

FOURTEENTH PARLIAMENT OF SINGAPORE  
(SECOND SESSION)

ORDER PAPER SUPPLEMENT  
WEDNESDAY, 28 FEBRUARY 2024

Sup. No. 19

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ESTIMATES OF EXPENDITURE FOR  
THE FINANCIAL YEAR 1ST APRIL 2024 TO 31ST MARCH 2025  
(PAPER CMD 27 OF 2024)

Notices of Amendments to be moved in the Committee of Supply.

**Head U - Prime Minister's Office**

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

- (a) *Climate Change - Regional Cooperation*  
Ms Poh Li San
- (b) *Climate Change - Extreme Weather*  
Ms Poh Li San
- (c) *The Northern Sea Route*  
Mr Dennis Tan Lip Fong
- (d) *Lead Southeast Asian Climate Change Efforts*  
Mr Louis Ng Kok Kwang
- (e) *Climate Targets*  
Mr Liang Eng Hwa
- (f) *Decarbonisation and Green Finance*  
Dr Lim Wee Kiak
- (g) *The Future Singapore Population*  
Mr Patrick Tay Teck Guan
- (h) *Slowing Workforce Growth*  
Mr Patrick Tay Teck Guan

**Head U - Prime Minister's Office - continued**

- (i) *Population Strategies*  
Mr Yip Hon Weng
- (j) *Overall Population Strategies - Fertility*  
Ms Joan Pereira
- (k) *Population Projections beyond 2030*  
Mr Gerald Giam Yean Song
- (l) *Singapore Population*  
Mr Muhamad Faisal Abdul Manap
- (m) *Singapore Citizens and Permanent Residents*  
Mr Muhamad Faisal Abdul Manap
- (n) *Integration*  
Ms Mariam Jaafar
- (o) *Population*  
Mr Gan Thiam Poh
- (p) *Falling Total Fertility Rate (TFR)*  
Mr Gan Thiam Poh
- (q) *Supporting Marriage and Parenthood*  
Ms Ng Ling Ling
- (r) *Coaching Young People in Life Choices*  
Ms Ng Ling Ling
- (s) *Creating Family-friendly Work Culture*  
Ms Carrie Tan
- (t) *Flexible Work Arrangements (FWAs)*  
Ms Yeo Wan Ling
- (u) *Childcare Leave for Parents of Persons with Disabilities (PwDs)*  
Miss Rachel Ong
- (v) *Increase and Equalise Parental Leave*  
Mr Louis Ng Kok Kwang
- (w) *Mandate Extra Paternity Leave*  
Mr Louis Ng Kok Kwang

**Head U - Prime Minister's Office - continued**

- (x) *SG Made for Families - More Lactation Rooms in Buildings*  
Mr Louis Ng Kok Kwang
- (y) *SG Made for Families - Support for More Lactation Rooms*  
Mr Louis Ng Kok Kwang
- (z) *Support for Families with Young Children*  
Ms Hany Soh
- (aa) *Tackling Discrimination in Insurance*  
Mr Ong Hua Han
- (ab) *Insurance Coverage for PwDs or Persons with Special Needs*  
Mr Gerald Giam Yean Song
- (ac) *Safeguarding Bank Customers*  
Ms Sylvia Lim
- (ad) *Equipping the Public Service*  
Mr Patrick Tay Teck Guan
- (ae) *Better Service Delivery for Residents*  
Mr Yip Hon Weng
- (af) *Conflict of Interest Update*  
Ms He Ting Ru
- (ag) *Asset Declaration for Ministers*  
Mr Chua Kheng Wee Louis
- (ah) *Building a Future-ready Public Service*  
Mr Melvin Yong Yik Chye
- (ai) *Reorganising the Public Service*  
Mr Saktiandi Supaat
- (aj) *Public Service for Good Movement*  
Ms Denise Phua Lay Peng
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**Head M - Ministry of Finance**

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

(a) *Prudent Finances and Supporting Businesses*

Mr Liang Eng Hwa

(b) *Prudent Use of Public Resources*

Mr Saktiandi Supaat

(c) *GST - Registration Threshold*

Mr Pritam Singh

(d) *Income Tax - Chargeable Income*

Mr Pritam Singh

(e) *RIE2025 and Intellectual Property (IP)*

Mr Mark Lee

(f) *Continuous Support for Cost of Living*

Ms Hany Soh

(g) *More Details on Estimates*

Mr Leong Mun Wai

(h) *Endowment Funds*

Mr Leong Mun Wai

(i) *Use of Public Resources*

Ms Jessica Tan Soon Neo

(j) *Foreign Domestic Worker Levy Relief*

Mr Dennis Tan Lip Fong

(k) *Trusted Hub for Trade and Enterprise*

Ms Jessica Tan Soon Neo

(l) *Public Resource Prudence and SME Support*

Mr Edward Chia Bing Hui

(m) *Ease Business Procurement and Payments*

Mr Derrick Goh

(n) *Green Government Procurement*

Ms Jessica Tan Soon Neo

**Head M - Ministry of Finance - continued**

- (o) *Support for Green Transition*  
Ms Foo Mee Har
  - (p) *Scope 3 Climate Reporting Disclosures*  
Mr Mark Lee
  - (q) *Strengthen Culture of Giving*  
Mr Saktiandi Supaat
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**Head J - Ministry of Defence**

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

- (a) *Security Trends*  
Mr Vikram Nair
- (b) *MINDEF's Plans and Priorities*  
Mr Alex Yam Ziming
- (c) *Defence Spending*  
Mr Chong Kee Hiong
- (d) *SAF's Transformation Plans*  
Mr Henry Kwek Hian Chuan
- (e) *SAF's Acquisitions*  
Mr Don Wee
- (f) *F-35B Fighter Jets Acquisition*  
Ms Poh Li San
- (g) *Unmanned Technology*  
Mr Vikram Nair
- (h) *Evolving Military Threats*  
Mr Desmond Choo
- (i) *Threats in the Digital Domain*  
Mr Shawn Huang Wei Zhong
- (j) *Updates on the Digital and Intelligence Service*  
Mr Don Wee

