

THIRTEENTH PARLIAMENT OF SINGAPORE

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FIRST SESSION

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ORDER PAPER SUPPLEMENT

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Sup. No. 10

THURSDAY, 1 MARCH 2018

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ESTIMATES OF EXPENDITURE FOR  
THE FINANCIAL YEAR 1ST APRIL, 2018 TO 31ST MARCH, 2019  
(PAPER CMD 13 OF 2018)

Notices of Amendments to be moved in the Committee of Supply.

Head U - Prime Minister's Office

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

(a) *Roles of Public Sector in Leading Change*

Mr Lee Yi Shyan

(b) *Evolution/Adaptation of Public Service*

Assoc. Prof. Fatimah Lateef

(c) *Evolution of Public Service*

Mr Seah Kian Peng

(d) *Improvements to the Public Service*

Mr Louis Ng Kok Kwang

(e) *Public Understanding of Government Bills*

Ms Sylvia Lim

(f) *Public Service*

Ms Chia Yong Yong

(g) *An Innovative Public Service*

Mr Cedric Foo Chee Keng

(h) *Whistle-blower Protection*

Mr Leon Perera

**Head U - Prime Minister's Office - continued**

- (i) *Printing of Government Annual Reports*  
Mr Leon Perera
- (j) *Embracing Change with Digitalisation*  
Ms K Thanaletchimi
- (k) *Salaries*  
Mr Vikram Nair
- (l) *Salary Review*  
Mr Liang Eng Hwa
- (m) *Remuneration*  
Mr Alex Yam Ziming
- (n) *Deepening Skills of Our Public Agencies*  
Dr Teo Ho Pin
- (o) *Beyond Qualifications*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (p) *Recognition of Skills and Competencies*  
Mr Patrick Tay
- (q) *Productive and Engaged Public Service*  
Mr Patrick Tay
- (r) *Population Strategies*  
Mr Gan Thiam Poh
- (s) *Keeping Singapore Open*  
Mr Henry Kwek Hian Chuan
- (t) *Population*  
Mr Vikram Nair
- (u) *Supporting Marriage and Parenthood*  
Mr Alex Yam Ziming
- (v) *Fertility Rate*  
Mr Melvin Yong Yik Chye
- (w) *Increase Paternity and Adoption Leave*  
Ms Kuik Shiao-Yin

**Head U - Prime Minister's Office - continued**

- (x) *Paternity Leave Usage*  
Mr Seah Kian Peng
- (y) *Affordable and Quality Pre-schools*  
Ms Tin Pei Ling
- (z) *Affordable and Quality Infantcare*  
Ms Sun Xueling
- (aa) *Family-friendly Workplaces*  
Ms Sun Xueling  
Mr Darryl David
- (ab) *Immigration and Integration*  
Mr Darryl David
- (ac) *Strengthening Integration*  
Ms Rahayu Mahzam <sup>†</sup>
- (ad) *Support for Couples*  
Ms Rahayu Mahzam
- (ae) *Inclusive Smart Nation*  
Mr Zaqy Mohamad
- (af) *Smart Nation*  
Mr Saktiandi Supaat  
Ms Jessica Tan Soon Neo
- (ag) *Legal and Ethical Challenges of Big Data*  
Asst. Prof. Mahdev Mohan
- (ah) *Smart Nation Development and Support*  
Mr Desmond Choo
- (ai) *Smart Nation - Working with Industries*  
Mr Teo Ser Luck
- (aj) *Smart Nation Outcomes*  
Mr Teo Ser Luck
- (ak) *Smart Nation for Citizens and Businesses*  
Dr Tan Wu Meng

**Head U - Prime Minister's Office - continued**

- (al) *E-payments and National Digital Identity*  
Ms Tin Pei Ling
  - (am) *Smart Nation Talent Development*  
Mr Darryl David
  - (an) *Supporting Our Smart Nation Ambitions*  
Ms Sun Xueling
  - (ao) *Voting Process and Polling Stations*  
Mr Png Eng Huat
  - (ap) *Revising Prevention of Corruption Act*  
Mr Murali Pillai
  - (aq) *Anti-corruption Measures for Companies*  
Mr Dennis Tan Lip Fong
  - (ar) *Enhancing Corporate Governance*  
Asst. Prof. Mahdev Mohan
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**Head N - Ministry of Foreign Affairs**

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *Managing Geopolitical Uncertainties*  
Mr Vikram Nair
- (b) *Regional Architecture*  
Mr Vikram Nair
- (c) *Shift in Global Economic Weight*  
Mr Low Thia Khiang
- (d) *Economic Integration*  
Ms Sun Xueling
- (e) *Engagement of Emerging Markets*  
Mr Liang Eng Hwa

**Head N - Ministry of Foreign Affairs - continued**

- (f) *ASEAN Chairmanship*  
Mr Vikram Nair  
Assoc. Prof. Fatimah Lateef  
Mr Pritam Singh  
Dr Teo Ho Pin
- (g) *ASEAN Integration - Citizen Engagement*  
Ms Sylvia Lim
- (h) *Human Tragedy In and Around Rakhine State*  
Mr Christopher de Souza
- (i) *Relations with China*  
Mr Amrin Amin
- (j) *US-China Relations*  
Mr Amrin Amin
- (k) *Relations with US*  
Ms Jessica Tan Soon Neo
- (l) *Relations with Malaysia, Indonesia and Brunei*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (m) *Relations with Other Southeast Asian Countries*  
Mr Baey Yam Keng
- (n) *Relations with Japan and Korea*  
Mr Cedric Foo Chee Keng
- (o) *Relations with Australia*  
Mr Saktiandi Supaat
- (p) *Relations with India*  
Mr Murali Pillai
- (q) *Engagements with the Middle East*  
Assoc. Prof. Fatimah Lateef
- (r) *Situation in the Middle East*  
Assoc. Prof. Fatimah Lateef
- (s) *Relations with Europe*  
Mr Henry Kwek Hian Chuan

