

THIRTEENTH PARLIAMENT OF SINGAPORE

FIRST SESSION

ORDER PAPER SUPPLEMENT

Sup. No. 8

THURSDAY, 2 MARCH 2017

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ESTIMATES OF EXPENDITURE FOR  
THE FINANCIAL YEAR 1ST APRIL, 2017 TO 31ST MARCH, 2018  
(PAPER CMD 8 OF 2017)

Notices of Amendments to be moved in the Committee of Supply.

Head U - Prime Minister's Office

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

- (a) *An Integrated Public Service*  
Mr Cedric Foo Chee Keng
- (b) *Innovative and Integrated Public Service*  
Assoc. Prof. Fatimah Lateef  
Mr Lee Yi Shyan
- (c) *New Capabilities in Our Public Service*  
Dr Intan Azura Mokhtar
- (d) *Building New Capabilities in Public Service*  
Mr Liang Eng Hwa
- (e) *Public Service Employment of Persons with Disabilities*  
Ms Chia Yong Yong
- (f) *Public Sector Capabilities*  
Mr Seah Kian Peng
- (g) *Carbon Tax*  
Mr Kok Heng Leun

**Head U - Prime Minister's Office - continued**

- (h) *Preparing Singapore for the Digital Age*  
Mr Zaqy Mohamad
- (i) *Smart Nation*  
Ms Jessica Tan Soon Neo  
Miss Cheng Li Hui  
Mr Ong Teng Koon
- (j) *Update on Smart Nation*  
Ms Sun Xueling
- (k) *Inclusive Smart Nation*  
Ms Chia Yong Yong
- (l) *Marriage and Parenthood*  
Mr Vikram Nair
- (m) *Citizenship Appointments*  
Assoc. Prof. Fatimah Lateef
- (n) *Singapore Citizenship Journey*  
Mr Leon Perera
- (o) *Childcare and Pre-school Support*  
Dr Lim Wee Kiak
- (p) *Infantcare and Childcare*  
Ms Sun Xueling
- (q) *Quality and Reliable Childcare Options*  
Ms Tin Pei Ling
- (r) *Catalysing Family Making*  
Ms Tin Pei Ling
- (s) *Housing Support for Young Families*  
Mr Darryl David
- (t) *Workplace and Families*  
Mr Desmond Choo
- (u) *More Family-friendly Workplace*  
Mr Saktiandi Supaat

**Head U - Prime Minister's Office - continued**

- (v) *Community Support for Couples and Parents*  
Mr Alex Yam Ziming
  - (w) *Total Debt Servicing Ratio (TDSR) Policy*  
Ms Sylvia Lim
  - (x) *Money Laundering*  
Ms Sylvia Lim
  - (y) *Strengthening Responsible Financing*  
Mr Louis Ng Kok Kwang
  - (z) *Banking and Finance Corporate Regulations*  
Mr Henry Kwek Hian Chuan
  - (aa) *Expropriation of Unclaimed Funds*  
Ms Chia Yong Yong
- 

**Head N - Ministry of Foreign Affairs**

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *Global Environment*  
Mr Vikram Nair
- (b) *China-US Relations*  
Mr Vikram Nair
- (c) *Foreign Policy in the New World Order*  
Mr Low Thia Khiang
- (d) *Singapore-US Relations*  
Mr Cedric Foo Chee Keng
- (e) *Singapore-China Relations*  
Mr Cedric Foo Chee Keng  
Ms Sun Xueling
- (f) *Relations with Malaysia and Indonesia*  
Mr Amrin Amin

**Head N - Ministry of Foreign Affairs - continued**

- (g) *Pedra Branca*  
Mr Baey Yam Keng
- (h) *Singapore-Indonesia Relations*  
Dr Chia Shi-Lu
- (i) *Future of ASEAN*  
Dr Teo Ho Pin
- (j) *Relations with Other Southeast Asian Countries*  
Mr Liang Eng Hwa
- (k) *ASEAN*  
Mr Low Thia Khiang
- (l) *Japan-Korea Relations*  
Mr Zainal Sapari
- (m) *Relations with India*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (n) *Relations with Australia*  
Mr Sitoh Yih Pin
- (o) *Singapore and the International Community*  
Mr Sitoh Yih Pin
- (p) *Engaging the Public on Foreign Policy*  
Ms Joan Pereira
- (q) *Resources for MFA*  
Dr Teo Ho Pin
- (r) *Staffing Needs for a More Complex World*  
Mr Pritam Singh
- (s) *Economic Ties*  
Mr Baey Yam Keng
- (t) *Relations with EU/European Countries*  
Mr Saktiandi Supaat
- (u) *New Department of Foreign (Humanitarian) Aid*  
Mr Louis Ng Kok Kwang

**Head N - Ministry of Foreign Affairs - continued**

- (v) *Technological Cooperation in Foreign Policy*  
Assoc. Prof. Fatimah Lateef
  - (w) *Cooperation on Global Issues*  
Miss Cheng Li Hui
  - (x) *Relations with Emerging Markets*  
Ms Tin Pei Ling
  - (y) *Relations with Latin America*  
Mr Edwin Tong
  - (z) *Engagement with the Middle East*  
Mr Amrin Amin
  - (aa) *Situation in the Middle East*  
Mr Sitoh Yih Pin
  - (ab) *Challenges in Security*  
Assoc. Prof. Fatimah Lateef
  - (ac) *Consular Support*  
Ms Joan Pereira
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**Head J - Ministry of Defence**

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

- (a) *Our Security Environment*  
Mr Vikram Nair
- (b) *Peace and Security*  
Assoc. Prof. Fatimah Lateef
- (c) *Regional Peace and Security*  
Assoc. Prof. Fatimah Lateef
- (d) *Military Ties with Malaysia and Indonesia*  
Mr Pritam Singh
- (e) *Combating Fake News*  
Mr Amrin Amin

