

ORDER PAPER SUPPLEMENT

Sup. No. 17

FRIDAY, 24 FEBRUARY 2023

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ESTIMATES OF EXPENDITURE FOR  
THE FINANCIAL YEAR 1ST APRIL 2023 TO 31ST MARCH 2024  
(PAPER CMD 20 OF 2023)

Notices of Amendments to be moved in the Committee of Supply.

**Head U - Prime Minister's Office**

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

- (a) *Significance of COP27 and COP28*  
Prof. Koh Lian Pin
- (b) *Climate Ambition*  
Ms Poh Li San
- (c) *Net-zero by 2050*  
Mr Louis Ng Kok Kwang
- (d) *Climate Support for Businesses*  
Mr Louis Ng Kok Kwang
- (e) *Climate Ambitions*  
Dr Lim Wee Kiak
- (f) *Good Jobs and Opportunities for the Affected*  
Mr Gan Thiam Poh
- (g) *Population Strategies under Forward Singapore*  
Ms Mariam Jaafar
- (h) *Overall Population Strategies*  
Ms Ng Ling Ling
- (i) *Supporting Marriage and Parenthood*  
Mr Yip Hon Weng
- (j) *SG Made for Families*  
Ms Hany Soh
- (k) *Work From Home and Family Life*  
Prof. Hoon Hian Teck

**Head U - Prime Minister's Office - continued**

- (l) *SG Made for Families - Flexible Work Arrangements*  
Mr Louis Ng Kok Kwang
- (m) *SG Made for Families - Fertility Leave*  
Mr Louis Ng Kok Kwang
- (n) *SG Made for Families - Childcare Sick Leave*  
Mr Louis Ng Kok Kwang
- (o) *SG Made for Families - Paternity Leave*  
Mr Louis Ng Kok Kwang
- (p) *SG Made for Families - Equal Parental Leave*  
Mr Louis Ng Kok Kwang
- (q) *Supporting Parenthood via Parental Leave*  
Mr Chua Kheng Wee Louis
- (r) *Children Development Account*  
Mr Muhamad Faisal Abdul Manap
- (s) *Anti-corruption and Fertility Measures*  
Ms Hazel Poa
- (t) *Citizens and Permanent Residents*  
Miss Cheng Li Hui
- (u) *Population*  
Mr Gan Thiam Poh
- (v) *Realising Digital Benefits Inclusively*  
Ms Tin Pei Ling
- (w) *Next Bound Digital Infrastructure*  
Ms Tin Pei Ling
- (x) *Bringing Seniors on the Digital Journey*  
Mr Seah Kian Peng
- (y) *Enhancing Digital Services Experience*  
Ms Jessica Tan Soon Neo
- (z) *Protection against Cyber Threats*  
Mr Alex Yam Ziming
- (aa) *Unlocking Opportunities with SNDGG*  
Mr Sharael Taha
- (ab) *Voting Age*  
Ms Sylvia Lim

**Head U - Prime Minister's Office - continued**

- (ac) *Conflicts of Interest*  
Ms He Ting Ru
  - (ad) *Digital Transformation for Seniors*  
Mr Yip Hon Weng
  - (ae) *Serving Citizens Better through Technology*  
Mr Saktiandi Supaat
  - (af) *Development of Public Officers*  
Mr Patrick Tay Teck Guan
  - (ag) *Corporate Governance of Our Companies*  
Mr Dennis Tan Lip Fong
  - (ah) *Reviewing Anti-corruption Laws*  
Mr Murali Pillai
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**Head M - Ministry of Finance**

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

- (a) *Governance, Costs and Social Resilience*  
Mr Liang Eng Hwa
- (b) *Budget Process and Accounts*  
Mr Leong Mun Wai
- (c) *What is "Raiding of Reserves"?*  
Mr Leong Mun Wai
- (d) *President's Recommendation for Bills*  
Mr Leon Perera
- (e) *Good Governance Practices*  
Mr Saktiandi Supaat
- (f) *Helping Businesses Reduce Cost*  
Mr Saktiandi Supaat
- (g) *Supporting SMEs through Procurement*  
Mr Edward Chia Bing Hui
- (h) *Supporting Net-zero Transition*  
Ms Mariam Jaafar

**Head M - Ministry of Finance - continued**

- (i) *Enabling Philanthropic Impact*  
Ms Foo Mee Har
- 

**Head J - Ministry of Defence**

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

- (a) *Security Trends*  
Mr Vikram Nair
- (b) *War in Ukraine*  
Mr Vikram Nair
- (c) *Defence Plans and Priorities*  
Mr Alex Yam Ziming
- (d) *Security and Access to Seas and Airspace*  
Mr Dennis Tan Lip Fong
- (e) *Global Defence Spending*  
Mr Don Wee
- (f) *Singapore's Defence Spending*  
Mr Don Wee
- (g) *Military Expenditure*  
Mr Gerald Giam Yean Song
- (h) *SAF's Capability Developments*  
Mr Henry Kwek Hian Chuan
- (i) *SAF Transformation Plans*  
Mr Chong Kee Hiong
- (j) *Defending against Cyber Threats*  
Mr Alex Yam Ziming
- (k) *Update on Digital and Intelligence Service*  
Mr Alex Yam Ziming
- (l) *Digital and Intelligence Service*  
Miss Rachel Ong
- (m) *Emerging Military Threats*  
Mr Shawn Huang Wei Zhong