**Head N - Ministry of Foreign Affairs - continued**

- (t) *Our Role in the International Community*  
Mr Louis Ng Kok Kwang
  - (u) *Domestic Resilience on Foreign Policy*  
Mr Sitoh Yih Pin
  - (v) *Resources for MFA*  
Mr Cedric Foo Chee Keng
  - (w) *Human Resource Challenges of MFA*  
Mr Desmond Choo
  - (x) *Engaging the Public on Foreign Policy*  
Ms Joan Pereira
  - (y) *Technical Cooperation*  
Ms Joan Pereira
  - (z) *Overseas Singaporeans*  
Mr Ong Teng Koon
  - (aa) *Consular Support*  
Miss Cheng Li Hui
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**Head J - Ministry of Defence**

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

- (a) *Defence Spending and Rising Tensions*  
Mr Vikram Nair
- (b) *Peacekeeping*  
Mr Teo Ser Luck
- (c) *WOG Counter-terrorism Efforts*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (d) *Counter-terrorism Efforts*  
Assoc. Prof. Fatimah Lateef
- (e) *Cyber Attacks*  
Dr Lim Wee Kiak

**Head J - Ministry of Defence - continued**

- (f) *Bug Bounty Programme*  
Mr Zainal Sapari
- (g) *Prudence*  
Mr Teo Ser Luck
- (h) *Future of SAF*  
Dr Teo Ho Pin
- (i) *Technology*  
Mr Lee Yi Shyan
- (j) *ASEAN Defence Ministers' Meeting (ADMM) Chairmanship*  
Ms Jessica Tan Soon Neo
- (k) *ADMM and ADMM-Plus*  
Mr Pritam Singh
- (l) *ADMM-Plus*  
Mr Low Thia Khiang
- (m) *Role of NS*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (n) *SAF Manpower*  
Mr Zainal Sapari
- (o) *NS Cohesion*  
Mr Teo Ser Luck
- (p) *NS Effectiveness*  
Mr Ong Teng Koon
- (q) *Vocational Interest*  
Mr Baey Yam Keng
- (r) *Cyber NSF Scheme*  
Ms Low Yen Ling
- (s) *NS Experience*  
Mr Ong Teng Koon
- (t) *Community is Key in Total Defence*  
Ms Joan Pereira

**Head J - Ministry of Defence - continued**

- (u) *Advisory Council on Community Relations in Defence (ACCORD)*  
Mr Cedric Foo Chee Keng
  - (v) *SkillsFuture for NS men*  
Dr Teo Ho Pin
  - (w) *Productivity Performance of NSFs*  
Assoc. Prof. Randolph Tan
  - (x) *Total Defence*  
Ms Low Yen Ling
  - (y) *Social and Psychological Defence*  
Mr Ong Teng Koon
  - (z) *Social Defence*  
Mr Amrin Amin
  - (aa) *Fake News*  
Mr Vikram Nair
  - (ab) *SAF Volunteer Corps*  
Dr Teo Ho Pin
  - (ac) *Youth Engagement*  
Mr Baey Yam Keng
  - (ad) *The Future SAF*  
Assoc. Prof. Fatimah Lateef
  - (ae) *Family Engagement and Resilience*  
Ms Joan Pereira
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**Head P - Ministry of Home Affairs**

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *Counter-terrorism - Role of Singaporeans*  
Mr Christopher de Souza
- (b) *Deterring Violent Extremism*  
Mr Christopher de Souza

**Head P - Ministry of Home Affairs - continued**

- (c) *Segregationist Teachings*  
Mr Chong Kee Hiong
- (d) *Terrorism and SGSecure*  
Ms Rahayu Mahzam
- (e) *Unlicensed Moneylending Harassment*  
Assoc. Prof. Daniel Goh Pei Siong
- (f) *Immigration Policy*  
Mr Pritam Singh
- (g) *More Protection for the Vulnerable Group*  
Mr Ang Wei Neng
- (h) *Violence Against Women*  
Mr Louis Ng Kok Kwang
- (i) *Protection of Vulnerable Victims*  
Mr Christopher de Souza
- (j) *Offenders with Mental Health Conditions*  
Mr Murali Pillai
- (k) *Stemming the Supply and Demand of Drugs*  
Mr Christopher de Souza
- (l) *Response to Threat of Drugs*  
Mr Baey Yam Keng
- (m) *Drugs in our Society*  
Mr Edwin Tong
- (n) *Youth Drug Abuse*  
Miss Cheng Li Hui
- (o) *Partnership with Community Organisations*  
Ms Rahayu Mahzam
- (p) *Initial Incarceration Phase Programming*  
Mr Louis Ng Kok Kwang
- (q) *Familial Ties in Inmate Rehabilitation*  
Mr Louis Ng Kok Kwang

**Head P - Ministry of Home Affairs - continued**

- (r) *Mentoring Programmes for Inmates*  
Mr Louis Ng Kok Kwang
  - (s) *Support for Ex-offenders*  
Mr Gan Thiam Poh
  - (t) *Supporting Ex-offenders*  
Mr Edwin Tong
  - (u) *Home Team Transformation*  
Mr Desmond Choo
  - (v) *Workers in the Private Security Industry*  
Dr Tan Wu Meng
  - (w) *Private Security Industry*  
Mr Edwin Tong
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**Head R - Ministry of Law**

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

- (a) *Fortifying Singapore's Legal Hub Status*  
Mr Christopher de Souza
- (b) *Infrastructure Office under Enterprise Singapore*  
Mr Christopher de Souza
- (c) *Industry Transformation Map - Developing the Legal Sector*  
Mr Patrick Tay
- (d) *Small and Medium Law Practices*  
Ms Rahayu Mahzam
- (e) *Augmenting the Smart Nation Drive*  
Mr Christopher de Souza
- (f) *Innovation - Protecting Intellectual Property*  
Mr Christopher de Souza
- (g) *Criminal and Civil Justice Systems*  
Mr Christopher de Souza