**Head J - Ministry of Defence - continued**

- (f) *Vulnerability to Hybrid Attacks*  
Mr Amrin Amin
- (g) *Expanded Security Threats*  
Mr Cedric Foo Chee Keng
- (h) *Cyber Attacks and Cyber Security*  
Assoc. Prof. Fatimah Lateef
- (i) *Investing in Defence Technology*  
Ms Jessica Tan Soon Neo
- (j) *Drones' Threat to National Security*  
Ms Joan Pereira
- (k) *Investment in Defence Technology*  
Mr Vikram Nair
- (l) *SAF*  
Mr Cedric Foo Chee Keng
- (m) *Resource Challenges*  
Ms Low Yen Ling  
Mr Vikram Nair
- (n) *National Service (NS)*  
Mr Vikram Nair  
Mr Baey Yam Keng  
Dr Teo Ho Pin  
Mr Lee Yi Shyan  
Mr Cedric Foo Chee Keng
- (o) *SAF's Role in Anti-tobacco Efforts*  
Assoc. Prof. Randolph Tan
- (p) *Safety of Full-time National Servicemen*  
Ms Joan Pereira
- (q) *Transport Allowance for NSmen*  
Mr Dennis Tan Lip Fong
- (r) *Preparing for Life after NS*  
Mr Amrin Amin

**Head J - Ministry of Defence - continued**

- (s) *Total Defence and Engagement of Society*  
Ms Low Yen Ling  
Mr Zainal Sapari  
Mr Lee Yi Shyan
  - (t) *Total Defence*  
Dr Teo Ho Pin
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**Head P - Ministry of Home Affairs**

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *Reinforcing Our Fight Against Terrorism*  
Mr Christopher de Souza
- (b) *Terrorism*  
Dr Tan Wu Meng
- (c) *Counter-terrorism and SGSecure*  
Dr Tan Wu Meng
- (d) *SGSecure*  
Mr Patrick Tay
- (e) *Updates on SGSecure*  
Ms Rahayu Mahzam
- (f) *Grading for Security Agencies*  
Mr Zainal Sapari
- (g) *Auxiliary Police*  
Ms Sylvia Lim
- (h) *Safeguards during Police Investigations*  
Ms Sylvia Lim
- (i) *Youths Facing Criminal Proceedings*  
Ms Sylvia Lim
- (j) *Skills Training for Ex-offenders*  
Dr Tan Wu Meng

**Head P - Ministry of Home Affairs - continued**

- (k) *Training for Prison Inmates*  
Mr Leon Perera
  - (l) *Strengthen Family Ties During Rehabilitation*  
Mr Louis Ng Kok Kwang
  - (m) *Strengthening Resolve for Rehabilitation*  
Mr Louis Ng Kok Kwang
  - (n) *Partnership with Community Organisations*  
Ms Rahayu Mahzam
  - (o) *The Necessary Battle Against Drugs*  
Mr Christopher de Souza
  - (p) *Minimising Second-generation Drug Offenders*  
Dr Tan Wu Meng
  - (q) *Protecting Our Young from Drugs*  
Dr Tan Wu Meng
  - (r) *New Security Challenges*  
Mr Gan Thiam Poh
  - (s) *MHA's Partnership with Community*  
Mr Murali Pillai
  - (t) *Manpower Transformation*  
Mr Desmond Choo
  - (u) *NS50*  
Mr Desmond Choo
  - (v) *Reducing Remote Gambling*  
Mr Christopher de Souza
  - (w) *Offences Against Minors - Support Needed*  
Mr Christopher de Souza
  - (x) *The Battle Against Cybercrime*  
Mr Christopher de Souza
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**Head R - Ministry of Law**

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

- (a) *Strengthening our Status as a Legal Hub*  
Mr Christopher de Souza
  - (b) *Access to Criminal and Civil Justice*  
Mr Christopher de Souza
  - (c) *Granting of Legal Aid*  
Mr Louis Ng Kok Kwang
  - (d) *Access to Justice*  
Mr Murali Pillai  
Dr Tan Wu Meng
  - (e) *Legal Hub and Cross-disciplinary Skills*  
Dr Tan Wu Meng
  - (f) *Development of Small and Medium Singapore Law Practices*  
Ms Rahayu Mahzam
  - (g) *Career Pathway for In-house Counsel*  
Mr Patrick Tay
  - (h) *Small Claims Tribunal*  
Mr Patrick Tay
  - (i) *Protection from Harassment Act*  
Mr Patrick Tay
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**Head B - Attorney-General's Chambers**

That the total sum to be allocated for Head B of the Estimates be reduced by \$100.

- (a) *Staffing and Culture of Attorney-General's Chambers*  
Ms Sylvia Lim
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**Head E - Judicature**

That the total sum to be allocated for Head E of the Estimates be reduced by \$100.

- (a) *Extending the Practice of Taking Oaths*

Mr Murali Pillai

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**Head V - Ministry of Trade and Industry**