**Head J - Ministry of Defence - continued**

- (k) *Enhancing SAF Training and Readiness*  
Mr Zhulkarnain Abdul Rahim
- (l) *Using Technology to Improve Processes*  
Mr Patrick Tay Teck Guan
- (m) *Defending Our Interests Underwater*  
Ms Sylvia Lim
- (n) *Transnational Threats*  
Mr Alex Yam Ziming
- (o) *ASEAN Defence Ministers' Meeting Cybersecurity and Information Centre*  
Mr Alex Yam Ziming
- (p) *Optimising National Service (NS) Deployment*  
Mr Henry Kwek Hian Chuan
- (q) *Functional Assessment*  
Mr Saktiandi Supaat
- (r) *Updates on Work-Learn Schemes*  
Mr Gan Thiam Poh
- (s) *Tapping on the Skills of Pre-enlistees*  
Mr Gan Thiam Poh
- (t) *Expertise-based Deployments*  
Ms Yeo Wan Ling
- (u) *Training Safety*  
Dr Wan Rizal
- (v) *Using Technology to Enhance Safety*  
Mr Mohd Fahmi Bin Aliman
- (w) *Safety Culture and Systems in the SAF*  
Mr Mohd Fahmi Bin Aliman
- (x) *Mental Health Support*  
Dr Wan Rizal
- (y) *Psychologically Fit Soldiers*  
Ms He Ting Ru

**Head J - Ministry of Defence - continued**

- (z) *Digitalising NS Systems*  
Mr Shawn Huang Wei Zhong
- (aa) *Updates on OneNS*  
Mr Shawn Huang Wei Zhong
- (ab) *Update on NS Hub*  
Miss Rachel Ong
- (ac) *SAF's Healthcare Services*  
Miss Rachel Ong
- (ad) *Recognising NSmen's Contributions*  
Mr Neil Parekh Nimil Rajnikant
- (ae) *NS Pay*  
Mr Gerald Giam Yean Song
- (af) *SkillsFuture@NS*  
Ms See Jinli Jean
- (ag) *Total Defence*  
Mr Vikram Nair
- (ah) *40th Anniversary of Total Defence*  
Ms Joan Pereira
- (ai) *Civic Preparedness*  
Mr Chong Kee Hiong
- (aj) *Total Defence amidst Global Conflicts*  
Mr Zhulkarnain Abdul Rahim
- (ak) *Conversations on Total Defence*  
Miss Rachel Ong
- (al) *Engaging Youth on Defence Issues*  
Mr Chong Kee Hiong
- (am) *Navy Vessels*  
Mr Muhamad Faisal Abdul Manap
- (an) *Total Defence and Work of ACCORD*  
Mr Lim Biow Chuan

**Head J - Ministry of Defence - continued**

- (ao) *Supporting Pre-enlistees and NSmen*  
Mr Lim Biow Chuan
- (ap) *Importance of NS*  
Ms Denise Phua Lay Peng
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**Head N - Ministry of Foreign Affairs**

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *Relations with US and China*  
Mr Vikram Nair
- (b) *Our Relevance and Place in the World*  
Mr Henry Kwek Hian Chuan
- (c) *Future-proofing Our Foreign Policy*  
Mr Chong Kee Hiong
- (d) *Conflict in Middle East*  
Mr Vikram Nair
- (e) *Impact of Israel-Hamas Conflict*  
Miss Rachel Ong
- (f) *Preserving Harmony, Maintaining Humanity*  
Mr Zhulkarnain Abdul Rahim
- (g) *Support for Multilateral World Order*  
Mr Alex Yam Ziming
- (h) *Rules-based International Order*  
Mr Liang Eng Hwa
- (i) *Singapore's Role in Multilateral Forums*  
Ms Nadia Ahmad Samdin
- (j) *Singapore's Work with Small States*  
Ms Usha Chandradas
- (k) *Malaysia*  
Ms Joan Pereira



**Head N - Ministry of Foreign Affairs - continued**

- (l) *Contributing to Regional Stability*  
Mr Keith Chua
- (m) *Singapore's Relationship with Neighbours*  
Mr Don Wee
- (n) *Furthering Strong Ties with Indonesia*  
Mr Chong Kee Hiong
- (o) *Relations with Indonesia*  
Mr Vikram Nair
- (p) *Indochinese Region*  
Mr Vikram Nair
- (q) *Singapore's Relationship with Indochina*  
Mr Don Wee
- (r) *Supporting Our Neighbouring Countries*  
Mr Keith Chua
- (s) *Situation in Myanmar*  
Mr Dennis Tan Lip Fong
- (t) *Myanmar*  
Mr Vikram Nair
- (u) *ASEAN's Continued Relevance*  
Mr Liang Eng Hwa
- (v) *Bolstering and Reforming ASEAN*  
Ms Sylvia Lim
- (w) *ASEAN Chairmanship 2024*  
Mr Neil Parekh Nimil Rajnikant
- (x) *Engaging the Middle East*  
Mr Neil Parekh Nimil Rajnikant
- (y) *Singapore's Relationship with Africa*  
Mr Don Wee
- (z) *US-China Contestation*  
Ms Tin Pei Ling

**Head N - Ministry of Foreign Affairs - continued**

- (aa) *Outlook on China*  
Mr Shawn Huang Wei Zhong
- (ab) *US-China Relations*  
Mr Dennis Tan Lip Fong
- (ac) *Relations and Cooperation with US*  
Mr Alex Yam Ziming
- (ad) *Strengthening Our Economic Ties with US*  
Mr Henry Kwek Hian Chuan
- (ae) *Relations with China and India*  
Mr Edward Chia Bing Hui
- (af) *Economic Resilience and Integration*  
Mr Zhulkarnain Abdul Rahim
- (ag) *Relations with New Emerging Markets*  
Mr Shawn Huang Wei Zhong
- (ah) *Singapore's Relations with Middle Powers*  
Mr Raj Joshua Thomas
- (ai) *Supply Chain Resilience*  
Ms Joan Pereira
- (aj) *Singapore Cooperation Programme*  
Mr Xie Yao Quan
- (ak) *Technology-enhanced Consular Services*  
Mr Xie Yao Quan
- (al) *Improving Consular Services*  
Mr Murali Pillai
- (am) *Engaging Singaporeans in Foreign Policy*  
Miss Rachel Ong
- (an) *MFA Engagement Strategies*  
Mr Mark Lee
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**Head P - Ministry of Home Affairs**

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *Home Team's Manpower Strategy*  
Mr Murali Pillai
- (b) *Politically Significant Persons*  
Mr Gerald Giam Yean Song
- (c) *Long-Term Visit Pass*  
Mr Muhamad Faisal Abdul Manap
- (d) *Manpower and Outsourcing*  
Ms Sylvia Lim
- (e) *Private Security Industry*  
Ms Sylvia Lim
- (f) *Training and Industrial Transformation Map*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (g) *Unity and Expression of Views*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (h) *Rehabilitation of Offenders*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (i) *Scams and Cybercrimes*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (j) *Support and Well-being of Home Team Officers*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (k) *Support for Police Investigations*  
Mr Raj Joshua Thomas
- (l) *Home Team Transformation*  
Mr Neil Parekh Nimil Rajnikant
- (m) *Home Team Transformation and Manpower*  
Mr Patrick Tay Teck Guan
- (n) *Expression of Views on Israel-Hamas Conflict*  
Ms Usha Chandradas