**Head R - Ministry of Law - continued**

- (h) *Three Trial Judges for Capital Cases*  
Mr Christopher de Souza
  - (i) *Small Claims Tribunal*  
Mr Patrick Tay
  - (j) *Extradition*  
Ms Sylvia Lim
  - (k) *The Rule of International Law*  
Asst. Prof. Mahdev Mohan
  - (l) *Optimisation of Land Resources*  
Mr Edwin Tong
  - (m) *Improving Estate Administration Process*  
Mr Murali Pillai
  - (n) *Dealing with Residents with Mental Issues*  
Mr Lim Biow Chuan
  - (o) *Legal Aid*  
Mr Chen Show Mao
  - (p) *Access to Justice*  
Dr Tan Wu Meng
  - (q) *Improving Access to Legal Aid*  
Mr Louis Ng Kok Kwang
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**Head V - Ministry of Trade and Industry**

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

- (a) *Economy and Jobs*  
Mr Liang Eng Hwa
- (b) *Outlook in Terms of GDP Growth*  
Mr Yee Chia Hsing
- (c) *Riding on Rising Asia*  
Mr Henry Kwek Hian Chuan

**Head V - Ministry of Trade and Industry - continued**

- (d) *Tapping on ASEAN's Potential*  
Mr Henry Kwek Hian Chuan
- (e) *ASEAN Plan*  
Mr Low Thia Khiang
- (f) *Riding the Asian Wave*  
Ms Sun Xueling
- (g) *Unlocking ASEAN's Potential*  
Ms Sun Xueling
- (h) *Potential of ASEAN's Trade*  
Miss Cheryl Chan Wei Ling
- (i) *Comprehensive and Progressive Agreement for Trans-Pacific Partnership*  
Assoc. Prof. Randolph Tan
- (j) *Role of Free Trade Agreements*  
Dr Tan Wu Meng
- (k) *Keeping Singapore Competitive*  
Dr Tan Wu Meng
- (l) *Managing Industrial Land Costs*  
Mr Leon Perera
- (m) *Differentiated Policy Support*  
Mr Henry Kwek Hian Chuan
- (n) *Update on Industry Transformation Maps (ITMs)*  
Mr Henry Kwek Hian Chuan
- (o) *Enterprise Singapore*  
Mr Teo Ser Luck
- (p) *Enterprise Development Grant*  
Mr Teo Ser Luck
- (q) *Partnerships for Capability Transformation (PACT)*  
Mr Teo Ser Luck
- (r) *Business Succession Planning*  
Mr Leon Perera

**Head V - Ministry of Trade and Industry - continued**

- (s) *Strengthening Business Capabilities*  
Mr Thomas Chua Kee Seng
- (t) *PACT and Infrastructure Office*  
Mr Low Thia Kiang
- (u) *Infrastructure Office*  
Er Dr Lee Bee Wah
- (v) *Opportunities Abroad for Local Companies*  
Mr Sitoh Yih Pin
- (w) *Help for SMEs to Internationalise*  
Mr Saktiandi Supaat
- (x) *Help for Domestically-focused SMEs*  
Mr Saktiandi Supaat
- (y) *R&D*  
Mr Lee Yi Shyan
- (z) *Research and Innovation*  
Ms Chia Yong Yong
- (aa) *Translation of R&D Efforts*  
Ms Foo Mee Har
- (ab) *Open Electricity Market*  
Mr Charles Chong
- (ac) *ITM - Lifestyle Cluster*  
Mr Lee Yi Shyan
- (ad) *Commercial Rental in the Heartlands*  
Mr Chen Show Mao
- (ae) *Support for SMEs*  
Ms Foo Mee Har
- (af) *Helping SMEs*  
Mr Ang Hin Kee
- (ag) *Local Enterprise and Association Development (LEAD)*  
Mr Teo Ser Luck

**Head V - Ministry of Trade and Industry - continued**

- (ah) *Taking Advantage of Tech Disruption*  
Mr Sitoh Yih Pin
  - (ai) *Competitive Manufacturing Sector*  
Miss Cheryl Chan Wei Ling
  - (aj) *Trading Sector*  
Mr Lee Yi Shyan
  - (ak) *Start-up Landscape*  
Mr Charles Chong
  - (al) *Making Innovation and Start-ups Sustainable*  
Mr Azmoon Ahmad
  - (am) *Consumer Protection*  
Mr Lim Biow Chuan
  - (an) *Assistance to Displaced PMETs*  
Mr Yee Chia Hsing
  - (ao) *Helping Companies to Go Regional*  
Mr Yee Chia Hsing
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**Head S - Ministry of Manpower**

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Review Employment Act and Employment Claims Act*  
Mr Patrick Tay
- (b) *Protecting PMEs under the Employment Act*  
Dr Intan Azura Mokhtar
- (c) *Supporting Contract Workers*  
Assoc. Prof. Daniel Goh Pei Siong
- (d) *Protect Vulnerable Employees*  
Ms Kuik Shiao-Yin
- (e) *Economic Growth and Jobs for Locals*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim

**Head S - Ministry of Manpower - continued**

- (f) *Workforce Restructuring and Productivity*  
Mr Desmond Choo
- (g) *Local-foreign Complementarity*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim  
Mr Lee Yi Shyan  
Ms Jessica Tan Soon Neo
- (h) *Review of Fair Consideration Framework*  
Mr Patrick Tay
- (i) *Fair Consideration Framework*  
Mr Chong Kee Hiong
- (j) *Improving Employability for Singaporeans*  
Mr Lim Biow Chuan
- (k) *Capability Transfer Programme*  
Mr Patrick Tay  
Mr Low Thia Khiang
- (l) *Review of S Pass Framework*  
Mr Patrick Tay
- (m) *Training and Upgrading of Foreign Workers*  
Mr Thomas Chua Kee Seng
- (n) *Local Workforce Shortage in Sectors*  
Mr Chong Kee Hiong
- (o) *Lean Enterprise Development Scheme*  
Ms Jessica Tan Soon Neo
- (p) *Online Jobs Marketplace and Jobs Bank*  
Mr Patrick Tay
- (q) *PMEs and Long-term Unemployed*  
Mr Patrick Tay
- (r) *Long-term Unemployment*  
Mr Low Thia Khiang
- (s) *Employment Support for Locals*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim

**Head S - Ministry of Manpower - continued**

- (t) *Skills Fit, Job Fit and Career Growth*  
Ms K Thanaletchimi
- (u) *Cost of Helping Workers*  
Assoc. Prof. Randolph Tan
- (v) *Changing the Employment Model for Freelancers*  
Ms Jessica Tan Soon Neo
- (w) *Career Advisory for Freelancers*  
Mr Ang Hin Kee
- (x) *Self-employed Persons' Well-being*  
Mr Kok Heng Leun
- (y) *CPF for Self-employed Workers*  
Mr Chen Show Mao
- (z) *Women as a Valuable Manpower Resource*  
Dr Intan Azura Mokhtar
- (aa) *Maternity Protection*  
Mr Louis Ng Kok Kwang
- (ab) *Supporting Families in the Workplace*  
Mr Desmond Choo
- (ac) *Promoting Fair Employment Practices*  
Ms K Thanaletchimi
- (ad) *Managing Workplace Harassment*  
Mr Louis Ng Kok Kwang
- (ae) *Sexual Harassment in the Workplace*  
Mr Dennis Tan Lip Fong
- (af) *CPF Retirement Funds*  
Mr Chong Kee Hiong
- (ag) *Strengthening Retirement Adequacy*  
Mr Zainal Sapari
- (ah) *Silver Support*  
Assoc. Prof. Daniel Goh Pei Siong

**Head S - Ministry of Manpower - continued**

- (ai) *Employee CPF Contribution Flexibility*  
Mr Leon Perera
- (aj) *CPF LIFE and Women*  
Assoc. Prof. Daniel Goh Pei Siong
- (ak) *Support for Caregivers*  
Mr Kok Heng Leun
- (al) *Older Workers and CPF*  
Dr Intan Azura Mokhtar
- (am) *More Inclusive Workplace for Older Workers*  
Mr Chong Kee Hiong
- (an) *Helping Senior Workers Thrive*  
Ms Tin Pei Ling
- (ao) *Productivity of Older Workers*  
Mr Chen Show Mao
- (ap) *Non-discrimination in Employment*  
Mr Muhamad Faisal Abdul Manap
- (aq) *Employment for People with Mental Illness*  
Assoc. Prof. Daniel Goh Pei Siong
- (ar) *Uplifting Low-wage Workers*  
Mr Zainal Sapari
- (as) *Mandating Proper Rest Areas for Workers*  
Mr Zainal Sapari
- (at) *Strengthening Workplace Safety and Health*  
Mr Melvin Yong Yik Chye
- (au) *Workplace Safety and Health*  
Ms K. Thanaletchimi
- (av) *Foreign Workers' Recruitment*  
Mr Kok Heng Leun
- (aw) *Employment Contracts*  
Mr Kok Heng Leun

**Head S - Ministry of Manpower - continued**

- (ax) *Protecting our Migrant Workforce*  
Mr Melvin Yong Yik Chye
  - (ay) *Mandatory Electronic Payment of Salaries*  
Mr Louis Ng Kok Kwang
  - (az) *Reconsider the Approach to Foreign Domestic Workers*  
Assoc. Prof. Randolph Tan
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**Head K - Ministry of Education**

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

- (a) *Education for the Future*  
Ms Denise Phua Lay Peng
- (b) *Preparing our Students for the Future*  
Mr Zainal Sapari
- (c) *Education Model for a New Era*  
Ms Foo Mee Har
- (d) *NIEC and the Pre-school Sector*  
Dr Intan Azura Mokhtar
- (e) *Applied Learning in Schools*  
Mr Seah Kian Peng
- (f) *Psychology for Secondary School*  
Mr Muhamad Faisal Abdul Manap
- (g) *Diverse Perspectives in Schools*  
Mr Leon Perera
- (h) *Value-based Education*  
Mr Ang Wei Neng
- (i) *Nurturing the Singapore Spirit*  
Mr Ang Wei Neng
- (j) *Our Mother Tongue*  
Ms Tin Pei Ling

**Head K - Ministry of Education - continued**

- (k) *National Language Proficiency*  
Mr Chen Show Mao
- (l) *Supporting Students with Special Needs*  
Ms Denise Phua Lay Peng
- (m) *Special Needs*  
Miss Cheng Li Hui
- (n) *Stressed Students and Parents*  
Mr Low Thia Khiang
- (o) *Sports in Schools*  
Mr Edwin Tong
- (p) *Nutritional Health*  
Assoc. Prof. Daniel Goh Pei Siong
- (q) *Financial Support for Students*  
Dr Lim Wee Kiak
- (r) *Social Mobility Indicators*  
Ms Sylvia Lim
- (s) *Financial Assistance Scheme (FAS)*  
Miss Cheng Li Hui
- (t) *Increasing Edusave Contributions*  
Mr Edwin Tong
- (u) *Aptitude-based Admission in ITE*  
Mr Zainal Sapari
- (v) *Polytechnic Foundation Programme (PFP)*  
Dr Lim Wee Kiak
- (w) *Common Entry Programmes at Polytechnics*  
Mr Seah Kian Peng
- (x) *Experiential Learning at Institutes of Higher Learning (IHLs)*  
Mr Edwin Tong  
Mr Ang Wei Neng
- (y) *IHLs to Better Support Lifelong Learning*  
Mr Ang Wei Neng