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

- (a) *Committee on the Future Economy - Recommendations and Implementation*

Mr Liang Eng Hwa

- (b) *Committee on the Future Economy Report*

Mr Charles Chong

- (c) *Outlook for the Singapore Economy*

Ms Foo Mee Har

- (d) *Managing Retail Rental Cost*

Mr Henry Kwek Hian Chuan

- (e) *Regulations*

Miss Cheng Li Hui

- (f) *Business Space and Rental*

Mr Chen Show Mao

- (g) *Business Rental Costs*

Mr Dennis Tan Lip Fong

- (h) *Marine and Offshore Engineering Sector*

Dr Tan Wu Meng

- (i) *Regionalisation and Shared Standards*

Dr Tan Wu Meng

- (j) *Globalisation Strategy*

Miss Cheryl Chan Wei Ling

**Head V - Ministry of Trade and Industry - continued**

- (k) *Trans-Pacific Partnership*  
Mr Lee Yi Shyan
- (l) *Companies Tapping ASEAN Opportunities*  
Mr Saktiandi Supaat
- (m) *Industry Transformation Programme*  
Ms Foo Mee Har
- (n) *Industry Transformation Maps (ITMs) and Their Effectiveness*  
Ms Sun Xueling
- (o) *Manufacturing Competitiveness*  
Miss Cheryl Chan Wei Ling
- (p) *Resource Pooling*  
Mr Charles Chong
- (q) *Innovation*  
Mr Charles Chong
- (r) *Research and Innovation*  
Ms Chia Yong Yong
- (s) *Impact of R&D Spending*  
Mr Leon Perera
- (t) *Innovation Competitions*  
Mr Leon Perera
- (u) *Private Sector Role in Economic Planning*  
Mr Leon Perera
- (v) *Government Adapting to Changes*  
Mr Yee Chia Hsing
- (w) *Pro-business Environment*  
Mr Lee Yi Shyan
- (x) *Regulations and Government-led Demand*  
Mr Henry Kwek Hian Chuan
- (y) *Opportunities from Urban Solutions*  
Mr Henry Kwek Hian Chuan

**Head V - Ministry of Trade and Industry - continued**

- (z) *Targets for Renewable Energy*  
Assoc. Prof. Daniel Goh Pei Siong
- (aa) *Plans for Clean Energy Sector*  
Mr Yee Chia Hsing
- (ab) *Tiered Electricity Tariffs*  
Mr Yee Chia Hsing
- (ac) *Helping SMEs to Compete Effectively*  
Mr Yee Chia Hsing
- (ad) *Forging an Inclusive Economy to Benefit SMEs*  
Mr Thomas Chua Kee Seng
- (ae) *Transforming SMEs*  
Ms K Thanaletchimi
- (af) *Helping Micro and Heartland Enterprises*  
Mr Saktiandi Supaat
- (ag) *Support for Micro Enterprises*  
Miss Cheryl Chan Wei Ling
- (ah) *Competition Act and Interim Orders*  
Mr Pritam Singh
- (ai) *Disruptions in Life Sciences Sector*  
Dr Tan Wu Meng
- (aj) *Advanced Manufacturing Technologies*  
Mr Charles Chong
- (ak) *Global Talent and Mindset*  
Mr Charles Chong
- (al) *Consumer Protection*  
Mr Lim Biow Chuan
- (am) *Growth Opportunities*  
Miss Cheryl Chan Wei Ling
- (an) *Senior Professionals, Managers and Executives (PMEs)*  
Miss Cheryl Chan Wei Ling

**Head V - Ministry of Trade and Industry - continued**

- (ao) *Preparing Workers as Industries Transform*  
Mr Saktiandi Supaat
  - (ap) *Knowledge for Regional Markets*  
Dr Tan Wu Meng
  - (aq) *Tackling International Markets*  
Ms Sun Xueling
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**Head S - Ministry of Manpower**

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Review of Labour Legislation*  
Mr Patrick Tay
- (b) *Economic Growth and Manpower Needs*  
Ms Jessica Tan Soon Neo
- (c) *Workforce Needs of Businesses in Restructuring*  
Mr Thomas Chua Kee Seng
- (d) *Employment and Quality of Jobs*  
Ms Jessica Tan Soon Neo
- (e) *Singaporean Core*  
Mr Patrick Tay
- (f) *Singaporean Core Workforce*  
Mr Low Thia Khiang
- (g) *Local Talents*  
Miss Cheng Li Hui
- (h) *Workforce Competitiveness*  
Mr Lee Yi Shyan
- (i) *Lean Enterprise Development Scheme*  
Mr Chong Kee Hiong
- (j) *Manpower-lean Businesses*  
Ms Jessica Tan Soon Neo

**Head S - Ministry of Manpower - continued**

- (k) *Supporting SMEs' Transformation*  
Mr Desmond Choo
- (l) *Adapt and Grow*  
Assoc. Prof. Randolph Tan
- (m) *Under-employment*  
Mr Dennis Tan Lip Fong
- (n) *Long-term Unemployment*  
Dr Intan Azura Mokhtar
- (o) *Helping the Long-term Unemployed*  
Mr Patrick Tay
- (p) *Young PMEs*  
Assoc. Prof. Daniel Goh Pei Siong
- (q) *Helping Middle-aged and Older Workers*  
Mr Desmond Choo
- (r) *Job Redundancies, Older Workers and Professional Conversion Programme*  
Dr Intan Azura Mokhtar
- (s) *Professional Conversion Programme*  
Mr Chong Kee Hiong  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (t) *Jobs for Singaporeans*  
Ms K Thanaleetchimi
- (u) *Enhanced Career Support Programme*  
Mr Chong Kee Hiong
- (v) *National Jobs Bank*  
Mr Muhamad Faisal Abdul Manap
- (w) *Enhancing the Jobs Bank*  
Mr Patrick Tay
- (x) *Strengthening Tripartite Alliance for Fair Employment Practices*  
Mr Saktiandi Supaat
- (y) *Sharing of Productivity Gains*  
Mr Desmond Choo

**Head S - Ministry of Manpower - continued**

- (z) *Firms on Watchlist and Close Scrutiny*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (aa) *Employment Support for Singaporeans*  
Mr Lim Biow Chuan
- (ab) *Mandatory Retrenchment Benefits*  
Mr Lim Biow Chuan
- (ac) *Recruitment of Migrant Workers*  
Mr Kok Heng Leun
- (ad) *Giro Payment for Domestic Workers*  
Mr Louis Ng Kok Kwang
- (ae) *Helping Families at Workplaces*  
Mr Desmond Choo
- (af) *Progressive- and Flexi-work Arrangements*  
Dr Intan Azura Mokhtar
- (ag) *Workplace and Job Redesign for Seniors*  
Mr Chen Show Mao
- (ah) *Welfare of Conservancy Workers*  
Mr Png Eng Huat
- (ai) *Improving Workfare Income Supplement (WIS)*  
Assoc. Prof. Daniel Goh Pei Siong
- (aj) *Progressive Wage Model and WIS*  
Mr Zainal Sapari
- (ak) *Special Relief Fund for Injury*  
Mr Zainal Sapari
- (al) *Improving Workplace Health and Safety*  
Mr Melvin Yong Yik Chye
- (am) *Employment Protection in the Gig Economy*  
Mr Chen Show Mao
- (an) *Support for Freelance Workers*  
Mr Ang Hin Kee