**Head J - Ministry of Defence - continued**

- (n) *New Military Technologies*  
Mr Vikram Nair
- (o) *Updates on SAF Training*  
Mr Desmond Choo
- (p) *SAF Overseas Training*  
Mr Desmond Choo
- (q) *Air Force Training*  
Mr Xie Yao Quan
- (r) *Harnessing Technology for Training*  
Mr Henry Kwek Hian Chuan
- (s) *Multilateral Defence Cooperation*  
Mr Shawn Huang Wei Zhong
- (t) *Regional Security Dialogue*  
Mr Zhulkarnain Abdul Rahim
- (u) *Training Safety*  
Mr Saktiandi Supaat
- (v) *Safety Culture in SAF*  
Miss Cheng Li Hui
- (w) *Update on NS Review Committee Initiatives*  
Mr Seah Kian Peng
- (x) *Optimising NS Deployment*  
Mr Patrick Tay Teck Guan
- (y) *Functional Assessment for NS Pre-enlistees*  
Mr Gan Thiam Poh
- (z) *Work-learn Schemes*  
Mr Don Wee
- (aa) *Vocation and Career in SAF*  
Mr Abdul Samad
- (ab) *Expertise-based Redeployment*  
Mr Gan Thiam Poh
- (ac) *Digitalisation of NS Systems*  
Mr Lim Biow Chuan

**Head J - Ministry of Defence - continued**

- (ad) *Updates on OneNS Platform*  
Ms Poh Li San
- (ae) *Updates on NS55*  
Mr Mohd Fahmi Bin Aliman
- (af) *Initiatives to Recognise and Support NSmen*  
Mr Chong Kee Hiong
- (ag) *Reducing Administration Processes for NS*  
Ms Yeo Wan Ling
- (ah) *Russia-Ukraine - Lessons on Total Defence*  
Mr Zhulkarnain Abdul Rahim
- (ai) *Relatability of Total Defence*  
Miss Rachel Ong
- (aj) *Boosting Community Resilience*  
Miss Rachel Ong
- (ak) *Community Partnership*  
Miss Cheng Li Hui
- (al) *Civic Preparedness through Total Defence*  
Mr Chong Kee Hiong
- (am) *Preparing Singapore for Crises*  
Ms Denise Phua Lay Peng
- (an) *Engaging Youth on Defence Issues*  
Mr Seah Kian Peng
- (ao) *ACCORD*  
Ms Joan Pereira
- (ap) *ACCORD and Community Support for NS*  
Dr Wan Rizal
- (aq) *Singapore Discovery Centre*  
Mr Lim Biow Chuan
- (ar) *Military Museums*  
Mr Melvin Yong Yik Chye
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**Head N - Ministry of Foreign Affairs**

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *US-China Rivalry*  
Mr Vikram Nair
- (b) *US-China Relations*  
Ms Tin Pei Ling
- (c) *Singapore and US-China Relations*  
Mr Pritam Singh
- (d) *Walking a Tight Rope*  
Ms Janet Ang
- (e) *Singapore-China Relations*  
Dr Lim Wee Kiak
- (f) *Outlook for Singapore-Malaysia Relations*  
Mr Don Wee
- (g) *Relationship with Malaysia*  
Ms Sylvia Lim
- (h) *Bilateral Ties with Malaysia*  
Dr Wan Rizal
- (i) *Singapore-Brunei Bilateral Relationship*  
Mr Zhulkarnain Abdul Rahim
- (j) *Cooperation with Indonesia*  
Mr Chong Kee Hiong
- (k) *Relations with Indonesia*  
Mr Vikram Nair
- (l) *Support for Myanmar by ASEAN*  
Miss Rachel Ong
- (m) *Myanmar and ASEAN*  
Mr Seah Kian Peng
- (n) *ASEAN Integration and Engagements*  
Mr Henry Kwek Hian Chuan
- (o) *Strengthening ASEAN's Credibility*  
Mr Gerald Giam Yean Song
- (p) *US Engagement of ASEAN*  
Mr Gan Thiam Poh

