Lim
- (k) *Polytechnic Common Entry Programmes*
Dr Wan Rizal
- (l) *Teachers' Workload*
Dr Wan Rizal
- (m) *More Support for Special Educational Needs' Officers*
Mr Ong Hua Han

Head K - Ministry of Education - continued

- (n) *Enhancing Lifelong Learning*
Dr Wan Rizal
- (o) *Strengthening Self-employed Persons' (SEPs) Employment Resilience*
Ms See Jinli Jean
- (p) *SkillsFuture Training Providers*
Ms Mariam Jaafar
- (q) *School Sports for All*
Mr Gerald Giam Yean Song
- (r) *Enhancing Procurement for Coaches*
Mr Edward Chia Bing Hui
- (s) *Financial Literacy Education in Schools*
Mr Ong Hua Han
- (t) *Addressing Unhealthy Social Media Use*
Miss Rachel Ong
- (u) *New Model of Assessment in Education*
Ms Carrie Tan
- (v) *Physical and Mental Wellness Education*
Ms Denise Phua Lay Peng
- (w) *Parenting for Wellness*
Dr Wan Rizal
-

Head S - Ministry of Manpower

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Manpower Policies*
Mr Desmond Choo
- (b) *Human Capital Capability Development*
Mr Patrick Tay Teck Guan
- (c) *Workforce Transformation for Employers*
Mr Yip Hon Weng
- (d) *The Underemployment Problem*
Mr Leong Mun Wai

Head S - Ministry of Manpower - continued

- (e) *Building a Future-ready Workforce*
Mr Edward Chia Bing Hui
- (f) *Employer Incentives*
Ms Hazel Poa
- (g) *Reinforcing Workforce Transformation*
Ms See Jinli Jean
- (h) *Supporting Employers in Transformation*
Mr Sharael Taha
- (i) *Singaporean Corporate Leaders*
Mr Sharael Taha
- (j) *AI and Job Redesign*
Assoc. Prof. Razwana Begum Abdul Rahim
- (k) *Lifelong Learning and Skills Development*
Assoc. Prof. Razwana Begum Abdul Rahim
- (l) *Better Help for Jobseekers*
Mr Gerald Giam Yean Song
- (m) *PMEs and Singaporean Core*
Mr Patrick Tay Teck Guan
- (n) *Career Coaching and Mentoring*
Mr Patrick Tay Teck Guan
- (o) *Building Career Health*
Mr Yip Hon Weng
- (p) *CPF Withdrawals and Nominations*
Ms Sylvia Lim
- (q) *Enhancing CPF Returns*
Mr Chua Kheng Wee Louis
- (r) *Levelling the CPF Playing Field*
Assoc. Prof. Jamus Jerome Lim
- (s) *Attracting Talent and Developing Workforce*
Miss Rachel Ong
- (t) *Cross Deployment of Foreign Workers*
Mr Mark Lee
- (u) *Accessing Skilled Foreign Workers*
Mr Mohd Fahmi Bin Aliman

Head S - Ministry of Manpower - continued

- (v) *Thaipusam as National Holiday*
Assoc. Prof. Jamus Jerome Lim
- (w) *Increase Annual Leave Entitlement*
Mr Louis Ng Kok Kwang
- (x) *Tackle Migrant Worker Kickbacks*
Mr Louis Ng Kok Kwang
- (y) *Supporting Employers and Workers in M&As*
Ms See Jinli Jean
- (z) *Protecting the Workforce in the AI Age*
Ms See Jinli Jean
- (aa) *Review of Employment Act*
Mr Patrick Tay Teck Guan
- (ab) *Uplifting Lower-wage Workers*
Mr Mohd Fahmi Bin Aliman
- (ac) *Enhance Progressive Wage Credit Scheme*
Ms Yeo Wan Ling
- (ad) *Workfare Skills Support Expansion*
Ms Mariam Jaafar
- (ae) *Progressive Wage Model*
Mr Melvin Yong Yik Chye
- (af) *Workplace Safety and Health*
Mr Melvin Yong Yik Chye
- (ag) *Work Safety for Creative Freelancers*
Ms See Jinli Jean
- (ah) *Mental Health Resources for SMEs*
Miss Rachel Ong
- (ai) *Collective Workplace Safety/Health Performance*
Ms Yeo Wan Ling
- (aj) *Support for Mature Jobseekers*
Mr Xie Yao Quan
- (ak) *Productive Longevity for Senior Workers*
Mr Yip Hon Weng
- (al) *Extending Employability of Senior Workers*
Mr Sharael Taha