**Head S - Ministry of Manpower - continued**

- (ao) *Gig Economy and Social Policy*  
Mr Alex Yam Ziming
  - (ap) *Portable Insurance Plans*  
Mr Ong Teng Koon
  - (aq) *Gig Economy Workers*  
Ms Foo Mee Har
  - (ar) *Retirement Adequacy*  
Ms Foo Mee Har
  - (as) *Broaden CPF Education Scheme*  
Ms Kuik Shiao-Yin
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**Head Q - Ministry of Communications and Information**

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Helping SMEs in Digital Transformation*  
Mr Zaqy Mohamad
- (b) *Helping Citizens Prepare for Digitisation*  
Mr Zaqy Mohamad
- (c) *Enhancing Cyber Security Initiatives*  
Mr Zaqy Mohamad
- (d) *Industry Partnership to Drive SME Digitisation*  
Mr Thomas Chua Kee Seng
- (e) *Building Digital-ready Companies*  
Mr Saktiandi Supaat
- (f) *Building a Digital-ready Workforce*  
Mr Saktiandi Supaat
- (g) *Data Protection*  
Mr Saktiandi Supaat
- (h) *Data Protection and Smart Nation*  
Dr Teo Ho Pin



**Head Q - Ministry of Communications and Information - continued**

- (i) *Live Proceedings and Smart Nation*  
Mr Pritam Singh
- (j) *Greater Investment in Technology*  
Mr Lim Biow Chuan
- (k) *Elderly Access to Government Services*  
Mr Chen Show Mao
- (l) *Libraries and E-services*  
Mr Darryl David
- (m) *SMEs and Digital Transformation*  
Ms Sun Xueling
- (n) *GovTech and a Digital-ready Government*  
Ms Sun Xueling
- (o) *Updating the Broadcasting Act*  
Ms Sun Xueling
- (p) *Media Legislation*  
Mr Ong Teng Koon
- (q) *Public Service Broadcast (PSB) in the Digital Age*  
Mr Zaqy Mohamad
- (r) *Future of National Mass Media*  
Mr Zaqy Mohamad
- (s) *IMDA Grants for Media Works*  
Mr Leon Perera
- (t) *Interdependence - The Key for Growth*  
Mr Ganesh Rajaram
- (u) *Mediacorp*  
Mr Vikram Nair
- (v) *Public Communications*  
Mr Vikram Nair
- (w) *Empathetic Public Engagement*  
Ms Kuik Shiao-Yin

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**Head Q - Ministry of Communications and Information - continued**

- (x) *Enhancing Government Communications*  
Mr Darryl David
  - (y) *PSB*  
Mr Darryl David
  - (z) *Promoting a Reading Culture*  
Mr Darryl David
  - (aa) *National Reading Movement*  
Dr Teo Ho Pin
  - (ab) *Libraries and Lifelong Learning*  
Ms Sun Xueling
  - (ac) *NLB in Partnership with the Community*  
Ms Sun Xueling
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**Head K - Ministry of Education**

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

- (a) *Schools for the Future*  
Ms Denise Phua Lay Peng
- (b) *Holistic Education and Values in Action*  
Dr Intan Azura Mokhtar
- (c) *Sports in Schools*  
Mr Png Eng Huat
- (d) *Promoting Entrepreneurship in Schools*  
Mr Dennis Tan Lip Fong
- (e) *Subject-based Banding and Streaming*  
Dr Intan Azura Mokhtar
- (f) *Class Size*  
Mr Leon Perera
- (g) *Problems with Word Problems*  
Dr Tan Wu Meng

**Head K - Ministry of Education - continued**

- (h) *Tuition*  
Ms Denise Phua Lay Peng
- (i) *Equitable Funding for Schools*  
Mr Png Eng Huat
- (j) *Education Policies*  
Mr Lim Biow Chuan
- (k) *Direct School Admission*  
Mr Ang Wei Neng  
Mr Edwin Tong
- (l) *Cut-off Points for School Admission*  
Mr Edwin Tong
- (m) *Affiliation Priority in Secondary School*  
Dr Lim Wee Kiak
- (n) *Affiliation and Equal Opportunities*  
Dr Intan Azura Mokhtar
- (o) *Educating People with Special Needs*  
Ms Denise Phua Lay Peng
- (p) *Students with Disabilities*  
Ms Chia Yong Yong
- (q) *Inclusiveness Campaign*  
Ms Chia Yong Yong
- (r) *School Buses for Special Needs Schools*  
Mr Leon Perera
- (s) *Early Detection of Dyslexia*  
Assoc. Prof. Daniel Goh Pei Siong
- (t) *Hiring of Persons with Disabilities in Schools*  
Mr Dennis Tan Lip Fong
- (u) *MOE Kindergartens*  
Mr Gan Thiam Poh
- (v) *Pre-school Education*  
Dr Lim Wee Kiak

**Head K - Ministry of Education - continued**

- (w) *Singapore Overseas Schools*  
Dr Tan Wu Meng
- (x) *Singapore International Schools*  
Miss Cheng Li Hui
- (y) *NurtureSG*  
Miss Cheng Li Hui
- (z) *School Attendance of Neglected Children*  
Mr Louis Ng Kok Kwang
- (aa) *Later School Start Times*  
Assoc. Prof. Daniel Goh Pei Siong
- (ab) *After-school Care Service*  
Dr Lim Wee Kiak
- (ac) *Learning of Regional Languages and Culture*  
Mr Henry Kwek Hian Chuan
- (ad) *Regional Language Proficiency*  
Mr Chen Show Mao
- (ae) *Preserving Our Mother Tongues and Cultures*  
Ms Tin Pei Ling
- (af) *School Home Community Partnership*  
Mr Gan Thiam Poh
- (ag) *School-Parents Network Relationship*  
Mr Zainal Sapari
- (ah) *SkillsFuture*  
Ms Foo Mee Har  
Ms K Thanaletchimi
- (ai) *SkillsFuture Stocktake*  
Mr Pritam Singh
- (aj) *SkillsFuture for Workers*  
Miss Cheng Li Hui
- (ak) *SkillsFuture Mommy Awards*  
Assoc. Prof. Daniel Goh Pei Siong