**Head N - Ministry of Foreign Affairs - continued**

- (q) *ASEAN Plus Three*  
Mr Gan Thiam Poh
- (r) *ASEAN and Pacific Islands*  
Mr Gan Thiam Poh
- (s) *Relations with India Post-pandemic*  
Mr Murali Pillai
- (t) *Engagements with Emerging Markets*  
Mr Gan Thiam Poh
- (u) *Latin America*  
Ms Joan Pereira
- (v) *Bilateral Relationship with UK and EU*  
Mr Gan Thiam Poh
- (w) *Australia and New Zealand*  
Mr Ang Wei Neng
- (x) *Singapore-Middle East Relations*  
Mr Zhulkarnain Abdul Rahim
- (y) *Globalisation and Multilateralism*  
Mr Liang Eng Hwa
- (z) *Ukraine and Implications for Global Order*  
Mr Alex Yam Ziming
- (aa) *Adapting to a Challenging World*  
Mr Henry Kwek Hian Chuan
- (ab) *Consular Services*  
Mr Desmond Choo
- (ac) *Helping Singaporeans during Pandemic*  
Mr Liang Eng Hwa
- (ad) *Singaporeans Travelling Overseas*  
Mr Cheng Hsing Yao
- (ae) *Evolving Singapore Cooperation Programme*  
Miss Cheryl Chan Wei Ling
- (af) *Engaging Singaporeans on Foreign Policy*  
Mr Gerald Giam Yean Song



**Head N - Ministry of Foreign Affairs - continued**

- (ag) *Women in Diplomacy*  
Ms He Ting Ru
- (ah) *Support for Refugees*  
Mr Louis Ng Kok Kwang
- (ai) *Funding for UNHCR*  
Mr Louis Ng Kok Kwang
- (aj) *Non-resident Ambassadors*  
Mr Raj Joshua Thomas
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**Head P - Ministry of Home Affairs**

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *Securing Singapore through to the Future*  
Mr Murali Pillai
- (b) *New Citizen Selection Criteria*  
Mr Pritam Singh
- (c) *Legislation for Online Criminal Activity*  
Mr Vikram Nair
- (d) *Home Team Transformation - Technology*  
Mr Christopher de Souza
- (e) *Home Team Transformation - Manpower*  
Mr Christopher de Souza
- (f) *Youth Radicalisation*  
Mr Zhulkarnain Abdul Rahim
- (g) *Home Team Transformation - Anti-terror*  
Mr Christopher de Souza
- (h) *Fighting Against Tolerance to Drugs*  
Mr Christopher de Souza
- (i) *The Battle Against the Lure of Cannabis*  
Mr Christopher de Souza
- (j) *Prevention of Drug Abuse*  
Mr Gan Thiam Poh

**Head P - Ministry of Home Affairs - continued**

- (k) *Drug Offences Recidivism*  
Mr Raj Joshua Thomas
- (l) *Recidivism and Reintegration*  
Mr Zhulkarnain Abdul Rahim
- (m) *Acceptance of Ex-offenders*  
Mr Christopher de Souza
- (n) *Mentorship Programmes for Ex-offenders*  
Mr Christopher de Souza
- (o) *Employability of Ex-offenders*  
Dr Tan Wu Meng
- (p) *Yellow Ribbon and Criminal Records*  
Mr Patrick Tay Teck Guan
- (q) *Collaboration with Malay/Muslim Community*  
Mr Zhulkarnain Abdul Rahim
- (r) *Regularising Security Officer Work Hours*  
Mr Raj Joshua Thomas
- (s) *Concerning Increase in Youth Crimes*  
Mr Derrick Goh
- (t) *The Threat of Scams*  
Mr Sitoh Yih Pin
- (u) *Support for Scam Victims*  
Dr Shahira Abdullah
- (v) *Online Scams - Shutting Mule Accounts*  
Mr Christopher de Souza
- (w) *Combatting Online Scams Using Technology*  
Mr Christopher de Souza
- (x) *Multi-pronged Way to Fight Online Scams*  
Mr Christopher de Souza
- (y) *Raising Awareness to Deter Online Scams*  
Mr Christopher de Souza
- (z) *Online Scams*  
Mr Vikram Nair

**Head P - Ministry of Home Affairs - continued**

(aa) *Stepping Up Efforts to Combat Scams*

Mr Derrick Goh

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**Head R - Ministry of Law**