**Head P - Ministry of Home Affairs - continued**

- (o) *Maintenance of Racial Harmony Act*  
Ms Usha Chandradas  
Mr Vikram Nair
- (p) *Israel-Hamas Conflict and Public Order*  
Mr Vikram Nair
- (q) *Social Media Manipulation*  
Mr Alex Yam Ziming
- (r) *Balancing Humanity in Harmony*  
Mr Zhulkarnain Abdul Rahim
- (s) *Supporting Desistors Combating Drugs*  
Mr Zhulkarnain Abdul Rahim
- (t) *Rise of Drug Use and Scams*  
Dr Syed Harun Alhabsyi
- (u) *Youths and Addiction*  
Mr Keith Chua
- (v) *Scams and Seniors*  
Mr Keith Chua
- (w) *Young Drug Abusers*  
Dr Tan Wu Meng
- (x) *Keeping Youths Away From Harmful Substances*  
Mr Derrick Goh
- (y) *Ex-offenders/Yellow Ribbon*  
Mr Patrick Tay Teck Guan
- (z) *Drugs - Deterring Recreational Cannabis*  
Mr Christopher de Souza
- (aa) *Drugs - Rehabilitation of Former Offenders*  
Mr Christopher de Souza
- (ab) *Scams - Need for Enforcement and Education*  
Mr Christopher de Souza
- (ac) *Scams and Their Effect in the Community*  
Mr Sitoh Yih Pin

**Head P - Ministry of Home Affairs - continued**

- (ad) *Combat Scams Effectively in the Digital Age*  
Mr Derrick Goh
  - (ae) *Online Scams*  
Mr Gan Thiam Poh
  - (af) *Anti-scam Capability*  
Mr Gan Thiam Poh
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**Head R - Ministry of Law**

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

- (a) *Legal Hub Status and Support for the Community*  
Mr Murali Pillai
- (b) *Geospatial Data*  
Dr Tan Wu Meng
- (c) *Land Planning*  
Ms Nadia Ahmad Samdin
- (d) *Optimising State Assets*  
Mr Patrick Tay Teck Guan
- (e) *Management of State Land*  
Mr Leong Mun Wai
- (f) *Use of Properties Managed by SLA*  
Ms Usha Chandradas
- (g) *Criminal and Civil Justice Systems*  
Mr Patrick Tay Teck Guan
- (h) *Access to Justice and Conditional Fee Agreements*  
Mr Zhulkarnain Abdul Rahim
- (i) *Access for Non-English Speakers*  
Ms Sylvia Lim
- (j) *Civil Enforcement Framework*  
Mr Vikram Nair

**Head R - Ministry of Law - continued**

- (k) *Family Justice Reform Act*  
Ms Hany Soh
- (l) *Updates on Public Defender's Office*  
Mr Raj Joshua Thomas  
Mr Derrick Goh
- (m) *Strengthening Community Disputes Resolution*  
Mr Derrick Goh
- (n) *Resolving Community Disputes*  
Mr Lim Biow Chuan
- (o) *Community Disputes Resolution*  
Mr Sitoh Yih Pin
- (p) *Resolution of Community Disputes*  
Mr Christopher de Souza
- (q) *Singapore as a Dispute Resolution Hub*  
Mr Christopher de Souza
- (r) *Supporting Local Enterprises' IP*  
Mr Christopher de Souza
- (s) *Strengthening Our Dispute Resolution Hub*  
Mr Zhulkarnain Abdul Rahim
- (t) *Supporting Small Law Firms*  
Mr Raj Joshua Thomas
- (u) *IP Hub*  
Ms Nadia Ahmad Samdin
- (v) *Supporting Students and Young Lawyers*  
Ms Nadia Ahmad Samdin
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**Head V - Ministry of Trade and Industry**

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

- (a) *Growing Our Economy*  
Mr Liang Eng Hwa
- (b) *Supporting Growth of SMEs*  
Ms Foo Mee Har
- (c) *Growing the Economy over the Next Decade*  
Mr Desmond Choo
- (d) *Supporting Industry Transformation*  
Mr Shawn Huang Wei Zhong
- (e) *Staying Competitive in a BEPS 2.0 World*  
Ms Mariam Jaafar
- (f) *Business Transformation*  
Ms Jessica Tan Soon Neo
- (g) *Position as Global Business Node*  
Ms Jessica Tan Soon Neo
- (h) *Capturing Future Growth Opportunities*  
Mr Neil Parekh Nimil Rajnikant
- (i) *Facilitating Internationalisation*  
Mr Neil Parekh Nimil Rajnikant
- (j) *FTAs and Singapore's Competitiveness*  
Mr Sharael Taha
- (k) *Anti-economic Coercion Effects*  
Ms He Ting Ru
- (l) *Reputation Risk for Singapore Companies*  
Ms He Ting Ru
- (m) *Offshore Grant Schemes*  
Mr Mark Lee
- (n) *Partnerships for Capability Transformation (PACT) Scheme*  
Mr Mark Lee

**Head V - Ministry of Trade and Industry - continued**

- (o) *Support for SMEs*  
Mr Shawn Huang Wei Zhong
- (p) *Enterprise Growth Support and Tourism*  
Mr Edward Chia Bing Hui
- (q) *Support SMEs - Digital, AI and Green Economy*  
Mr Derrick Goh
- (r) *Supporting AI Transformation*  
Ms Mariam Jaafar
- (s) *Encouraging Entrepreneurial Spirit*  
Mr Keith Chua
- (t) *Supporting Our SMEs*  
Ms He Ting Ru
- (u) *Energy Efficiency Grant*  
Mr Mark Lee
- (v) *Heartlands 2025 Initiative*  
Mr Shawn Huang Wei Zhong
- (w) *Supporting Heartland Enterprises*  
Ms Foo Mee Har
- (x) *Support for Heartland Enterprises*  
Mr Saktiandi Supaat
- (y) *Strengthen Trade Associations*  
Mr Keith Chua
- (z) *Uplifting Businesses*  
Mr Shawn Huang Wei Zhong
- (aa) *Plans to Enhance the Manufacturing Sector*  
Mr Saktiandi Supaat
- (ab) *Transformation of Marine Offshore Sector*  
Mr Shawn Huang Wei Zhong
- (ac) *Revitalisation of Tourism*  
Mr Neil Parekh Nimil Rajnikant