**Head K - Ministry of Education - continued**

- (al) *Retraining and Professional Education*  
Mr Low Thia Kiang
- (am) *Preparing Students for Future Economy*  
Mr Zainal Sapari
- (an) *Work-Study Degree Programmes*  
Ms Foo Mee Har
- (ao) *SkillsFuture Earn and Learn Programme*  
Mr Ang Wei Neng
- (ap) *Industry-IHL Partnership to Drive Skills Training*  
Mr Thomas Chua Kee Seng
- (aq) *Measuring Outcomes in Higher Education*  
Dr Tan Wu Meng
- (ar) *Roles of Publicly Funded Universities*  
Mr Ang Wei Neng
- (as) *Social Sciences Research Council*  
Mr Pritam Singh
- (at) *Aptitude-based Admissions*  
Dr Lim Wee Kiak
- (au) *Aptitude-based Admissions in Post-secondary Education Institutions*  
Mr Ang Wei Neng
- (av) *Creative Arts Tertiary Education*  
Mr Gan Thiam Poh
- (aw) *Creative Arts*  
Mr Edwin Tong
- (ax) *Financial Assistance for Post-secondary Education Institutions*  
Mr Ang Wei Neng
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**Head M - Ministry of Finance**

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

- (a) *Digitisation, Procurement and Regulation*  
Mr Liang Eng Hwa
- (b) *Government Digitalisation Efforts*  
Ms Foo Mee Har
- (c) *Improving Service Delivery Digitalisation*  
Mr Saktiandi Supaat
- (d) *Office of Budget Responsibility*  
Mr Low Thia Khiang
- (e) *Taxes*  
Mr Low Thia Khiang
- (f) *Retrenchment Tax Deferral*  
Assoc. Prof. Daniel Goh Pei Siong
- (g) *US Tax Reform*  
Assoc. Prof. Randolph Tan
- (h) *Leadership in Government-linked Firms*  
Mr Leon Perera
- (i) *Reviewing Corporate Regulations*  
Dr Tan Wu Meng
- (j) *SMEs and Government Procurement*  
Mr Henry Kwek Hian Chuan
- (k) *Local Firms in Government Procurement*  
Mr Chen Show Mao
- (l) *Innovation and SMEs*  
Miss Cheryl Chan Wei Ling
- (m) *SMEs' Access to Government Procurement*  
Mr Saktiandi Supaat
- (n) *Helping SMEs for Government Procurement*  
Mr Yee Chia Hsing

**Head M - Ministry of Finance - continued**

- (o) *Government-led Demand*  
Ms Sun Xueling
  - (p) *Procurement to Support SME Growth*  
Dr Tan Wu Meng
  - (q) *Best Sourcing and Human Resource Standards*  
Dr Tan Wu Meng
  - (r) *Towards a Fairer Procurement Policy*  
Mr Zainal Sapari
  - (s) *Towards Fairer Means Testing*  
Mr Edwin Tong
  - (t) *Household Income as a Criterion*  
Mr Murali Pillai
  - (u) *GST Vouchers and U-Save Rebates*  
Assoc. Prof. Randolph Tan
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**Head T - Ministry of National Development**

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

- (a) *Housing in a Future-ready City*  
Mr Alex Yam Ziming
- (b) *CPF Housing Grant - Price Pressure*  
Mr Alex Yam Ziming
- (c) *CPF Housing Grant*  
Assoc. Prof. Randolph Tan
- (d) *Property Cooling Measures*  
Er Dr Lee Bee Wah
- (e) *Parenthood Priority Scheme*  
Mr Gan Thiam Poh
- (f) *Shorter Waiting Time for BTO Flats*  
Mr Gan Thiam Poh

**Head T - Ministry of National Development - continued**

- (g) *Parenthood Provisional Housing Scheme*  
Mr Gan Thiam Poh
- (h) *Lease Buyback Scheme*  
Mr Gan Thiam Poh
- (i) *Extending Lease Buyback Scheme*  
Mr Zainal Sapari
- (j) *Right-sizing of Flats for Elderly*  
Miss Cheryl Chan Wei Ling
- (k) *Housing Options*  
Miss Cheryl Chan Wei Ling
- (l) *Helping Vulnerable Families - Fresh Start*  
Mr Saktiandi Supaat
- (m) *Improve Housing for Single Parents*  
Ms Kuik Shiao-Yin
- (n) *Helping Single Unwed Parents Find a Home*  
Mr Louis Ng Kok Kwang
- (o) *Helping Divorcees with a New Home*  
Mr Louis Ng Kok Kwang
- (p) *Housing for Divorcees*  
Ms Rahayu Mahzam
- (q) *Rental Flats and Non-citizen Spouses*  
Mr Pritam Singh
- (r) *Seniors Co-sharing Rental Flats*  
Mr Henry Kwek Hian Chuan
- (s) *Upgrading/BTO Design and Maintenance*  
Mr Png Eng Huat
- (t) *Home Improvement Programme*  
Er Dr Lee Bee Wah
- (u) *Upgrading of Ageing Flats*  
Ms Jessica Tan Soon Neo