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

(a) *Resilience-building and Access to Justice*

Mr Murali Pillai

(b) *Managing Community Disputes*

Mr Dennis Tan Lip Fong

(c) *Reframing Approach to Community Disputes*

Mr Derrick Goh

(d) *Reinvigorate Civil Enforcement Framework*

Mr Derrick Goh

(e) *Updates on POHA and CDRT*

Mr Patrick Tay Teck Guan

(f) *Plight of Workers and Insolvent Companies*

Mr Patrick Tay Teck Guan

(g) *Litigants-in-person and Access to Justice*

Dr Tan Wu Meng

(h) *Legal Aid Bureau*

Mr Vikram Nair

(i) *Public Defender's Office*

Mr Vikram Nair

(j) *Progress on the Public Defender's Office*

Mr Sitoh Yih Pin

(k) *Legal Help for Vulnerable Groups*

Mr Raj Joshua Thomas

(l) *Law Firms of the Future*

Mr Raj Joshua Thomas

**Head R - Ministry of Law - continued**

- (m) *Manpower and Legal Technology*  
Mr Zhulkarnain Abdul Rahim
- (n) *Supporting Manpower with Technology*  
Mr Christopher de Souza
- (o) *In-house Counsels and Paralegals*  
Mr Patrick Tay Teck Guan
- (p) *Evolving Needs of the Legal Industry*  
Ms Nadia Ahmad Samdin
- (q) *Land Leases for Religious Purposes*  
Ms Sylvia Lim
- (r) *Dedicated Land Leases for Religious Institutions*  
Assoc. Prof. Jamus Jerome Lim
- (s) *Interim Use of Land*  
Mr Cheng Hsing Yao
- (t) *Revitalising State Properties and Lands*  
Mr Christopher de Souza
- (u) *Rejuvenating State Properties and Lands*  
Ms Nadia Ahmad Samdin
- (v) *Mainstreaming Geospatial Capabilities*  
Prof. Koh Lian Pin
- (w) *Rejuvenation of State Properties*  
Mr Lim Biow Chuan
- (x) *Digital Conveyancing Portal*  
Mr Lim Biow Chuan  
Mr Zhulkarnain Abdul Rahim
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**Head E - Judicature**

That the total sum to be allocated for Head E of the Estimates be reduced by \$100.

- (a) *Tenure of Supreme Court Judges*  
Ms Sylvia Lim
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**Head V - Ministry of Trade and Industry**

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

- (a) *Economic Outlook and Challenges*  
Mr Liang Eng Hwa
- (b) *Economic Structure and Global Business Hub*  
Mr Saktiandi Supaat
- (c) *Driving Real Productivity Improvements*  
Mr Sharael Taha
- (d) *Attracting Investments*  
Mr Sharael Taha
- (e) *Silver Industries*  
Ms Sylvia Lim
- (f) *Biotech Industry*  
Ms He Ting Ru
- (g) *Accessible Support for Small Businesses*  
Ms He Ting Ru
- (h) *EXIM Bank*  
Ms He Ting Ru
- (i) *Supporting SMEs to Grow Internationally*  
Mr Edward Chia Bing Hui
- (j) *SME Assistance during COVID-19*  
Mr Shawn Huang Wei Zhong
- (k) *Managing Rising Business Cost in Singapore*  
Mr Shawn Huang Wei Zhong
- (l) *Helping Businesses Cope with Rising Costs*  
Mr Derrick Goh
- (m) *From "Handouts" to Sustenance*  
Ms Janet Ang
- (n) *Manpower/Talent Challenge*  
Ms Jessica Tan Soon Neo
- (o) *Overcoming Manpower Challenges*  
Mr Shawn Huang Wei Zhong
- (p) *Achieving Vision of Manufacturing 2030*  
Prof. Hoon Hian Teck

**Head V - Ministry of Trade and Industry - continued**

- (q) *Industry Transformation and Emerging Sector*  
Mr Saktiandi Supaat
- (r) *Industry Transformation*  
Ms Jessica Tan Soon Neo
- (s) *Emerging Sectors*  
Ms Jessica Tan Soon Neo
- (t) *Businesses in Transforming Industries*  
Mr Raj Joshua Thomas
- (u) *Future of Manufacturing 2030*  
Mr Shawn Huang Wei Zhong
- (v) *Building an Innovative Country*  
Mr Shawn Huang Wei Zhong
- (w) *Enterprise Digitisation and Innovation*  
Mr Derrick Goh
- (x) *Transition to Low-carbon Future*  
Ms Foo Mee Har
- (y) *Energy Security*  
Mr Saktiandi Supaat  
Ms Jessica Tan Soon Neo
- (z) *Energy Security and Transition*  
Ms Mariam Jaafar
- (aa) *SMEs and Sustainability*  
Mr Don Wee
- (ab) *Sustainability Reporting*  
Prof. Koh Lian Pin
- (ac) *Transitory Allowance for Emissions-intensive and Trade-exposed Sectors*  
Prof. Koh Lian Pin
- (ad) *Green Economy*  
Prof. Koh Lian Pin
- (ae) *Skilling for Green Economy*  
Ms Mariam Jaafar
- (af) *Singapore as an International Green Hub*  
Mr Derrick Goh

**Head V - Ministry of Trade and Industry - continued**

- (ag) *Green Economy - Opportunities and Risks*  
Ms Jessica Tan Soon Neo
- (ah) *Workforce in Power and Gas Industry*  
Mr Abdul Samad
- (ai) *Empowering Trade Associations and Chambers*  
Mr Raj Joshua Thomas
- (aj) *Strengthening Trade Associations and Chambers*  
Mr Desmond Choo
- (ak) *Enhancing Consumer Protection*  
Mr Melvin Yong Yik Chye
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**Head Q - Ministry of Communications and Information**

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Building and Protecting Singapore*  
Ms Tin Pei Ling
- (b) *Cyber Addiction*  
Ms Hany Soh
- (c) *Digitalisation for Seniors*  
Mr Gerald Giam Yean Song
- (d) *Online Safety*  
Mr Baey Yam Keng
- (e) *Archives for Legislative Use*  
Mr Pritam Singh
- (f) *Declassifying National Archives*  
Ms He Ting Ru
- (g) *Government Advertising KPIs*  
Ms He Ting Ru
- (h) *Government Advertising*  
Mr Leon Perera
- (i) *Advertising Standards*  
Mr Leon Perera