**Head V - Ministry of Trade and Industry - continued**

- (ad) *Support Firms and Creatives to Create Value*  
Ms See Jinli Jean
- (ae) *Plans for Creative Economy*  
Ms Usha Chandradas
- (af) *RIE2025 - Singapore's R&D Efforts*  
Mr Shawn Huang Wei Zhong
- (ag) *R&D Investments and Priorities*  
Ms Jessica Tan Soon Neo
- (ah) *RIE2025*  
Mr Neil Parekh Nimil Rajnikant
- (ai) *Optimising Our Land Resource*  
Mr Saktiandi Supaat
- (aj) *Energy Transition*  
Ms Jessica Tan Soon Neo
- (ak) *Nuclear Fusion*  
Mr Xie Yao Quan
- (al) *Future Energy Fund*  
Mr Mark Lee
- (am) *Addressing Our Energy Constraints*  
Mr Edward Chia Bing Hui
- (an) *Strengthening Consumer Protection*  
Mr Chua Kheng Wee Louis
- (ao) *Enhancing Consumer Protection*  
Mr Melvin Yong Yik Chye
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**Head Q - Ministry of Communications and Information**

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Investing in Smart Future*  
Ms Tin Pei Ling
- (b) *Technology for Good*  
Ms Tin Pei Ling
- (c) *Vernacular Public Communications*  
Ms Tin Pei Ling
- (d) *Towards Digital Resilience*  
Ms Tin Pei Ling
- (e) *Digital Trust*  
Ms Tin Pei Ling
- (f) *Funding for SPH Media Trust*  
Mr Pritam Singh
- (g) *Investment in National Artificial Intelligence Strategy (NAIS 2.0)*  
Mr Sharael Taha
- (h) *Industry Transformation Maps and Jobs Transformation Maps*  
Mr Sharael Taha
- (i) *Supporting SMEs to Leverage AI*  
Mr Sharael Taha
- (j) *Investment in Infrastructure for AI*  
Mr Sharael Taha
- (k) *Support for Vernacular Papers*  
Mr Sharael Taha
- (l) *Better Lives through Digitalisation*  
Mr Sharael Taha
- (m) *GenAI Sandbox*  
Mr Mark Lee
- (n) *Equipping the Workforce with Digital and AI Skills*  
Mr Alex Yam Ziming

**Head Q - Ministry of Communications and Information - continued**

- (o) *Government Communications*  
Mr Alex Yam Ziming
- (p) *AI - Dangers of Deepfake Generative AI*  
Mr Christopher de Souza
- (q) *AI - Digital Security and Safety*  
Mr Christopher de Souza
- (r) *AI - Governance and International Cooperation*  
Mr Christopher de Souza
- (s) *AI Verify*  
Mr Xie Yao Quan
- (t) *Generative AI*  
Mr Xie Yao Quan
- (u) *Digital Security and Resilience*  
Mr Xie Yao Quan
- (v) *Digital Enterprise Blueprint*  
Mr Xie Yao Quan
- (w) *Online Harms*  
Mr Eric Chua
- (x) *Technology and Seniors*  
Mr Eric Chua
- (y) *Potential of AI and Capability Building*  
Ms Jessica Tan Soon Neo
- (z) *Digital Talent and Capability*  
Ms Jessica Tan Soon Neo
- (aa) *Preserving Trust in the Digital Domain*  
Ms Jessica Tan Soon Neo
- (ab) *Digitalisation - Better Lives of Singaporeans*  
Ms Jessica Tan Soon Neo
- (ac) *Human Touch amidst Digitalisation*  
Ms Hany Soh

**Head Q - Ministry of Communications and Information - continued**

(ad) *Mobile Library*

Ms Hany Soh

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**Head K - Ministry of Education**

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

(a) *Education for Life*

Mr Patrick Tay Teck Guan

(b) *Subject-based Banding*

Mr Darryl David

(c) *Funding for Bilingual Education*

Mr Pritam Singh

(d) *Full Subject-based Banding*

Mr Baey Yam Keng

(e) *Through-train Pilot*

Ms Hazel Poa

(f) *Transforming Education through Tech*

Mr Shawn Huang Wei Zhong

(g) *Learning Technologies*

Mr Darryl David

(h) *Artificial Intelligence in Education*

Mr Gerald Giam Yean Song

(i) *Support for Students in Special Education (SPED) Schools*

Ms Rahayu Mahzam

(j) *Supporting Professionals in SPED Sector*

Ms Rahayu Mahzam

(k) *Special Education*

Mr Darryl David

(l) *SPED Schools*

Mr Muhamad Faisal Abdul Manap

**Head K - Ministry of Education - continued**

- (m) *Mainstream School - Disability Awareness*  
Mr Ong Hua Han
- (n) *Special Educational Needs Students in Mainstream Schools*  
Ms Denise Phua Lay Peng
- (o) *More Opportunities for Lifelong Learning*  
Dr Wan Rizal
- (p) *Children and Lifelong Learning*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (q) *Lifelong Learning and Skills Upgrading*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (r) *Lifelong Learning Opportunities*  
Mr Baey Yam Keng
- (s) *SkillsFuture and Level Up*  
Mr Mark Lee
- (t) *Investment in Lifelong Learning*  
Ms Mariam Jaafar
- (u) *Deepen Lifelong Learning*  
Ms Foo Mee Har
- (v) *Boosting Self-employed Persons' (SEPs') Prospects through Training*  
Ms See Jinli Jean
- (w) *SkillsFuture and Training Allowance*  
Ms Usha Chandradas
- (x) *SkillsFuture Level-Up Programme for Unemployed*  
Ms Carrie Tan
- (y) *SkillsFuture Level-Up Programme*  
Mr Sharael Taha
- (z) *PwDs' Access to SkillsFuture Courses*  
Miss Rachel Ong
- (aa) *Lifelong Learning for All Singaporeans*  
Ms Denise Phua Lay Peng

**Head K - Ministry of Education - continued**

- (ab) *Enabling ITE Graduates*  
Dr Wan Rizal
- (ac) *ITE Progression Award*  
Mr Darryl David  
Mr Sharael Taha
- (ad) *ITE Education*  
Mr Lim Biow Chuan
- (ae) *Plan for MOE Kindergartens*  
Ms Rahayu Mahzam
- (af) *Student's Arts and Cultural Appreciation*  
Mr Shawn Huang Wei Zhong
- (ag) *Parents as Education Partners*  
Ms Denise Phua Lay Peng
- (ah) *Partner Parents to Develop Our Students*  
Dr Wan Rizal
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**Head S - Ministry of Manpower**

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Resilient and Inclusive Workforce*  
Mr Desmond Choo
- (b) *Future-ready Workforce*  
Mr Xie Yao Quan
- (c) *Career Health Initiatives*  
Mr Liang Eng Hwa
- (d) *Support for the Involuntarily Unemployed*  
Mr Sharael Taha
- (e) *Sustaining Wage Growth*  
Mr Edward Chia Bing Hui