**Head T - Ministry of National Development - continued**

- (v) *Connected City of Opportunities*  
Mr Saktiandi Supaat
- (w) *Building a Future-ready City*  
Mr Darryl David
- (x) *Strengthening Service Delivery of Municipal Services Office (MSO)*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (y) *MSO*  
Mr Ong Teng Koon
- (z) *Cross-agency Projects by MSO*  
Mr Baey Yam Keng
- (aa) *Technology in Municipal Service Delivery*  
Mr Baey Yam Keng
- (ab) *Data Analysis for Municipal Issues*  
Mr Baey Yam Keng
- (ac) *Additional Projects for Contractors*  
Mr Gan Thiam Poh
- (ad) *Construction Productivity*  
Er Dr Lee Bee Wah
- (ae) *Estate Privatisation Planning*  
Mr Png Eng Huat
- (af) *Design of Lift Shaft*  
Mr Muhamad Faisal Abdul Manap
- (ag) *HDB Tree Replacement Guidelines*  
Mr Pritam Singh
- (ah) *Handling Fallen Trees*  
Mr Dennis Tan Lip Fong
- (ai) *Naming of Public Buildings*  
Ms Sylvia Lim
- (aj) *Coastal Water Pollution*  
Miss Cheng Li Hui

**Head T - Ministry of National Development - continued**

- (ak) *Landscape Architecture Industry*  
Mr Darryl David
- (al) *Railway Corridor Development*  
Ms Low Yen Ling
- (am) *Sembawang Hot Spring*  
Dr Lim Wee Kiak
- (an) *Quota System for Short-term Rentals*  
Mr Louis Ng Kok Kwang
- (ao) *Homeowners on Overseas Work Postings*  
Dr Tan Wu Meng
- (ap) *Heavy Vehicles Park*  
Er Dr Lee Bee Wah
- (aq) *Food Security and Farming*  
Mr Ong Teng Koon
- (ar) *Food Supply and Food Security*  
Mr Darryl David
- (as) *Food Security and Local Farms*  
Mr Chong Kee Hiong
- (at) *Private Estate Upgrading*  
Mr Chong Kee Hiong
- (au) *Real Estate and Real Estate-related Industries*  
Mr Chong Kee Hiong
- (av) *Labelling of "Palm Oil" as an Ingredient*  
Mr Louis Ng Kok Kwang
- (aw) *Expansion of the Love Cats Programme*  
Mr Louis Ng Kok Kwang
- (ax) *Introducing a Sniffer Dog Programme*  
Mr Louis Ng Kok Kwang
- (ay) *Increasing the Number of Inspectors*

□ Mr Louis Ng Kok Kwang

**Head T - Ministry of National Development - continued**

- (az) *Engaging Animal Welfare Groups to Help with Enforcement*

Mr Louis Ng Kok Kwang

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**Head W - Ministry of Transport**

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

- (a) *Technology and Transport*

Mr Sitoh Yih Pin

- (b) *Train Reliability and Maintenance*

Mr Zaqy Mohamad

- (c) *Train Reliability*

Mr Ang Wei Neng

- (d) *Train Disruptions*

Mr Dennis Tan Lip Fong

- (e) *Train Connectivity*

Ms Low Yen Ling

- (f) *Bus Connectivity*

Ms Low Yen Ling

- (g) *Bus Services*

Er Dr Lee Bee Wah

- (h) *Bus Contracting Model*

Mr Melvin Yong Yik Chye

- (i) *Rail Maintenance Professionals*

Mr Melvin Yong Yik Chye

- (j) *COE for Motorcycles*

Mr Muhammad Faisal Abdul Manap

- (k) *Effective Government-business Communication*

Mr Thomas Chua Kee Seng

- (l) *Commercial Goods Vehicles*

Mr Henry Kwek Hian Chuan

**Head W - Ministry of Transport - continued**

- (m) *Future of Transport and Regulations*  
Mr Zaqy Mohamad
- (n) *Taxis and Driverless Transportation*  
Miss Cheng Li Hui
- (o) *Driverless Technology*  
Mr Melvin Yong Yik Chye
- (p) *Increase Pool of Taxi Drivers*  
Mr Ang Hin Kee
- (q) *Public Transport for Disabled*  
Ms Sylvia Lim
- (r) *Silver Zones - Design and Education*  
Mr Png Eng Huat
- (s) *Promoting Electric Vehicles*  
Assoc. Prof. Daniel Goh Pei Siong
- (t) *Safety of Footpath*  
Mr Dennis Tan Lip Fong
- (u) *Education for Users of Mobility Devices*  
Mr Lim Biow Chuan
- (v) *Bicycle-sharing Scheme*  
Mr Ang Hin Kee  
Mr Ang Wei Neng
- (w) *Hub Status for Air and Sea Routes*  
Mr Yee Chia Hsing
- (x) *Air and Sea Hub*  
Miss Cheng Li Hui
- (y) *Aviation Hub*  
Mr Lee Yi Shyan
- (z) *Industry Transformation for Aviation*  
Mr Ang Hin Kee
- (aa) *Competitiveness of Singapore Sea Port*  
Mr Ang Wei Neng

**Head W - Ministry of Transport - continued***(ab) Response Plan for Oil Spills*Mr Louis Ng Kok Kwang

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**Head L - Ministry of the Environment and Water Resources**