**Head Q - Ministry of Communications and Information - continued**

- (j) *Trusted Content*  
Ms Jessica Tan Soon Neo
- (k) *Information Literacy*  
Ms Tin Pei Ling
- (l) *Digitally-inclusive Singapore*  
Ms Tin Pei Ling
- (m) *Inclusive Digitalisation*  
Mr Baey Yam Keng
- (n) *Digital First but Not Digital Only*  
Mr Alex Yam Ziming
- (o) *Enhance Seniors' Digital Literacy*  
Ms Hany Soh
- (p) *Assisting Seniors with Digitalisation*  
Mr Christopher de Souza
- (q) *Assistance Needed for Digitalisation*  
Mr Christopher de Souza
- (r) *Digital for Life*  
Ms Jessica Tan Soon Neo
- (s) *Digital Empowerment*  
Ms Rahayu Mahzam
- (t) *Bridging the Digital Divide*  
Mr Sharael Taha
- (u) *Digitalisation - Reducing Business Cost*  
Mr Sharael Taha
- (v) *Retaining Tech Talent*  
Mr Sharael Taha
- (w) *Connecting Citizens to Opportunities*  
Mr Eric Chua  
Mr Abdul Samad
- (x) *Trust and Talent in Digital Economy*  
Ms Janet Ang



**Head Q - Ministry of Communications and Information - continued**

- (y) *Partnering Industries for the Future*  
Ms Tin Pei Ling
  - (z) *Digital Infrastructure and Investment*  
Ms Jessica Tan Soon Neo
  - (aa) *Digitalisation of Businesses*  
Ms Jessica Tan Soon Neo
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**Head K - Ministry of Education**

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

- (a) *Education and the Way Forward*  
Mr Patrick Tay Teck Guan
- (b) *Future of Education*  
Ms Denise Phua Lay Peng
- (c) *Transforming Early and Primary Education*  
Ms Carrie Tan
- (d) *Diversity in Schools and Student-initiated Learning*  
Ms Hazel Poa
- (e) *Flexible Through-train Programme for Schools*  
Assoc. Prof. Jamus Jerome Lim
- (f) *Subject-based Banding*  
Mr Darryl David
- (g) *Full Subject-based Banding in Secondary Schools*  
Mr Baey Yam Keng
- (h) *Review of A-Level Curriculum*  
Mr Baey Yam Keng
- (i) *GCE A-Levels*  
Mr Darryl David
- (j) *Access to Education*  
Ms He Ting Ru
- (k) *Admission to Primary School*  
Mr Lim Biow Chuan

**Head K - Ministry of Education - continued**

- (l) *Primary 1 Registration Reform*  
Mr Chua Kheng Wee Louis
- (m) *Edusave Award*  
Mr Muhamad Faisal Abdul Manap
- (n) *Financial Assistance Scheme*  
Mr Muhamad Faisal Abdul Manap
- (o) *Support for Students' Well-being*  
Dr Wan Rizal
- (p) *Stress in Education*  
Mr Leon Perera
- (q) *Accessible Post-secondary Pathways*  
Dr Shahira Abdullah
- (r) *Post-secondary Pathways*  
Ms Mariam Jaafar
- (s) *Flexible Post-secondary Pathways*  
Dr Wan Rizal
- (t) *Education Technology*  
Mr Darryl David
- (u) *Reducing Curriculum Content*  
Mr Lim Biow Chuan
- (v) *Lifelong Learning for Teachers*  
Dr Shahira Abdullah
- (w) *Integrating Technology in Education*  
Dr Wan Rizal
- (x) *Resilient Students for Complex Future*  
Mr Shawn Huang Wei Zhong
- (y) *Support for Students with Higher Needs*  
Mr Shawn Huang Wei Zhong
- (z) *Persons with Disabilities' (PwDs') Access to SkillsFuture Programmes*  
Mr Gerald Giam Yean Song
- (aa) *Enhancing Support for Students with Special Educational Needs*  
Ms Rahayu Mahzam

**Head K - Ministry of Education - continued**

- (ab) *Students with Special Educational Needs*  
Ms Denise Phua Lay Peng
- (ac) *Support for Teachers' Well-being*  
Dr Wan Rizal
- (ad) *Education for Future Economy*  
Mr Sharael Taha
- (ae) *Singapore - An Education Hub*  
Mr Mark Chay
- (af) *Singapore International Schools in ASEAN Capital Cities*  
Assoc. Prof. Jamus Jerome Lim
- (ag) *Developing Resilient Adult Learners*  
Ms Mariam Jaafar
- (ah) *Streamlining SkillsFuture Singapore*  
Prof. Koh Lian Pin
- (ai) *Skills Framework*  
Mr Mark Chay
- (aj) *Enabling Lifelong Learning*  
Ms Foo Mee Har
- (ak) *Matching Jobseekers' Skills to Vacancies*  
Mr Sharael Taha
- (al) *Job Skills Integrators*  
Mr Darryl David
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**Head S - Ministry of Manpower**