**Head S - Ministry of Manpower - continued**

- (f) *Retrenchments, and "Hand" and "Heart" Work*  
Mr Pritam Singh
- (g) *Tradesperson Jobs*  
Mr Gerald Giam Yean Song
- (h) *Progressive Wage Model (PWM) for Skilled Tradesmen*  
Ms Yeo Wan Ling
- (i) *Bolstering SkillsFuture to Empower*  
Mr Patrick Tay Teck Guan
- (j) *Strengthening the Singaporean Core at Workplaces*  
Mr Patrick Tay Teck Guan
- (k) *Foreign Manpower Framework*  
Mr Desmond Choo
- (l) *Shortage Occupation List - Manpower Gaps and Opportunities*  
Mr Pritam Singh
- (m) *Complementing Local Workforce*  
Mr Sharael Taha
- (n) *Manpower for Strategic Economic Priorities (M-SEP) Scheme*  
Mr Mark Lee
- (o) *Service Industry - Foreign Worker Quotas*  
Mr Mark Lee
- (p) *Anti-discrimination at the Workplace*  
Ms He Ting Ru
- (q) *Enhancing Wage Support and Retirement*  
Mr Yip Hon Weng
- (r) *Central Provident Fund (CPF)*  
Ms Hazel Poa
- (s) *Enhancing CPF Returns*  
Mr Chua Kheng Wee Louis
- (t) *CPF Ordinary Account Reform*  
Mr Chua Kheng Wee Louis

**Head S - Ministry of Manpower - continued**

- (u) *CPF Special Account*  
Mr Desmond Choo
- (v) *Majulah Package*  
Mr Desmond Choo
- (w) *Expanding Home Protection Scheme (HPS) Coverage*  
Mr Ong Hua Han
- (x) *Foreign Domestic Workers' (FDWs') Welfare and Employers' Rights*  
Ms Sylvia Lim
- (y) *Leave for Singles and Family Care*  
Assoc. Prof. Jamus Jerome Lim
- (z) *Menopause Support for Female Workers*  
Mr Gerald Giam Yean Song
- (aa) *Support for Caregivers*  
Ms Yeo Wan Ling
- (ab) *Employment Support for Caregivers*  
Miss Rachel Ong
- (ac) *FWAs*  
Ms Yeo Wan Ling
- (ad) *Removing Barriers for Seniors to Work*  
Miss Rachel Ong
- (ae) *More Inclusive Workforce*  
Mr Yip Hon Weng
- (af) *Updates on FWAs*  
Mr Sharael Taha
- (ag) *Seniors in Employment*  
Ms Rahayu Mahzam
- (ah) *Jobs for Seniors*  
Mr Keith Chua
- (ai) *Advisory on Reasonable Accommodation*  
Miss Rachel Ong



**Head S - Ministry of Manpower - continued**

- (aj) *Ensuring Effectiveness of Work Injury Compensation Act (WICA) System*  
Ms He Ting Ru
- (ak) *Empowering SEPs to Prioritise Workplace Safety and Health*  
Ms See Jinli Jean
- (al) *Predatory Employment Contracts*  
Mr Chua Kheng Wee Louis
- (am) *Pernicious Non-competes and Junior Workers*  
Assoc. Prof. Jamus Jerome Lim
- (an) *Review of the Employment Act*  
Mr Patrick Tay Teck Guan
- (ao) *Employment Act Threshold Salaries*  
Mr Raj Joshua Thomas
- (ap) *Adequacy of Workers' Dormitories*  
Mr Chua Kheng Wee Louis
- (aq) *Fair Treatment for Migrant Workers*  
Mr Louis Ng Kok Kwang
- (ar) *Discouraging Hasty Reparations*  
Ms He Ting Ru
- (as) *Workplace Safety and Health*  
Mr Melvin Yong Yik Chye
- (at) *Lower-wage Workers - PWM*  
Ms Yeo Wan Ling
- (au) *Uplifting Lower-wage Workers*  
Mr Yip Hon Weng  
Mr Sharael Taha  
Mr Mohd Fahmi Bin Aliman
-

**Head L - Ministry of Sustainability and the Environment**

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

(a) *A Greener and More Sustainable Singapore*

Mr Louis Ng Kok Kwang

(b) *Singapore Green Plan Progress*

Ms Poh Li San

(c) *Singapore Green Plan*

Dr Lim Wee Kiak

(d) *Heat Resilience*

Ms Poh Li San

(e) *Enhancing Coastal Protection Strategies*

Ms Nadia Ahmad Samdin

(f) *Homegrown Aquaculture and Agriculture*

Ms Nadia Ahmad Samdin

(g) *Sustaining Food Security by Local Means*

Ms Nadia Ahmad Samdin

(h) *Lim Chu Kang Masterplan*

Mr Chua Kheng Wee Louis

(i) *Food Security*

Ms Poh Li San

(j) *Next GreenGov.SG and Scope 3 Emissions*

Mr Don Wee

(k) *Green Procurement Criteria*

Mr Don Wee

(l) *Scope 3, Supply Chain and SMEs Support*

Miss Cheryl Chan Wei Ling

(m) *More Climate Support for Businesses*

Mr Louis Ng Kok Kwang

(n) *Helping Businesses Go Green*

Ms Poh Li San

**Head L - Ministry of Sustainability and the Environment - continued**

- (o) *Energy Efficiency*  
Mr Gan Thiam Poh
- (p) *Carbon Tax*  
Mr Gan Thiam Poh
- (q) *Improving Energy Efficiency in Households*  
Ms Hany Soh
- (r) *Expanding Climate-Friendly Households Programme*  
Mr Louis Ng Kok Kwang
- (s) *Improving Indoor Air Quality*  
Mr Murali Pillai
- (t) *Reducing Wasteful Consumption*  
Ms Carrie Tan
- (u) *Rethinking After-death Services*  
Ms Carrie Tan
- (v) *Sustaining Our Hawker Culture*  
Ms Mariam Jaafar
- (w) *Hawker Centres*  
Mr Gan Thiam Poh
- (x) *Affordability of Our Hawker Centres*  
Mr Chua Kheng Wee Louis
- (y) *Safeguarding Our Hawkers' Livelihoods*  
Mr Edward Chia Bing Hui
- (z) *Environmental Cleanliness*  
Mr Murali Pillai
- (aa) *Keeping Singapore Clean*  
Mr Gan Thiam Poh
- (ab) *Public Toilet Cleanliness*  
Ms Poh Li San
- (ac) *Keeping Public Toilets Clean*  
Ms Hany Soh