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

*(a) Cleaner and Greener Living Environment*

Er Dr Lee Bee Wah

*(b) Preserving the Environment*

Ms K Thanalechimi

*(c) Prevention of Dengue*

Mr Gan Thiam Poh

*(d) Greenhouse Gas Emissions*

Mr Gan Thiam Poh

*(e) Air Quality in Singapore*

Dr Chia Shi-Lu

*(f) Diesel Emissions*

Dr Chia Shi-Lu

*(g) Curbing Roadside Pollution*

Assoc. Prof. Daniel Goh Pei Siong

*(h) Enforcement against Noisy Motorbikes*

Mr Yee Chia Hsing

*(i) Incentivising the Sale of Hybrid Cars*

Mr Louis Ng Kok Kwang

*(j) Procurement of Sustainable Palm Oil*

Mr Louis Ng Kok Kwang

*(k) Promoting a Haze-free ASEAN*

Mr Louis Ng Kok Kwang

*(l) Water Supply and Resilience*

Mr Gan Thiam Poh

**Head L - Ministry of the Environment and Water Resources - continued**

- (m) *Water Price Increase*  
Mr Gan Thiam Poh  
Miss Cheng Li Hui
- (n) *Fair and Equitable Water Pricing*  
Dr Tan Wu Meng
- (o) *Water Tariffs*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (p) *Increase in Cost of Water*  
Dr Chia Shi-Lu
- (q) *Hawker Centre*  
Mr Liang Eng Hwa
- (r) *Littering and Tray Return Initiatives*  
Mr Png Eng Huat
- (s) *Fair Rentals for Hawkers*  
Assoc. Prof. Daniel Goh Pei Siong
- (t) *Corrective Work Order*  
Mr Gan Thiam Poh
- (u) *Mobile Surveillance Camera*  
Mr Gan Thiam Poh
- (v) *Expanding the Smoking Ban*  
Mr Louis Ng Kok Kwang
- (w) *Safe Removal of Harmful Refrigerant Gas*  
Mr Louis Ng Kok Kwang
- (x) *Management of E-waste*  
Assoc. Prof. Randolph Tan
- (y) *Waste Collection*  
Dr Chia Shi-Lu
- (z) *Rising Affluence and Waste Management*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (aa) *Recycling*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim

**Head L - Ministry of the Environment and Water Resources - continued***(ab) Food Waste Recycling*

Mr Liang Eng Hwa

Miss Cheng Li Hui

*(ac) Improving Recycling*

Miss Cheng Li Hui

*(ad) Waste Management*

Miss Cheng Li Hui

**Head I - Ministry of Social and Family Development**

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

*(a) Strengthening Foundation for the Future*

Ms Tin Pei Ling

*(b) Supporting and Strengthening Families*

Ms Jessica Tan Soon Neo

*(c) Recognising Seniors and Family Ties*

Mr Murali Pillai

*(d) Quality Infant and Childcare Services*

Mr Ang Hin Kee

*(e) Supply of Childcare and Pre-school Services*

Assoc. Prof. Randolph Tan

*(f) Quality of Childcare*

Ms Jessica Tan Soon Neo

*(g) Childcare Centres*

Er Dr Lee Bee Wah

*(h) Pre-school*

Mr Gan Thiam Poh

*(i) Update on KidStart*

Ms Rahayu Mahzam

**Head I - Ministry of Social and Family Development - continued**

- (j) *Minimum School Attendance for KiFAS*  
Mr Louis Ng Kok Kwang
- (k) *Subsidies for Stay-at-home Mothers*  
Mr Louis Ng Kok Kwang
- (l) *Childcare Grant*  
Mr Gan Thiam Poh
- (m) *Home-based Care Options*  
Miss Cheryl Chan Wei Ling
- (n) *Tracking Youth's Progress*  
Ms Kuik Shiao-Yin
- (o) *Strengthening Vulnerable Families*  
Ms Jessica Tan Soon Neo  
Mr Amrin Amin
- (p) *Getting Out of the Debt Spiral*  
Ms Denise Phua Lay Peng
- (q) *ComCare*  
Ms Sylvia Lim
- (r) *ComCare Supplement*  
Mr Muhamad Faisal Abdul Manap
- (s) *Updates on Social Service Office*  
Mr Muhamad Faisal Abdul Manap
- (t) *Women's Charter Maintenance Payments*  
Mr Leon Perera
- (u) *Support for Unwed Mothers*  
Mr Desmond Choo
- (v) *Supporting Family*  
Mr Kok Heng Leun
- (w) *Update on Mental Capacity Act*  
Ms Rahayu Mahzam
- (x) *Elderly Abuse*  
Dr Lily Neo



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**Head I - Ministry of Social and Family Development - continued**

- (y) *Inclusive Society*  
Dr Lily Neo
  - (z) *Enabling Masterplan 3*  
Ms Denise Phua Lay Peng
  - (aa) *Employability for the Disabled*  
Mr Desmond Choo
  - (ab) *Assistive Technology Fund*  
Mr Muhamad Faisal Abdul Manap
  - (ac) *Disability Caregiver Support Centre*  
Ms Chia Yong Yong
  - (ad) *Manpower for Social Services Sector*  
Mr Desmond Choo
  - (ae) *Mobilising Community Effort*  
Mr Desmond Choo
  - (af) *Professionalisation of Social Work*  
Assoc. Prof. Daniel Goh Pei Siong
  - (ag) *Doing More for Singaporeans*  
Ms K Thanaletchimi
  - (ah) *Helping and Funding VWOs*  
Mr Png Eng Huat
  - (ai) *Development of VWO Capability - Access to Grants*  
Ms Chia Yong Yong
  - (aj) *Mobilising Community Efforts*  
Mr Amrin Amin
  - (ak) *Indispensable Role of Community*  
Ms Tin Pei Ling
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**Head O - Ministry of Health**

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *Future-proofing Healthcare in Singapore*  
Dr Chia Shi-Lu
- (b) *Beyond Healthcare 2020*  
Ms Tin Pei Ling
- (c) *Meeting the Needs of an Ageing Population*  
Mr Low Thia Khiang
- (d) *Healthcare Cluster Reorganisation*  
Dr Chia Shi-Lu
- (e) *Care Coordination and Strengthening*  
Assoc. Prof. Fatimah Lateef
- (f) *Cost of Medicine and Vaccines*  
Mr Low Thia Khiang
- (g) *Means Testing*  
Mr Dennis Tan Lip Fong
- (h) *Medisave*  
Dr Lim Wee Kiak
- (i) *MediShield Life for Community Hospitals*  
Mr Murali Pillai
- (j) *ElderShield*  
Dr Lily Neo
- (k) *Extending ElderShield Payouts*  
Mr Louis Ng Kok Kwang
- (l) *In-vitro Fertilisation Subsidies*  
Mr Desmond Choo
- (m) *Co-funding for ART at Private Hospitals*  
Mr Louis Ng Kok Kwang
- (n) *Innovative Anti-diabetes Strategies*  
Mr Leon Perera