**Head K - Ministry of Education - continued**

- (z) *SkillsFuture and Impact on Singaporeans*  
Dr Intan Azura Mokhtar
  - (aa) *SkillsFuture and Job Readiness*  
Ms Foo Mee Har
  - (ab) *Addressing Skills Deficiency*  
Assoc. Prof. Randolph Tan
  - (ac) *Developing High Quality Human Resources*  
Mr Thomas Chua Kee Seng
  - (ad) *Funding for Post-graduate Programmes*  
Mr Henry Kwek Hian Chuan  
Miss Cheng Li Hui
  - (ae) *Micro-credentials at Universities*  
Dr Lim Wee Kiak
  - (af) *Local Academic Core in Universities*  
Mr Seah Kian Peng
  - (ag) *Private Universities*  
Dr Intan Azura Mokhtar
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**Head Q - Ministry of Communications and Information**

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Gearing the Economy for a Digital Future*  
Mr Zaqy Mohamad
- (b) *Artificial Intelligence*  
Dr Teo Ho Pin
- (c) *Digital Economy*  
Mr Cedric Foo Chee Keng
- (d) *Infocomm and Media Convergence*  
Mr Ong Teng Koon

**Head Q - Ministry of Communications and Information - continued**

- (e) *Cybersecurity for All*  
Ms Sun Xueling
- (f) *Small- and Medium-sized Enterprises (SMEs) and Digitalisation*  
Ms Sun Xueling
- (g) *Digitalisation Across Sectors*  
Ms Sun Xueling
- (h) *Digitisation of SMEs*  
Mr Teo Ser Luck
- (i) *Sectoral Transformation*  
Mr Saktiandi Supaat
- (j) *TechSkills Accelerator (TeSA) 2.0*  
Mr Saktiandi Supaat
- (k) *National Translation Committee*  
Mr Low Thia Khiang
- (l) *Tackling Cyberbullying*  
Assoc. Prof. Daniel Goh Pei Siong
- (m) *Support Workers for Digital Economy*  
Mr Desmond Choo
- (n) *Digitalisation*  
Mr Vikram Nair
- (o) *Preparing the Elderly for Digital TV*  
Mr Yee Chia Hsing
- (p) *Helping Citizens to be Digitally Ready*  
Mr Saktiandi Supaat
- (q) *The Need for Quality and Partnerships*  
Mr Ganesh Rajaram
- (r) *Public Service Broadcast Programmes*  
Mr Vikram Nair
- (s) *Media Industry Talent Development*  
Mr Darryl David

**Head Q - Ministry of Communications and Information - continued**

- (t) *Libraries and the Future Economy*  
Mr Darryl David
  - (u) *Libraries and Reading*  
Dr Teo Ho Pin
  - (v) *Our National Archives*  
Ms Sun Xueling
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**Head M - Ministry of Finance**

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

- (a) *Value-for-Money in Government Spending*  
Mr Liang Eng Hwa
- (b) *Fiscal Prudence*  
Ms Foo Mee Har
- (c) *Temasek Holdings as Shareholder*  
Ms Sylvia Lim
- (d) *Role of Temasek Holdings and GIC*  
Mr Leon Perera
- (e) *Distribution of Surplus 2017*  
Mr Azmoon Ahmad
- (f) *Progressive Tax Deduction for Donors*  
Mr Azmoon Ahmad
- (g) *Tax Deductibles for Private Hire Drivers*  
Mr Ang Hin Kee
- (h) *Tax Deductible for Private Hire Car Driver*  
Mr Muhamad Faisal Abdul Manap
- (i) *Water - Harmonisation of Accounts*  
Mr Pritam Singh
- (j) *Budget Spending*  
Mr Cedric Foo Chee Keng

**Head M - Ministry of Finance - continued**

- (k) *Building in Prudence by Design*  
Dr Tan Wu Meng
  - (l) *Remaining Fiscally Prudent*  
Mr Henry Kwek Hian Chuan
  - (m) *Efficiency in Government Spending*  
Ms Sun Xueling
  - (n) *Support for Local Construction Companies*  
Mr Yee Chia Hsing
  - (o) *Opportunities for Businesses*  
Miss Cheryl Chan Wei Ling
  - (p) *Enhancing Citizen Experience with Technology*  
Mr Saktiandi Supaat
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**Head L - Ministry of the Environment and Water Resources**

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

- (a) *Climate Action for our Future Generation*  
Er Dr Lee Bee Wah
- (b) *Climate Action*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (c) *Climate Action - Regional and Global Front*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (d) *Climate Action - Collaborative Efforts*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (e) *Climate Change and Coastal Areas*  
Mr Leon Perera
- (f) *Whole-of-Government Approach to Year of Climate Action*  
Mr Louis Ng Kok Kwang
- (g) *Implementation of the Carbon Tax*  
Mr Louis Ng Kok Kwang