**Head L - Ministry of Sustainability and the Environment - continued**

- (ad) *Elevating Public Cleanliness*  
Ms Nadia Ahmad Samdin
- (ae) *High-rise Littering*  
Mr Gan Thiam Poh
- (af) *Public Cleanliness*  
Mr Liang Eng Hwa
- (ag) *Efforts to Keep Singapore Clean*  
Ms Rahayu Mahzam
- (ah) *Designated Smoking Areas*  
Mr Gan Thiam Poh
- (ai) *Expanding No-smoking Zones*  
Mr Louis Ng Kok Kwang
- (aj) *Tackling Secondhand Smoke in Homes*  
Mr Louis Ng Kok Kwang
- 

**Head T - Ministry of National Development**

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

- (a) *Assurance of Home Ownership*  
Miss Cheryl Chan Wei Ling
- (b) *HDB Works and Delays*  
Mr Pritam Singh
- (c) *Housing Affordability for Young Couples*  
Mr Henry Kwek Hian Chuan
- (d) *Affordability of Plus and Prime Housing*  
Mr Henry Kwek Hian Chuan
- (e) *Millennial Apartments Scheme*  
Mr Leong Mun Wai
- (f) *Housing for Singles*  
Mr Xie Yao Quan

**Head T - Ministry of National Development - continued**

- (g) *Rental Housing for All*  
Mr Chua Kheng Wee Louis
- (h) *Co-living and Public Rental Housing*  
Ms Carrie Tan
- (i) *Public Rental Scheme (PRS)*  
Mr Muhamad Faisal Abdul Manap
- (j) *Home Ownership*  
Mr Xie Yao Quan
- (k) *Making VERS More or Less Voluntary*  
Assoc. Prof. Jamus Jerome Lim
- (l) *Parenthood Provisional Housing Scheme (PPHS)*  
Ms Nadia Ahmad Samdin
- (m) *Housing and TFR*  
Ms Hazel Poa
- (n) *Extending PPHS to Single Unwed Parents*  
Mr Louis Ng Kok Kwang
- (o) *PPHS Support*  
Mr Murali Pillai
- (p) *Lift Access for All HDB Flats*  
Mr Dennis Tan Lip Fong
- (q) *Upgrading Older Flats*  
Mr Lim Biow Chuan
- (r) *Lift Replacement Fund*  
Mr Gerald Giam Yean Song
- (s) *Lift Access for Segmented HDB Units*  
Mr Ang Wei Neng
- (t) *MND's Upgrading Projects*  
Mr Ang Wei Neng
- (u) *Controlling Costs of Coffeeshop Meals*  
Assoc. Prof. Jamus Jerome Lim

**Head T - Ministry of National Development - continued**

- (v) *Budget Meals at "Sold" Coffeeshops*  
Mr Murali Pillai
- (w) *Future Land Usage*  
Miss Cheryl Chan Wei Ling
- (x) *Urban Heat and Density*  
Mr Dennis Tan Lip Fong
- (y) *Gracious Living Spaces for Safe Delivery Services*  
Ms See Jinli Jean
- (z) *Shaping Singapore's Future*  
Mr Chong Kee Hiong
- (aa) *Inclusive Housing Policies for PwDs*  
Mr Ong Hua Han
- (ab) *Financial Help for PwDs' Home Improvement Works*  
Mr Ong Hua Han
- (ac) *Age Well SG and Related Infrastructures*  
Mr Henry Kwek Hian Chuan
- (ad) *Ageing Well in Singapore*  
Ms Tin Pei Ling
- (ae) *Inclusive Homes for Seniors*  
Ms Nadia Ahmad Samdin
- (af) *Essential Services in Our Neighbourhoods*  
Ms Mariam Jaafar
- (ag) *Rejuvenating Our Estates*  
Mr Yip Hon Weng
- (ah) *Supporting SMEs*  
Mr Yip Hon Weng
- (ai) *Better Support for Contractors*  
Mr Henry Kwek Hian Chuan
- (aj) *Adjust PQM Framework for Local Construction Companies*  
Mr Don Wee

**Head T - Ministry of National Development - continued**

- (ak) *Industry Transformation with Innovation*  
Miss Cheryl Chan Wei Ling
- (al) *Low-carbon Built Environment*  
Mr Xie Yao Quan
- (am) *Enacting New Environmental Impact Assessment Law*  
Mr Louis Ng Kok Kwang
- (an) *Designating More Marine Parks*  
Mr Louis Ng Kok Kwang
- (ao) *Wildlife and Our City in Nature*  
Ms Nadia Ahmad Samdin
- (ap) *Blue Spaces*  
Ms Nadia Ahmad Samdin
- (aq) *Action against Pigeon Feeders*  
Mr Lim Biow Chuan
- (ar) *Statutory Presumption for Bird Feeding*  
Mr Louis Ng Kok Kwang
- (as) *Increasing Penalties for Animal Abuse*  
Mr Louis Ng Kok Kwang
- (at) *Mandating Sterilisation of Pet Cats*  
Mr Louis Ng Kok Kwang
- (au) *Progress and New Engagement of Municipal Services Office*  
Miss Cheryl Chan Wei Ling
- 

**Head W - Ministry of Transport**

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

- (a) *Public Transport*  
Mr Saktiandi Supaat
- (b) *Public Transport Affordability*  
Mr Saktiandi Supaat

**Head W - Ministry of Transport - continued**

- (c) *Rail Manpower Development*  
Mr Melvin Yong Yik Chye
- (d) *Feasibility of MRT Extension*  
Mr Gan Thiam Poh
- (e) *City Direct Services by Private Bus Operators*  
Mr Gan Thiam Poh
- (f) *Inclusive Transport*  
Mr Eric Chua
- (g) *Support during Times of Disruption*  
Mr Ong Hua Han
- (h) *Point-to-Point (P2P) Transport*  
Ms Yeo Wan Ling
- (i) *Separate COE Category for Ride-hailing Cars*  
Mr Gan Thiam Poh
- (j) *Private Transport*  
Mr Saktiandi Supaat
- (k) *Zero Growth Policies for Cars and Motorbikes*  
Ms Poh Li San
- (l) *Electric Vehicles (EVs)*  
Ms Poh Li San
- (m) *More EV Fast Chargers*  
Mr Ang Wei Neng
- (n) *Rollout of EV Charging Locations for P2P*  
Ms Yeo Wan Ling
- (o) *EV Adoption and Charging*  
Mr Lim Biow Chuan
- (p) *Road Safety*  
Mr Lim Biow Chuan
- (q) *Road Safety Features*  
Ms Joan Pereira