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Workforce for New Era*  
Mr Desmond Choo
- (b) *SMEs*  
Miss Cheng Li Hui
- (c) *Workforce Competitiveness in Remote Work*  
Mr Sharael Taha

**Head S - Ministry of Manpower - continued**

- (d) *A Singapore Core of Tradesmen and Women*  
Mr Pritam Singh
- (e) *Resilient and Future-ready Workforce*  
Mr Raj Joshua Thomas
- (f) *Grow Jobs, Grow Skills, Grow Value*  
Ms Janet Ang
- (g) *Artificial Intelligence and Work*  
Prof. Hoon Hian Teck
- (h) *Human Resource*  
Mr Cheng Hsing Yao
- (i) *Strengthening of Singaporean Core*  
Mr Abdul Samad
- (j) *Support for Mature PMEs*  
Mr Patrick Tay Teck Guan
- (k) *Workplace Discrimination*  
Mr Leong Mun Wai
- (l) *Workplace Discrimination against PwDs*  
Mr Gerald Giam Yean Song
- (m) *Enhancing Workplace Fairness*  
Ms Yeo Wan Ling
- (n) *Singaporean Core*  
Mr Patrick Tay Teck Guan
- (o) *Foreign Workforce Policies*  
Mr Yip Hon Weng
- (p) *COMPASS Shortage Occupation List*  
Mr Gerald Giam Yean Song
- (q) *Update on Foreign Workforce Policies*  
Mr Liang Eng Hwa
- (r) *Retirement Adequacy*  
Mr Saktiandi Supaat  
Mr Abdul Samad
- (s) *Enhancing CPF Returns*  
Mr Chua Kheng Wee Louis

**Head S - Ministry of Manpower - continued**

- (t) *Reform of CPF Ordinary Account Rates*  
Mr Chua Kheng Wee Louis
- (u) *Workplace Health and Safety*  
Mr Pritam Singh
- (v) *Workplace Safety*  
Miss Cheng Li Hui
- (w) *Ensuring Safer Workplaces*  
Mr Melvin Yong Yik Chye
- (x) *The Right to Sit*  
Mr Leon Perera
- (y) *Need for Greater Recognition of Skills*  
Mr Edward Chia Bing Hui
- (z) *Further Strengthening HR in Singapore*  
Mr Patrick Tay Teck Guan
- (aa) *Update on Implementation of Progressive Wage Model (PWM)*  
Mr Mohd Fahmi Bin Aliman
- (ab) *Uplifting Lower-wage Workers*  
Ms Yeo Wan Ling
- (ac) *Migrant Worker Welfare*  
Mr Leon Perera
- (ad) *CPF Contributions*  
Ms Hazel Poa
- (ae) *Freelance Coaches and/or Instructors*  
Ms Denise Phua Lay Peng
- (af) *Strengthen Support for Vulnerable Workers*  
Ms Yeo Wan Ling
- (ag) *Enhancing Retirement Adequacy*  
Mr Yip Hon Weng
- (ah) *Seniors' Employment and Retirement Adequacy*  
Mr Mohd Fahmi Bin Aliman
- (ai) *SG Made for Families - Parent-care Leave*  
Mr Louis Ng Kok Kwang

**Head S - Ministry of Manpower - continued**

- (aj) *Flexible Work Arrangements*  
Mr Chua Kheng Wee Louis
- (ak) *Creating Inclusive Workplaces*  
Ms Yeo Wan Ling
- (al) *Employment Opportunities - Seniors, PwDs and Part-time Workers*  
Mr Sharael Taha
- (am) *Update on Flexible Work Arrangements*  
Mr Sharael Taha
- (an) *Retirement Adequacy for PwD Caregivers*  
Miss Rachel Ong
- (ao) *Raising Workforce Participation of PwDs*  
Miss Rachel Ong
- (ap) *Workplace Support for PwD Caregivers*  
Miss Rachel Ong
- (aq) *Caregivers of PwDs Returning to Work*  
Miss Rachel Ong
- (ar) *Retirement Adequacy of PwDs*  
Miss Rachel Ong
- (as) *Support for Hiring Ex-offenders*  
Mr Patrick Tay Teck Guan
- (at) *After-hours Work Communication*  
Mr Melvin Yong Yik Chye
- 

**Head L - Ministry of Sustainability and the Environment**

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

- (a) *A Greener and More Sustainable Singapore*  
Mr Louis Ng Kok Kwang
- (b) *Singapore Green Plan 2030*  
Ms Poh Li San
- (c) *Sustainability in Public Sector*  
Prof. Koh Lian Pin