**Head L - Ministry of the Environment and Water Resources - continued**

- (h) *Coping with a Low-carbon Economy*  
Mr Louis Ng Kok Kwang
- (i) *Carbon Emission*  
Miss Cheng Li Hui
- (j) *Water Pricing and Policy*  
Mr Pritam Singh
- (k) *Water Conservation and Water Pressure*  
Mr Png Eng Huat
- (l) *Water Tariff Rate Outcomes*  
Mr Seah Kian Peng
- (m) *Water Sustainability and Resilience*  
Mr Gan Thiam Poh
- (n) *Leveraging on Technology*  
Mr Gan Thiam Poh
- (o) *Flooding Prevention*  
Dr Chia Shi-Lu
- (p) *Zero-waste Nation*  
Miss Cheng Li Hui
- (q) *E-waste*  
Dr Chia Shi-Lu
- (r) *Tackling E-waste*  
Mr Louis Ng Kok Kwang
- (s) *Microplastics*  
Mr Leon Perera
- (t) *Reducing and Recycling Plastic Waste*  
Mr Dennis Tan Lip Fong
- (u) *Plastic Bags*  
Miss Cheng Li Hui
- (v) *Food Waste Management*  
Miss Cheng Li Hui

**Head L - Ministry of the Environment and Water Resources - continued**

- (w) *Food Delivery Services*  
Assoc. Prof. Daniel Goh Pei Siong
  - (x) *Hawker Centres*  
Mr Liang Eng Hwa  
Miss Cheng Li Hui
  - (y) *Anti-littering Campaigns*  
Mr Lim Biow Chuan
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**Head T - Ministry of National Development**

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

- (a) *Building our Future City and Home*  
Mr Alex Yam Ziming  
Mr Chong Kee Hiong
- (b) *Helping Low-income and Vulnerable Families*  
Mr Chong Kee Hiong
- (c) *Shaping our Built Environment Together*  
Mr Chong Kee Hiong  
Mr Saktiandi Supaat
- (d) *Supporting a Self-reliant Community*  
Mr Saktiandi Supaat
- (e) *Home Ownership*  
Mr Gan Thiam Poh
- (f) *Assistance to HDB Rental Flat Owners*  
Mr Gan Thiam Poh
- (g) *Home Ownership for Singaporeans*  
Miss Cheryl Chan Wei Ling
- (h) *Put Service before Rules*  
Er Dr Lee Bee Wah

**Head T - Ministry of National Development - continued**

- (i) *Elderly Poor and Home Ownership*  
Mr Dennis Tan Lip Fong
- (j) *Reviewing Criteria for Rental Housing*  
Mr Pritam Singh
- (k) *Upgrading Ageing HDB Flats*  
Mr Pritam Singh
- (l) *Expanding Home Improvement Programme*  
Mr Png Eng Huat
- (m) *Designing Communal Space*  
Mr Png Eng Huat
- (n) *Heavy Vehicle Parking*  
Mr Png Eng Huat
- (o) *Noise Pollution from Multi-storey Carparks*  
Assoc. Prof. Daniel Goh Pei Siong
- (p) *Prefabricated Construction*  
Assoc. Prof. Daniel Goh Pei Siong
- (q) *Public Housing for Single Parents*  
Mr Muhamad Faisal Abdul Manap
- (r) *Waiving Ex-spousal Consent for Housing*  
Mr Louis Ng Kok Kwang
- (s) *Integrating Rental Units into Community*  
Mr Louis Ng Kok Kwang
- (t) *Increasing AVA's Budget*  
Mr Louis Ng Kok Kwang
- (u) *Local Farming Sector*  
Mr Leon Perera
- (v) *Improving Public Housing*  
Mr Darryl David
- (w) *Food and Agriculture*  
Mr Darryl David

**Head T - Ministry of National Development - continued**

- (x) *Urban and Environment Design*  
Mr Darryl David
  - (y) *Breakaway Works on Landed Houses*  
Ms Sylvia Lim
  - (z) *Developing the Railway Corridor*  
Ms Low Yen Ling
  - (aa) *Assessing Performance of Management Corporation Strata Titles*  
Assoc. Prof. Randolph Tan
  - (ab) *Municipal Services Office (MSO) - Services and Feedback Management*  
Mr Ong Teng Koon
  - (ac) *MSO - Solutions for Residents*  
Mr Ong Teng Koon
  - (ad) *Efficiency in Service Delivery*  
Mr Baey Yam Keng
- 

**Head W - Ministry of Transport**

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

- (a) *Growing Pains in Transport*  
Mr Sitoh Yih Pin
- (b) *Zero-growth Car Policy*  
Mr Pritam Singh
- (c) *Public Bus Contracting*  
Mr Melvin Yong Yik Chye
- (d) *Rail Maintenance*  
Mr Melvin Yong Yik Chye  
Miss Cheng Li Hui
- (e) *Public Transport Subsidy*  
Miss Cheng Li Hui

**Head W - Ministry of Transport - continued**

- (f) *Bus and Road Connectivity*  
Ms Low Yen Ling
- (g) *Hume MRT Station*  
Ms Low Yen Ling
- (h) *Mode Share and Autonomous Vehicles*  
Mr Ang Hin Kee
- (i) *Autonomous Vehicles*  
Mr Melvin Yong Yik Chye
- (j) *Investments in Transport Infrastructure*  
Mr Lee Yi Shyan
- (k) *Funding Changi Airport Terminal 5*  
Mr Zaqy Mohamad
- (l) *Use of Drones*  
Mr Ang Wei Neng
- (m) *Third-party Ride Booking Apps*  
Mr Ang Hin Kee
- (n) *Safety in the Straits of Singapore*  
Mr Dennis Tan Lip Fong
- (o) *Challenges in the Maritime Sector*  
Mr Ang Wei Neng
- (p) *Regulation of Bicycle-sharing Operators*  
Mr Lim Biow Chuan
- (q) *Car-lite Singapore*  
Er Dr Lee Bee Wah
- (r) *Regulating Personal Mobility Devices (PMDs) and Shared Bicycles*  
Mr Zaqy Mohamad
- (s) *Bicycle-sharing and Geofencing*  
Mr Png Eng Huat
- (t) *Personal Mobility Aid in an Ageing Society*  
Mr Png Eng Huat