**Head W - Ministry of Transport - continued**

- (r) *Friendly Streets*  
Ms Yeo Wan Ling
- (s) *Covered Walkway*  
Mr Ang Wei Neng
- (t) *Silver Zone*  
Mr Muhamad Faisal Abdul Manap
- (u) *Age Well SG*  
Ms Poh Li San
- (v) *Active Mobility - Personal Mobility Aids (PMAs)*  
Ms Poh Li San
- (w) *Use of PMAs*  
Mr Lim Biow Chuan
- (x) *PMAs*  
Mr Dennis Tan Lip Fong
- (y) *PMAs Used for Livelihood Purposes*  
Ms Yeo Wan Ling
- (z) *PMA and Personal Mobility Device (PMD)*  
Mr Gan Thiam Poh
- (aa) *Safe Footpaths*  
Mr Gerald Giam Yean Song
- (ab) *Cycling Paths*  
Mr Ang Wei Neng
- (ac) *Singapore-Kuala Lumpur High Speed Rail*  
Mr Gan Thiam Poh
- (ad) *Tuas Port*  
Mr Ang Wei Neng
- (ae) *Developing Our Maritime Sector*  
Mr Melvin Yong Yik Chye
- (af) *Green Transition in Maritime Sector*  
Ms Poh Li San  
Mr Neil Parekh Nimil Rajnikant

**Head W - Ministry of Transport - continued**

- (ag) *Supply Chain Resilience*  
Mr Neil Parekh Nimil Rajnikant
- (ah) *Maritime Sector*  
Mr Saktiandi Supaat
- (ai) *Job Creation in the Transport Sector*  
Mr Saktiandi Supaat
- (aj) *Aviation Sector Recovery*  
Mr Saktiandi Supaat
- (ak) *Enhancing Our Passenger and Cargo Capacities*  
Ms Yeo Wan Ling
- (al) *Changi Terminal 5*  
Mr Gan Thiam Poh
- (am) *Sustainable Aviation Fuels*  
Ms Poh Li San
- (an) *Attracting Talents into Aviation Sector*  
Ms Poh Li San
- 

**Head O - Ministry of Health**

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *Health and Care - Thinking Outside the Box*  
Dr Tan Wu Meng
- (b) *Waiting Times and Bed Availability*  
Mr Pritam Singh
- (c) *Expanding Mobile Inpatient Care at Home*  
Ms Ng Ling Ling
- (d) *Managing Healthcare Cost Increases*  
Ms Ng Ling Ling
- (e) *Progress of Healthier SG*  
Ms Ng Ling Ling

**Head O - Ministry of Health - continued**

- (f) *Professional Development of GPs*  
Ms Ng Ling Ling
- (g) *Progress of Healthier SG Implementation*  
Dr Syed Harun Alhabsyi
- (h) *Implementing Healthier SG*  
Mr Yip Hon Weng
- (i) *Preparing for a Super-aged Society*  
Mr Yip Hon Weng
- (j) *Healthcare Capacity in Ageing Society*  
Assoc. Prof. Jamus Jerome Lim
- (k) *Hospital and Polyclinic Capacity*  
Mr Ang Wei Neng
- (l) *Adequacy of Medical Staff*  
Mr Ang Wei Neng
- (m) *Vaping*  
Mr Ang Wei Neng
- (n) *Healthcare Costs and Productivity*  
Dr Lim Wee Kiak
- (o) *Urgent Financial Help for Patients with Spinal Muscular Atrophy*  
Mr Ong Hua Han
- (p) *Managing Cancer Treatment Costs*  
Ms Sylvia Lim
- (q) *Egg Freezing*  
Ms Hazel Poa
- (r) *Extend IVF Subsidies to Private Clinics*  
Mr Louis Ng Kok Kwang
- (s) *Provide Subsidies for Fertility Testing*  
Mr Louis Ng Kok Kwang
- (t) *Ensure Nurses Have Sufficient Rest*  
Mr Louis Ng Kok Kwang

**Head O - Ministry of Health - continued**

- (u) *Healthcare Subsidies for PwDs or Persons with Special Needs*  
Mr Gerald Giam Yean Song
- (v) *Smoke-free Generation*  
Mr Gerald Giam Yean Song
- (w) *Healthcare Costs*  
Ms Mariam Jaafar
- (x) *Value-based Healthcare*  
Ms Mariam Jaafar
- (y) *Digital and AI in Healthcare*  
Ms Mariam Jaafar
- (z) *Ancillary Costs of Healthcare*  
Ms Mariam Jaafar
- (aa) *Ageing Caregivers*  
Ms Mariam Jaafar
- (ab) *Supporting Seniors with Care Needs*  
Mr Henry Kwek Hian Chuan
- (ac) *Caregivers' Support and Capacity-building*  
Ms Carrie Tan
- (ad) *Tobacco and Vape Control*  
Dr Wan Rizal
- (ae) *Community Health*  
Dr Wan Rizal
- (af) *Mental Health*  
Dr Wan Rizal
- (ag) *National Mental Health Office*  
Mr Keith Chua
-

**Head I - Ministry of Social and Family Development**

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

- (a) *Strengthening Our Social Compact*  
Mr Melvin Yong Yik Chye
- (b) *Strengthening Families*  
Mr Melvin Yong Yik Chye
- (c) *Restorative Justice*  
Ms Hazel Poa
- (d) *Building a Family-friendly Singapore*  
Ms Ng Ling Ling
- (e) *Qualified Social Workers, Psychologists*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (f) *Well-being of Social Workers*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (g) *Gender Equality, Gender-based Violence*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (h) *Child Protection and UN Convention on the Rights of the Child*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (i) *Building Up a Dedicated Team*  
Mr Keith Chua
- (j) *Early Childhood Education*  
Mr Melvin Yong Yik Chye
- (k) *Licensed Childminding Services*  
Mr Gerald Giam Yean Song
- (l) *Infant Care*  
Mr Melvin Yong Yik Chye
- (m) *Vouchers for Preschool Education*  
Assoc. Prof. Jamus Jerome Lim
- (n) *Expanding Help for Infant Care Services*  
Ms Ng Ling Ling