**Head O - Ministry of Health - continued**

- (o) *War on Diabetes*  
Mr Chen Show Mao
- (p) *Update on Our Battle against Diabetes*  
Mr Christopher de Souza
- (q) *Smart Ageing Future Enabling (SAFE) Care*  
Dr Lily Neo
- (r) *Caregivers of Mentally Disabled Persons*  
Mr Murali Pillai
- (s) *Senior Caregivers Support*  
Assoc. Prof. Daniel Goh Pei Siong
- (t) *Nursing Homes*  
Mr Dennis Tan Lip Fong
- (u) *Digital Eldercare*  
Ms Tin Pei Ling
- (v) *Community Mental Health*  
Ms Tin Pei Ling  
Ms Joan Pereira
- (w) *Fighting Dementia*  
Mr Dennis Tan Lip Fong
- (x) *The Singapore Mental Health Framework*  
Assoc. Prof. Fatimah Lateef
- (y) *Transforming Healthcare Workforce*  
Ms K Thanaletchimi
- (z) *Manpower Cost and Sustainability*  
Ms Tin Pei Ling
- (aa) *Healthcare Manpower*  
Dr Chia Shi-Lu
- (ab) *Manpower Development*  
Mr Patrick Tay
- (ac) *Allied Health Employment Opportunities*  
Mr Christopher de Souza

**Head O - Ministry of Health - continued**

- (ad) *Outcome of Public Consultation*  
Mr Louis Ng Kok Kwang
  - (ae) *Tobacco and Smoking Controls*  
Ms Joan Pereira
  - (af) *Polyclinic Expansion*  
Dr Tan Wu Meng
  - (ag) *Primary Care Networks*  
Dr Tan Wu Meng
  - (ah) *Palliative Care for Sick Children*  
Dr Tan Wu Meng
  - (ai) *Palliative Care*  
Ms Joan Pereira
  - (aj) *Productivity and Ergonomics*  
Dr Tan Wu Meng
  - (ak) *Innovation and Productivity in Healthcare*  
Assoc. Prof. Fatimah Lateef
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**Head X - Ministry of Culture, Community and Youth**

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *Bringing Singaporeans Together*  
Dr Lim Wee Kiak
- (b) *Support for PMETs*  
Mr Zaqy Mohamad
- (c) *Aspirations of Malay/Muslim Community*  
Mr Muhamad Faisal Abdul Manap
- (d) *Promoting Lifelong Learning*  
Mr Saktiandi Supaat
- (e) *SkillsFuture for the Community*  
Mr Zaqy Mohamad

**Head X - Ministry of Culture, Community and Youth - continued**

- (f) *Syariah Court - Building Capabilities*  
Ms Rahayu Mahzam
- (g) *Support for Low Income and Reconstituted Families*  
Assoc. Prof. Fatimah Lateef
- (h) *Progressive Guidance and Preparation for Malay/Muslim Community*  
Dr Intan Azura Mokhtar
- (i) *Asatizah Recognition Scheme*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (j) *Support for Madrasahs*  
Mr Zainal Sapari
- (k) *Upgrading Madrasahs*  
Mr Saktiandi Supaat
- (l) *Rejuvenating Mosques*  
Mr Amrin Amin
- (m) *Update on Administration of Muslim Law Act*  
Ms Rahayu Mahzam
- (n) *Tuition Centres at CCs*  
Assoc. Prof. Daniel Goh Pei Siong
- (o) *Partnering Singaporeans for the Future*  
Mr Henry Kwek Hian Chuan
- (p) *Senior Volunteerism*  
Ms Joan Pereira
- (q) *Support for Institutions of a Public Character that Internationalise*  
Mr Louis Ng Kok Kwang
- (r) *Strengthen Social Fabric and Build Identity*  
Mr Alex Yam Ziming
- (s) *Shared Experiences for Youth*  
Ms Rahayu Mahzam
- (t) *Youth Resilience*  
Mr Henry Kwek Hian Chuan

**Head X - Ministry of Culture, Community and Youth - continued**

- (u) *Regardless of Race, Language or Religion*  
Mr Muhamad Faisal Abdul Manap
- (v) *Emigration of Singapore Citizens*  
Mr Leon Perera
- (w) *Co-curating our Arts and Heritage*  
Ms Sun Xueling
- (x) *Access to Arts and Heritage*  
Ms Rahayu Mahzam
- (y) *Increasing Arts and Heritage Access*  
Ms Joan Pereira
- (z) *Growing Social Commons through Sports*  
Mr Melvin Yong Yik Chye
- (aa) *Growing Inclusive Spaces*  
Dr Lim Wee Kiak
- (ab) *Increasing Access to Sports Facilities*  
Mr Melvin Yong Yik Chye
- (ac) *National Stadium*  
Mr Muhamad Faisal Abdul Manap
- (ad) *Singapore Football*  
Mr Muhamad Faisal Abdul Manap
- (ae) *Leadership and Passion*  
Mr Ganesh Rajaram
- (af) *Promoting Sporting Excellence*  
Mr Darryl David
- (ag) *Supporting Sports and Arts Heroes*  
Dr Lim Wee Kiak
- (ah) *Projecting Singapore Culture*  
Dr Lim Wee Kiak
- (ai) *Launchpad Premises for Local Artists*  
Mr Yee Chia Hsing

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**Head X - Ministry of Culture, Community and Youth - continued**

- (aj) *Cultural Leadership*  
Mr Kok Heng Leun
  - (ak) *Recognising Unsung Heroes*  
Mr Kok Heng Leun
  - (al) *Support For Mature Artists*  
Mr Kok Heng Leun
  - (am) *Arts and Culture Strategic Review - The Next Phase*  
Mr Kok Heng Leun
  - (an) *Cultural Impact of Future Economy*  
Mr Kok Heng Leun
  - (ao) *Cultural and Heritage Resilience*  
Mr Kok Heng Leun
  - (ap) *Building Identity through Heritage*  
Mr Darryl David
-