**Head W - Ministry of Transport - continued**

- (u) *Safer Signalised Junction*  
Mr Png Eng Huat
  - (v) *Bicycle-sharing*  
Miss Cheng Li Hui
  - (w) *PMDs*  
Miss Cheng Li Hui  
Mr Ang Wei Neng
  - (x) *Walk2Ride Programme*  
Mr Ang Wei Neng
  - (y) *Indiscriminate Parking of Bicycles*  
Mr Yee Chia Hsing
  - (z) *Accidents Caused by E-scooters*  
Mr Yee Chia Hsing
  - (aa) *Safe Use of PMDs and Bicycles*  
Mr Dennis Tan Lip Fong
  - (ab) *Enforcing Safe Cycling and Use of PMDs*  
Assoc. Prof. Randolph Tan
  - (ac) *Concerns on Accidents Involving PMDs*  
Ms Joan Pereira
  - (ad) *Bicycles and PMDs*  
Ms Foo Mee Har
  - (ae) *Silver Zone Programme*  
Mr Ang Hin Kee
-

**Head I - Ministry of Social and Family Development**

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

- (a) *SG Cares and Volunteerism*  
Mr Seah Kian Peng
- (b) *SG Cares - Rallying and Organising Community*  
Ms Tin Pei Ling
- (c) *SG Cares*  
Ms Jessica Tan Soon Neo  
Dr Lim Wee Kiak
- (d) *Multi-disciplinary Approach*  
Mr Kok Heng Leun
- (e) *Coordinating for Holistic Social Support*  
Ms Tin Pei Ling
- (f) *Social Services*  
Mr Amrin Amin
- (g) *Social Service Office (SSO)*  
Dr Lily Neo
- (h) *Integrating Health Care and Social Care*  
Dr Tan Wu Meng
- (i) *Integration of Health and Social Care*  
Dr Lily Neo
- (j) *SG "WE CARE" Campaign*  
Dr Lily Neo
- (k) *Shared Values, Income Inequality*  
Mr Seah Kian Peng
- (l) *Inequality and Social Stratification*  
Ms Jessica Tan Soon Neo
- (m) *Building Social Cohesion in Singapore*  
Ms Chia Yong Yong

**Head I - Ministry of Social and Family Development - continued**

- (n) *Social Mobility*  
Mr Amrin Amin
- (o) *Homelessness*  
Dr Lily Neo
- (p) *Youths in Criminal Justice System*  
Ms Sylvia Lim
- (q) *Enhancing Intervention for Child Neglect*  
Mr Murali Pillai
- (r) *Gender Equality*  
Assoc. Prof. Fatimah Lateef
- (s) *Responses to Changing Demographics*  
Mr Seah Kian Peng
- (t) *Care for Older People*  
Mr Seah Kian Peng
- (u) *Office of Public Guardian*  
Ms Sylvia Lim
- (v) *Eldercare Leave*  
Mr Chen Show Mao
- (w) *Finance Universal System of Caregiving*  
Ms Kuik Shiao-Yin
- (x) *Strengthening Family Values and Support*  
Ms Tin Pei Ling
- (y) *Strengthening Families and Community*  
Ms Rahayu Mahzam
- (z) *Early Childhood and Special Needs Support*  
Mr Desmond Choo
- (aa) *Childcare Facilities in New Estates*  
Mr Png Eng Huat
- (ab) *Rising Childcare and Infant Care Fees*  
Mr Pritam Singh

**Head I - Ministry of Social and Family Development - continued**

- (ac) *Early Childhood Sector*  
Ms Rahayu Mahzam
  - (ad) *Early Childhood*  
Mr Amrin Amin
  - (ae) *Childcare Centres will Nudge the Total Fertility Rate*  
Mr Christopher de Souza
  - (af) *Pre-school Mother Tongue Teachers*  
Mr Ang Hin Kee
  - (ag) *Bilingual Education*  
Ms Rahayu Mahzam
  - (ah) *Enabling Masterplan for the Disabled*  
Ms Denise Phua Lay Peng
  - (ai) *Progress of Enabling Masterplan 3*  
Mr Ang Wei Neng
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**Head O - Ministry of Health**

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *Transforming Healthcare in Singapore*  
Dr Chia Shi-Lu
- (b) *Infrastructure Plans*  
Mr Gan Thiam Poh
- (c) *Quality Care and Patient Safety*  
Ms Sylvia Lim
- (d) *Personalised Medication and DNA Edit*  
Mr Low Thia Khian
- (e) *Healthcare Funding and Spending*  
Assoc. Prof. Fatimah Lateef
- (f) *Healthcare Insurance Taskforce*  
Dr Chia Shi-Lu

**Head O - Ministry of Health - continued**

- (g) *Medisave for Outpatient Treatment*  
Dr Chia Shi-Lu
- (h) *Medisave Flexibility for Special Needs*  
Mr Zainal Sapari
- (i) *Improving Management of Chronic Disease*  
Mr Louis Ng Kok Kwang
- (j) *Pricing of Vaccines*  
Mr Leon Perera
- (k) *Caregivers of Mentally Disabled Persons*  
Mr Murali Pillai
- (l) *Mental Health Support in Heartlands*  
Assoc. Prof. Daniel Goh Pei Siong
- (m) *National Dementia Plan*  
Assoc. Prof. Daniel Goh Pei Siong
- (n) *Mental Health*  
Miss Cheng Li Hui
- (o) *Community Mental Health*  
Ms Joan Pereira
- (p) *Future Models of Care*  
Assoc. Prof. Fatimah Lateef
- (q) *Productivity/Innovation in Healthcare*  
Dr Chia Shi-Lu
- (r) *Silver Towns*  
Mr Leon Perera
- (s) *Nursing Homes*  
Miss Cheng Li Hui
- (t) *Successful Ageing*  
Miss Cheryl Chan Wei Ling
- (u) *Design to Include and Empower*  
Ms Tin Pei Ling