**Head L - Ministry of Sustainability and the Environment - continued**

- (d) *GreenGov.SG's Progress*  
Mr Don Wee
- (e) *Government's Green Procurement*  
Mr Don Wee
- (f) *GreenGov.SG and Green Procurement*  
Mr Louis Ng Kok Kwang
- (g) *Green Procurement in Public Sector*  
Prof. Koh Lian Pin
- (h) *Mandatory Climate Disclosures*  
Mr Don Wee
- (i) *Climate Disclosures by the Government*  
Miss Cheryl Chan Wei Ling
- (j) *Climate-friendly Households Programme*  
Prof. Koh Lian Pin
- (k) *Support for Businesses and Individuals*  
Mr Gan Thiam Poh
- (l) *Energy Efficiency Measures to Save Costs*  
Mr Gan Thiam Poh
- (m) *Measures to Improve Energy Efficiency*  
Mr Gan Thiam Poh
- (n) *Towards Net-zero*  
Dr Lim Wee Kiak
- (o) *Water Treatment*  
Ms Poh Li San
- (p) *Water Efficiency in Non-domestic Sectors*  
Mr Gan Thiam Poh
- (q) *Carbon Offset Integrity*  
Prof. Koh Lian Pin
- (r) *Forward Singapore's Steward Pillar*  
Prof. Koh Lian Pin
- (s) *"Say Yes to Waste Less" Campaign*  
Prof. Koh Lian Pin

**Head L - Ministry of Sustainability and the Environment - continued**

- (t) *Increasing Recycling Efforts*  
Prof. Koh Lian Pin
- (u) *Efforts Towards a Zero-waste Nation*  
Ms Hany Soh
- (v) *Sustainability Programme*  
Mr Gan Thiam Poh
- (w) *Extended Producer Responsibility System for E-Waste*  
Mr Louis Ng Kok Kwang
- (x) *Disposable Carrier Bag Charge*  
Mr Louis Ng Kok Kwang
- (y) *Secondhand Smoke in Homes*  
Mr Louis Ng Kok Kwang
- (z) *Keeping Food Affordable at Hawker Centres*  
Miss Cheryl Chan Wei Ling
- (aa) *Hawker Centre Affordability*  
Ms Joan Pereira
- (ab) *Hawker Food Options in CBD*  
Mr Pritam Singh
- (ac) *Productive Hawker Centres Programme*  
Ms Rahayu Mahzam
- (ad) *Hawker Centres*  
Ms Nadia Ahmad Samdin
- (ae) *Digitalisation at Hawker Centres*  
Mr Gan Thiam Poh
- (af) *Resilience in Food Supply*  
Mr Gan Thiam Poh
- (ag) *Ensuring Our Food Resilience*  
Dr Lim Wee Kiak
- (ah) *Enhancing Food Sources with Aquaculture*  
Miss Cheryl Chan Wei Ling
- (ai) *Aquaculture in Singapore*  
Prof. Koh Lian Pin



**Head L - Ministry of Sustainability and the Environment - continued**

- (aj) *Support Local Supply*  
Ms Hany Soh
- (ak) *Supporting Food Safety Efforts*  
Ms Nadia Ahmad Samdin
- (al) *Strengthening Singapore's Climate Resilience*  
Mr Edward Chia Bing Hui
- (am) *Coastal and Flood Resilience*  
Dr Lim Wee Kiak
- (an) *Active Citizenry and Coastlines*  
Ms Nadia Ahmad Samdin
- (ao) *Streamlining Support for Climate R&D*  
Prof. Koh Lian Pin
- (ap) *Floods and Coastal Protection*  
Ms Poh Li San
- (aq) *Strengthening Public Health Defences*  
Ms Poh Li San
- (ar) *Tackling Dengue*  
Ms Sylvia Lim
- (as) *Project Wolbachia*  
Mr Louis Ng Kok Kwang
- (at) *Update on Project Wolbachia*  
Mr Gan Thiam Poh
- (au) *Efforts to Combat Dengue*  
Ms Hany Soh
- (av) *Sustainability among Community and Youth*  
Prof. Koh Lian Pin
- (aw) *Community-based Sustainability Efforts*  
Ms Nadia Ahmad Samdin
-

**Head T - Ministry of National Development**

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

- (a) *Home Ownership at Different Life Stages*  
Miss Cheryl Chan Wei Ling
- (b) *The Affordable Homes Scheme*  
Mr Leong Mun Wai
- (c) *Resale Affordability for First-timers*  
Mr Xie Yao Quan
- (d) *HDB Commercial Rules and Outdoor Display Areas Management*  
Mr Pritam Singh
- (e) *Building Strong Social Compact*  
Mr Liang Eng Hwa
- (f) *F&B and Retail Options in Existing Towns*  
Mr Chua Kheng Wee Louis
- (g) *Nurturing Startups in Our Heartlands*  
Mr Xie Yao Quan
- (h) *Heartland Shops for Social Good*  
Mr Xie Yao Quan
- (i) *More Housing Options for Singles*  
Mr Xie Yao Quan
- (j) *Improving Current BTO Model*  
Mr Chua Kheng Wee Louis
- (k) *Communal and Co-living Housing*  
Ms Carrie Tan
- (l) *Unpegging Home Loan Rates from CPF Ordinary Account Rates*  
Mr Chua Kheng Wee Louis
- (m) *Managing Cost of Living through MND Policies*  
Mr Henry Kwek Hian Chuan
- (n) *Affordability and Loan Delinquency*  
Ms Hazel Poa
- (o) *Affordable, Accessible and Inclusive HDB Flats*  
Mr Zhulkarnain Abdul Rahim
- (p) *Open Market Rental Affordability*  
Mr Chua Kheng Wee Louis