**Head I - Ministry of Social and Family Development - continued**

- (o) *Reliable and Affordable Care*  
Ms Tin Pei Ling
- (p) *Affordability of Preschools*  
Ms Yeo Wan Ling
- (q) *Safety and Early Childhood Education*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (r) *Enlivening Preschool Education*  
Ms Carrie Tan
- (s) *Helping Lower-income Families*  
Ms Ng Ling Ling
- (t) *ComLink*  
Mr Muhamad Faisal Abdul Manap
- (u) *ComLink+*  
Ms Denise Phua Lay Peng  
Mr Xie Yao Quan
- (v) *Engaging the Role of the Community*  
Ms Ng Ling Ling
- (w) *Whole-of-society Approach*  
Mr Keith Chua
- (x) *Galvanising the Community for Good*  
Ms Yeo Wan Ling
- (y) *Enabling Masterplan for the Disabled*  
Ms Denise Phua Lay Peng
- (z) *Rights of PwDs*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (aa) *Employment Support for PwDs*  
Ms Ng Ling Ling
- (ab) *Sheltered Workshops*  
Mr Ong Hua Han
- (ac) *Support for Caregivers - Post-18 Space*  
Mr Ong Hua Han

**Head I - Ministry of Social and Family Development - continued**

- (ad) *Improving Means Testing Approach*  
Mr Ong Hua Han
- (ae) *Special Needs Trust Company*  
Mr Murali Pillai
- (af) *Children with Development Needs*  
Mr Gan Thiam Poh
- (ag) *Progress of SG Enable and Future Plans*  
Ms Rahayu Mahzam
- (ah) *Integrating Persons with Special Needs*  
Ms Carrie Tan
- 

**Head X - Ministry of Culture, Community and Youth**

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *Shaping a Home for the Future*  
Mr Sitoh Yih Pin
- (b) *M<sup>3</sup> Key Outcomes and Active Citizenry*  
Mr Saktiandi Supaat
- (c) *Push More Volunteers to Step Forward*  
Mr Saktiandi Supaat
- (d) *Malay/Muslim Community of Success*  
Dr Wan Rizal
- (e) *Malay/Muslim Community Health*  
Dr Wan Rizal
- (f) *Progress of Malay/Muslim Community*  
Mr Muhamad Faisal Abdul Manap
- (g) *M<sup>3</sup>@Towns and Volunteers*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (h) *Success of M<sup>3</sup> Initiative*  
Dr Syed Harun Alhabsyi

**Head X - Ministry of Culture, Community and Youth - continued**

- (i) *Role of MUIS in Community*  
Dr Syed Harun Alhabsyi
- (j) *Growing Contextualised Knowledge*  
Ms Nadia Ahmad Samdin
- (k) *Tunas Bersama M<sup>3</sup> Programme and MMO Leadership*  
Ms Nadia Ahmad Samdin
- (l) *Enhancements to the Bersamamu Programme*  
Mr Mohd Fahmi Bin Aliman
- (m) *Building up Wakaf Masyarakat Singapura*  
Mr Sharael Taha
- (n) *Support for Wakaf Masyarakat Singapura*  
Mr Zhulkarnain Abdul Rahim
- (o) *Internationalising our Halal Products*  
Mr Zhulkarnain Abdul Rahim
- (p) *Supporting Women*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (q) *Muslim Divorced Couples Co-parenting*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (r) *Support for Educational Journey*  
Mr Sharael Taha
- (s) *Building Up our Youth Mentoring Capability*  
Mr Sharael Taha
- (t) *Support for Professional Development of Workers*  
Mr Sharael Taha  
Mr Mohd Fahmi Bin Aliman
- (u) *Laying the Foundations for Giving Back*  
Mr Mohd Fahmi Bin Aliman
- (v) *Growth of M<sup>3</sup>*  
Mr Mohd Fahmi Bin Aliman
- (w) *Supporting M<sup>3</sup> Volunteers*  
Ms Mariam Jaafar



**Head X - Ministry of Culture, Community and Youth - continued**

- (x) *Hosting Major Events in Singapore*  
Mr Sitoh Yih Pin
- (y) *Inclusivity through Sports and Youth*  
Dr Syed Harun Alhabsyi
- (z) *Enhanced Support for Our TeamSG Athletes*  
Mr Mohd Fahmi Bin Aliman
- (aa) *Supporting Retired Athletes*  
Ms Sylvia Lim
- (ab) *Emerging Sports*  
Mr Darryl David
- (ac) *Singapore Football*  
Mr Muhamad Faisal Abdul Manap
- (ad) *Unleash the Roar*  
Mr Darryl David
- (ae) *Uniting Singaporeans through Sports*  
Mr Xie Yao Quan
- (af) *Access to Arts, Heritage and Sports*  
Assoc. Prof. Razwana Begum Abdul Rahim
- (ag) *Boosting PwD Sports Participation*  
Mr Ong Hua Han
- (ah) *Supporting Coaches to Fortify Singaporeans*  
Ms See Jinli Jean
- (ai) *Support for Our SG Arts Plan*  
Ms Usha Chandradas
- (aj) *Plans for Cultural Concierge and Analytics*  
Ms Usha Chandradas
- (ak) *Revision of Cultural Medallion Grant*  
Ms Usha Chandradas
- (al) *Redevelopment of 45 Armenian Street*  
Ms Usha Chandradas

**Head X - Ministry of Culture, Community and Youth - continued**

- (am) *Heritage Places*  
Mr Darryl David
- (an) *Arts Spaces*  
Mr Darryl David
- (ao) *Using Arts to Promote Health and Well-being*  
Ms Joan Pereira  
Mr Mohd Fahmi Bin Aliman
- (ap) *Building National Identity*  
Mr Mark Lee
- (aq) *Singapore's Multicultural Heritage*  
Mr Sitoh Yih Pin
- (ar) *Our Shared Heritage*  
Mr Keith Chua
- (as) *Social Harmony*  
Mr Darryl David
- (at) *Bolstering Racial and Religious Harmony*  
Mr Raj Joshua Thomas
- (au) *Encourage Civic Participation in Youths*  
Ms Hany Soh
- (av) *Enhancing Mental Well-being Support*  
Ms Hany Soh
- (aw) *Youth Mentoring*  
Ms Rahayu Mahzam
- (ax) *Growing Philanthropy*  
Mr Keith Chua
- (ay) *Supporting Businesses in Giving Back*  
Mr Neil Parekh Nimil Rajnikant
- (az) *Co-operatives and Their Role in Singapore*  
Mr Mohd Fahmi Bin Aliman
- (ba) *Senior Volunteerism*  
Ms Rahayu Mahzam

**Head X - Ministry of Culture, Community and Youth - continued**

- (bb) *SG Cares Movement*  
Mr Baey Yam Keng
  - (bc) *SG Partnerships Office*  
Mr Baey Yam Keng
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**Head F - Parliament**

That the total sum to be allocated for Head F of the Estimates be reduced by \$100.

- (a) *Strengthening Our Parliament*  
Ms He Ting Ru
  - (b) *Select Committees for Ministries*  
Mr Gerald Giam Yean Song
  - (c) *Attracting the Very Best to Become MPs*  
Mr Raj Joshua Thomas
-