**Head O - Ministry of Health - continued**

- (v) *Digital Eldercare*  
Ms Tin Pei Ling
- (w) *Preventive Healthcare and Community Care*  
Dr Lily Neo
- (x) *Holistic Support for Ageing Population*  
Ms K Thanaletchimi
- (y) *Preparing Our Workforce in Intermediate and Long-term Care sector*  
Ms K Thanaletchimi
- (z) *Empowering Nurses for Future Healthcare*  
Ms Tin Pei Ling
- (aa) *Healthcare Manpower*  
Ms Joan Pereira
- (ab) *Allied Health Force - Recognition and Role*  
Mr Christopher de Souza
- (ac) *Skillset for Taking Care of Seniors*  
Mr Henry Kwek Hian Chuan
- (ad) *Pipeline of Doctors and Medical Faculties*  
Mr Christopher de Souza
- (ae) *Residency Training/Specialist Training*  
Assoc. Prof. Fatimah Lateef
- (af) *Breast Cancer*  
Dr Lily Neo
- (ag) *Giving Babies a Chance at Life*  
Mr Alex Yam Ziming
- (ah) *Gestational Diabetes*  
Ms Tin Pei Ling
- (ai) *War on Diabetes*  
Mr Baey Yam Keng  
Mr Chen Show Mao
- (aj) *Primary Care Transformation*  
Dr Chia Shi-Lu

**Head O - Ministry of Health - continued**

- (ak) *Healthcare Delivery System*  
Dr Lily Neo
  - (al) *Tobacco Control*  
Dr Chia Shi-Lu
  - (am) *Health of Singaporeans*  
Assoc. Prof. Fatimah Lateef
  - (an) *Promoting Healthy Lifestyles*  
Ms Joan Pereira
  - (ao) *Less Sugar, Better Health*  
Ms Tin Pei Ling
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**Head X - Ministry of Culture, Community and Youth**

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *Building a Strong Singapore Society*  
Dr Lim Wee Kiak
- (b) *MENDAKI Education Support for Community*  
Mr Saktiandi Supaat
- (c) *Strong Foundations for our Community*  
Mr Zainal Sapari
- (d) *Support for Madrasahs*  
Mr Amrin Amin
- (e) *Malayness*  
Mr Muhamad Faisal Abdul Manap
- (f) *Dollar-for-dollar Matching Grant for VWOs*  
Mr Azmoon Ahmad
- (g) *Narrowing the Gap*  
Assoc. Prof. Fatimah Lateef
- (h) *Malay/Muslim Organisations*  
Dr Intan Azura Mokhtar

**Head X - Ministry of Culture, Community and Youth - continued**

- (i) *Support for Young Malay/Muslim Couples*  
Ms Rahayu Mahzam
- (j) *Singapore Islamic College*  
Assoc. Prof. Fatimah Lateef  
Dr Intan Azura Mokhtar
- (k) *Asatizah Youth Network*  
Mr Zainal Sapari
- (l) *MUIS' 50th Anniversary*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim
- (m) *Support for Malay/Muslim PMETs*  
Ms Rahayu Mahzam
- (n) *Digitalisation Efforts in the Community*  
Mr Zaqy Mohamad
- (o) *Community Development Councils*  
Mr Pritam Singh
- (p) *Roles of a Grassroots Adviser*  
Mr Muhamad Faisal Abdul Manap
- (q) *Foster Unity Amidst Diversity*  
Mr Alex Yam Ziming
- (r) *Class Divide*  
Mr Muhamad Faisal Abdul Manap
- (s) *Tempering Emerging Social Divides*  
Mr Henry Kwek Hian Chuan
- (t) *Social Cohesion through ActiveSG*  
Mr Henry Kwek Hian Chuan
- (u) *Making Active Living a Way of Life*  
Ms Joan Pereira
- (v) *Improving Lives through Sports*  
Ms Joan Pereira
- (w) *Sports Facilities Masterplan*  
Mr Melvin Yong Yik Chye

**Head X - Ministry of Culture, Community and Youth - continued**

- (x) *Upgrading Boon Lay Sporting Facilities*  
Mr Patrick Tay
- (y) *Sports Hub*  
Ms Sylvia Lim
- (z) *Sports SG and Sports Academies*  
Mr Darryl David
- (aa) *Team Nila*  
Mr Darryl David
- (ab) *Funding and Support for Team Singapore*  
Mr Darryl David
- (ac) *The Future of Football/Sports SG*  
Mr Ganesh Rajaram
- (ad) *Singapore Football*  
Mr Muhamad Faisal Abdul Manap
- (ae) *Safeguarding our Heritage*  
Mr Alex Yam Ziming
- (af) *Access to Arts and Heritage*  
Ms Rahayu Mahzam
- (ag) *Arts Sectoral Master Plans*  
Dr Lim Wee Kiak
- (ah) *Public Art Trust*  
Dr Lim Wee Kiak
- (ai) *Support for Arts Freelancers*  
Dr Lim Wee Kiak
- (aj) *Arts and Culture Strategic Review (ACSR) and Looking Forward*  
Mr Kok Heng Leun
- (ak) *Our Southeast Asia Connection*  
Mr Kok Heng Leun
- (al) *Mixed Cohort Outward Bound School (OBS) Camps*  
Mr Melvin Yong Yik Chye

**Head X - Ministry of Culture, Community and Youth - continued**

(am) *Connecting our Youth to ASEAN*

Mr Henry Kwek Hian Chuan

(an) *Our Youths and ASEAN*

Ms Sun Xueling

(ao) *Engaging our Youths*

Ms Sun Xueling

(ap) *Youth Engagement*

Ms Rahayu Mahzam

(aq) *Our Singapore Fund*

Ms Rahayu Mahzam

(ar) *Charities and Online Donations*

Mr Darryl David

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