Head S - Ministry of Manpower - continued

- (am) *Fractional Employment*
Mr Mark Lee
 - (an) *Fostering Inclusive Growth*
Mr Sharael Taha
 - (ao) *Cover Sexual Orientations and Gender Identities on TAFEP Website*
Mr Louis Ng Kok Kwang
 - (ap) *Legislate Parent Care Leave*
Mr Louis Ng Kok Kwang
 - (aq) *Workplace Support for Caregivers*
Miss Rachel Ong
 - (ar) *Updates on Tripartite Guidelines on Flexible Work Arrangement Requests*
Ms Yeo Wan Ling
-

Head Q - Ministry of Digital Development and Information

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Sustainable and Safe Digital Growth*
Ms Tin Pei Ling
- (b) *National AI Strategy 2.0 Progress Update*
Ms Tin Pei Ling
- (c) *AI for Business*
Ms Tin Pei Ling
- (d) *Digital Talents and Community*
Ms Tin Pei Ling
- (e) *Global Cooperation for Digital Future*
Ms Tin Pei Ling
- (f) *Harnessing AI Power for Business*
Ms Tin Pei Ling
- (g) *SPH Media Trust - KPIs*
Mr Pritam Singh
- (h) *Public Service Media Entities*
Ms Hany Soh

Head Q - Ministry of Digital Development and Information - continued

- (i) *Digital Inclusion for All*
Ms Hany Soh
- (j) *Support for Citizens in Digital Space*
Mr Keith Chua
- (k) *Digital Inclusion*
Mr Gerald Giam Yean Song
- (l) *Public Opinion Surveys*
Mr Gerald Giam Yean Song
- (m) *Protection from Online Harms*
Mr Eric Chua
- (n) *Online Safety*
Mr Xie Yao Quan
- (o) *Future-ready Public Libraries*
Mr Alex Yam Ziming
- (p) *Civil Discourse in Online Space*
Mr Alex Yam Ziming
- (q) *Accessible Digital Services*
Mr Alex Yam Ziming
- (r) *NRIC - Leading Inter-agency Coordination*
Mr Ong Hua Han
- (s) *Singapore's Digital Resilience*
Ms Jessica Tan Soon Neo
- (t) *Growth Opportunities with AI*
Ms Jessica Tan Soon Neo
- (u) *Digital and AI Expertise and Capabilities*
Ms Jessica Tan Soon Neo
- (v) *AI - The Need to Ensure Safety and Security*
Mr Christopher de Souza
- (w) *AI - Enhancing Productivity and Adaptability*
Mr Christopher de Souza
- (x) *AI and Technology - The Potential for Job Growth*
Mr Christopher de Souza
- (y) *Enhance Workforce Readiness for AI*
Miss Rachel Ong

Head Q - Ministry of Digital Development and Information - continued

- (z) *Government AI Use Cases*
Ms Mariam Jaafar
 - (aa) *Enterprise Adoption of AI*
Ms Mariam Jaafar
 - (ab) *SME Digitalisation and AI Adoption*
Mr Derrick Goh
 - (ac) *Building AI and Tech Talent Pipeline*
Mr Sharael Taha
 - (ad) *Empower SMEs to AI-enabled Solutions*
Mr Sharael Taha
 - (ae) *Leaders in Developing AI*
Mr Sharael Taha
 - (af) *Raising Our Cybersecurity Posture*
Mr Sharael Taha
 - (ag) *Support for Vernacular Media*
Mr Sharael Taha
-

Head O - Ministry of Health

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *Health and Care - Forward New Foundations*
Dr Tan Wu Meng
- (b) *Workload of Junior Doctors*
Mr Muhamad Faisal Abdul Manap
- (c) *Provide Nurses More Rest Time*
Mr Louis Ng Kok Kwang
- (d) *Seniors Age Well*
Assoc. Prof. Razwana Begum Abdul Rahim
- (e) *Access to HPB Healthy Lifestyle Activities*
Ms Ng Ling Ling
- (f) *Availability of Healthier Meal Options*
Ms Ng Ling Ling

Head O - Ministry of Health - continued

- (g) *Strengthen Ageing Care Support in the Community*
Ms Ng Ling Ling
- (h) *Long-term Care Affordability*
Ms Ng Ling Ling
Mr Yip Hon Weng
- (i) *Strengthening Ageing-in-place*
Mr Yip Hon Weng
- (j) *MediSave for Outpatient Needs*
Mr Yip Hon Weng
- (k) *Affordability of Long-term Care*
Mr Xie Yao Quan
- (l) *MediSave Withdrawal Limits*
Ms Hazel Poa
- (m) *Preventive Dental Care*
Mr Gerald Giam Yean Song
- (n) *Dental Services*
Mr Ang Wei Neng
- (o) *Vaping*
Mr Ang Wei Neng
- (p) *Traditional Chinese Medicine*
Mr Ang Wei Neng
- (q) *Psychological Services*
Mr Ang Wei Neng
- (r) *Regulating Mental Health Providers*
Ms He Ting Ru
- (s) *Improving Mental Health Tracking and Outcomes*
Ms He Ting Ru
- (t) *Precision Medicine*
Ms He Ting Ru
- (u) *Our Mental Health Ecosystem*
Dr Wan Rizal
- (v) *Children's Health and Well-being*
Dr Wan Rizal

Head O - Ministry of Health - continued

- (w) *Grow Well SG*
Mr Neil Parekh Nimil Rajnikant
- (x) *Affordable and Accessible Mental Health*
Mr Yip Hon Weng
- (y) *Improving Suicide Prevention/Postvention*
Mr Keith Chua
- (z) *Support for Mental Well-being*
Mr Keith Chua
- (aa) *Mental Health First Aid Resources*
Mr Ong Hua Han
- (ab) *Maternity Fees for Mothers of Singapore Citizens*
Ms Sylvia Lim
- (ac) *Healthcare Costs*
Ms Mariam Jaafar
- (ad) *Public-private Share and Healthcare Cost*
Ms Mariam Jaafar
- (ae) *Closing Gaps in Mental and Physical Health*
Ms Mariam Jaafar
- (af) *Affordable Healthcare for All*
Dr Lim Wee Kiak
- (ag) *Smart Healthcare System*
Dr Lim Wee Kiak
- (ah) *Healthy Longevity*
Dr Lim Wee Kiak
-

Head I - Ministry of Social and Family Development

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

- (a) *Strengthening Our Social Compact*
Mr Melvin Yong Yik Chye
- (b) *Quality of Preschools*
Mr Melvin Yong Yik Chye

Head I - Ministry of Social and Family Development - continued

- (c) *Supporting Families with Young Children*
Ms Yeo Wan Ling
- (d) *Partnerships - Singapore Made for Families*
Ms Yeo Wan Ling
- (e) *Compensating Family Caregivers*
Mr Gerald Giam Yean Song
- (f) *Equalise Baby Bonus for Single Unweds*
Mr Louis Ng Kok Kwang
- (g) *Singapore Made for Families*
Assoc. Prof. Razwana Begum Abdul Rahim
- (h) *Vulnerable Clients and Family Services*
Assoc. Prof. Razwana Begum Abdul Rahim
- (i) *Support Social Workers*
Mr Louis Ng Kok Kwang
- (j) *Increase Child Protective Services Manpower*
Mr Louis Ng Kok Kwang
- (k) *ComCare and Health of Lower-income Group*
Ms Ng Ling Ling
- (l) *ComLink+*
Mr Melvin Yong Yik Chye
Mr Xie Yao Quan
- (m) *Update of ComLink+ Progress*
Mr Gan Thiam Poh
- (n) *Empowering Families to Achieve Stability*
Mr Mohd Fahmi Bin Aliman
- (o) *Disability - Living, Working and Learning*
Ms Denise Phua Lay Peng
- (p) *Disability - Inclusive Employment*
Ms Denise Phua Lay Peng
- (q) *Strategy for Inclusive Employment*
Miss Rachel Ong
- (r) *Advancing Inclusive Hiring Efforts*
Mr Ong Hua Han

Head I - Ministry of Social and Family Development - continued

- (s) *Empower PwDs for Work and Independence*
Mr Ong Hua Han
 - (t) *Neurodiversity in Working Adults*
Mr Ong Hua Han
 - (u) *Integrating Persons with Special Needs*
Ms Carrie Tan
 - (v) *More Support for Caregiving and Retirement*
Ms Ng Ling Ling
 - (w) *Enabling Masterplan 2030*
Mr Baey Yam Keng
 - (x) *The Vulnerable in Residential Homes*
Mr Baey Yam Keng
 - (y) *Social Service as a Career*
Mr Baey Yam Keng
 - (z) *Supporting Social Workers*
Assoc. Prof. Razwana Begum Abdul Rahim
 - (aa) *Social Services Research Progress*
Ms Ng Ling Ling
 - (ab) *Ensuring Workplace Well-being for Social Service Agencies*
Ms Carrie Tan
 - (ac) *Social Service Evolution*
Mr Keith Chua
 - (ad) *Future-directed Social Service Sector*
Mr Mohd Fahmi Bin Aliman
-

Head X - Ministry of Culture, Community and Youth

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *SG60 and Beyond*
Mr Sitoh Yih Pin
- (b) *Rally Community Assets*
Mr Sharael Taha

Head X - Ministry of Culture, Community and Youth - continued

- (c) *Update on Malay/Muslim Community Health*
Mr Sharael Taha
- (d) *Five Years of M³*
Ms Mariam Jaafar
- (e) *Rallying Community Assets*
Ms Mariam Jaafar
- (f) *Community Health*
Ms Mariam Jaafar
- (g) *Update on Focus Area 5*
Dr Wan Rizal
- (h) *Project Dian*
Dr Wan Rizal
- (i) *Role of Asatizah*
Dr Wan Rizal
- (j) *Progress of Malay/Muslim Community*
Mr Muhamad Faisal Abdul Manap
- (k) *Plans to Build New Mosques*
Mr Sharael Taha
- (l) *Encouraging to Invest in Youths*
Mr Sharael Taha
- (m) *Supporting Our Youth's Aspirations*
Ms Nadia Ahmad Samdin
- (n) *Uplifting Young Couples and Families*
Ms Nadia Ahmad Samdin
- (o) *KelasMateMatika - Early Childhood Development*
Mr Zhulkarnain Abdul Rahim
- (p) *Support for Students on Education*
Mr Saktiandi Supaat
- (q) *Nurturing Community Engagement - M³*
Assoc. Prof. Razwana Begum Abdul Rahim
- (r) *Mentoring and Community Leadership*
Assoc. Prof. Razwana Begum Abdul Rahim
- (s) *Support for Malay/Muslim Workers*
Mr Mohd Fahmi Bin Aliman

Head X - Ministry of Culture, Community and Youth - continued

- (t) *Progress Updates on Singapore College of Islamic Studies*
Mr Mohd Fahmi Bin Aliman
- (u) *Asatizah and Islamic Studies*
Assoc. Prof. Razwana Begum Abdul Rahim
- (v) *Sustaining Community Needs via Wakaf Masyarakat Singapura*
Mr Zhulkarnain Abdul Rahim
- (w) *Contributions to SG60*
Mr Saktiandi Supaat
- (x) *A Stronger and Cohesive Singapore*
Mr Darryl David
- (y) *Culture Pass*
Mr Sitoh Yih Pin
- (z) *Refinements to Cultural Matching Fund*
Ms Usha Chandradas
- (aa) *Cross-cultural Appreciation in the Arts*
Ms Usha Chandradas
- (ab) *Art, Technology and Youth Audiences*
Ms Usha Chandradas
- (ac) *Salary Guidelines for Arts Workers*
Ms Usha Chandradas
- (ad) *Improving SEPs' Mental Health and Well-being*
Ms See Jinli Jean
- (ae) *Support for Artists*
Mr Darryl David
Mr Mohd Fahmi Bin Aliman
- (af) *Plans for Heritage Buildings*
Mr Darryl David
- (ag) *Our Cultural Heritage*
Mr Henry Kwek Hian Chuan
- (ah) *Promote Historical and Cultural Heritage*
Ms Hany Soh
- (ai) *Access to the Arts among Young Children*
Ms Hany Soh

Head X - Ministry of Culture, Community and Youth - continued

- (aj) *Participation in Sports and Arts*
Assoc. Prof. Razwana Begum Abdul Rahim
- (ak) *Raising World-class Athletes*
Mr Gerald Giam Yean Song
- (al) *Sport Facility Bookings*
Mr Muhamad Faisal Abdul Manap
- (am) *ActiveSG*
Mr Xie Yao Quan
- (an) *ActiveSG Credits*
Mr Neil Parekh Nimil Rajnikant
- (ao) *Sports Hub*
Mr Sitoh Yih Pin
- (ap) *Seniors and Sports*
Mr Sitoh Yih Pin
- (aq) *Seniors' Participation in Sports*
Mr Darryl David
- (ar) *Disability Sports Master Plan Update*
Mr Ong Hua Han
- (as) *Greater Inclusivity through Sports*
Mr Baey Yam Keng
- (at) *Community Participation through Sports*
Mr Baey Yam Keng
- (au) *Boosting Youth Participation in Sports*
Mr Mohd Fahmi Bin Aliman
- (av) *Model of Harmony in a Fragmented World*
Ms Joan Pereira
- (aw) *Foreigners in Singapore*
Mr Sitoh Yih Pin
- (ax) *Encouraging Philanthropy*
Mr Keith Chua
- (ay) *Company of Good Recognition System*
Ms See Jinli Jean
- (az) *Driving Community Giving*
Ms See Jinli Jean

Head X - Ministry of Culture, Community and Youth - continued

(ba) SG60 and Ground-up Ideas for Common Good

Mr Baey Yam Keng

(bb) Philanthropy and Volunteerism

Mr Shawn Huang Wei Zhong

(bc) Nurturing Our Youth

Mr Shawn Huang Wei Zhong

(bd) Empowering Youths for Singapore's Future

Mr Edward Chia Bing Hui