**Head T - Ministry of National Development - continued**

- (q) *Joint Singles Scheme Operator-run Model*  
Mr Gan Thiam Poh
- (r) *HDB Rental Housing*  
Ms Sylvia Lim
- (s) *Rental Housing for Singles and Families*  
Ms Nadia Ahmad Samdin
- (t) *Public Rental Flats*  
Mr Chong Kee Hiong
- (u) *Fire in HDB Flats*  
Mr Chong Kee Hiong
- (v) *Building HDB Flats Faster*  
Mr Chong Kee Hiong
- (w) *Bike Racks in Multistorey Car Parks*  
Assoc. Prof. Jamus Jerome Lim
- (x) *Town Council Funding*  
Mr Murali Pillai
- (y) *Affordable Meals in Our Heartlands*  
Mr Xie Yao Quan
- (z) *Affordability of Meal Options*  
Mr Gan Thiam Poh
- (aa) *Pricey Hawker Food in Sengkang*  
Assoc. Prof. Jamus Jerome Lim
- (ab) *Unlocking the Resale Market*  
Ms Mariam Jaafar
- (ac) *Helping Seniors to Monetise Their Flats*  
Ms Mariam Jaafar
- (ad) *Assisted Living Options for Seniors*  
Mr Gerald Giam Yean Song
- (ae) *Community Care Apartment*  
Mr Henry Kwek Hian Chuan
- (af) *Senior Housing and Ageing-in-place*  
Mr Henry Kwek Hian Chuan

**Head T - Ministry of National Development - continued**

- (ag) *Home Improvement Programme (HIP)*  
Mr Muhamad Faisal Abdul Manap
- (ah) *Building Age-friendly Neighbourhoods*  
Mr Edward Chia Bing Hui
- (ai) *Right-sizing for Seniors*  
Mr Xie Yao Quan
- (aj) *Lift Access for all HDB Flats*  
Mr Dennis Tan Lip Fong
- (ak) *Planning Ahead Together*  
Ms Joan Pereira
- (al) *Same-floor Lift Access for All Flats*  
Mr Ang Wei Neng
- (am) *Accelerate HIP*  
Mr Ang Wei Neng
- (an) *Endangered Animal Products*  
Mr Leon Perera
- (ao) *Cruelty Towards Animals*  
Mr Leon Perera
- (ap) *Crows, Mynahs, Pigeons Overpopulation*  
Mr Chong Kee Hiong
- (aq) *Chickens and Roosters Overpopulation*  
Mr Chong Kee Hiong
- (ar) *Cat Ownership in HDB*  
Mr Louis Ng Kok Kwang
- (as) *Penalties for Animal Abuse and Cruelty*  
Mr Louis Ng Kok Kwang
- (at) *Public Rental Scheme*  
Mr Baey Yam Keng  
Mr Vikram Nair
- (au) *Rental Housing Scheme*  
Mr Lim Biow Chuan
- (av) *Strengthening Inclusivity in Housing*  
Mr Murali Pillai

**Head T - Ministry of National Development - continued**

- (aw) *Boost Support for First-time Home Owners*  
Ms Foo Mee Har
- (ax) *Availability of Flats for Divorce Cases*  
Mr Lim Biow Chuan
- (ay) *BTO in Non-mature Estates*  
Mr Gan Thiam Poh
- (az) *Home Ownership*  
Mr Vikram Nair  
Mr Seah Kian Peng
- (ba) *Accessibility for First-timers*  
Mr Xie Yao Quan
- (bb) *Holistic Support for Rental Flat Tenants*  
Mr Xie Yao Quan
- (bc) *Fresh Start for Rental Flat Tenants*  
Mr Xie Yao Quan
- (bd) *Second Timer Housing Applicants*  
Ms Nadia Ahmad Samdin
- (be) *Future Masterplan*  
Miss Cheryl Chan Wei Ling
- (bf) *Singapore as a City in Nature*  
Miss Cheryl Chan Wei Ling
- (bg) *Planning for Singapore's Sea Spaces*  
Prof. Koh Lian Pin
- (bh) *Climate Resilient Housing Estates*  
Prof. Koh Lian Pin
- (bi) *Marine Environmental Impact Assessments*  
Prof. Koh Lian Pin
- (bj) *Repurposing Our Built Environment*  
Prof. Koh Lian Pin
- (bk) *Long-term Plan Review*  
Mr Cheng Hsing Yao
- (bl) *URA Long-term Plan Review*  
Ms Nadia Ahmad Samdin

**Head T - Ministry of National Development - continued**

- (bm) *City in Nature*  
Ms Nadia Ahmad Samdin
- (bn) *Citizen Engagement for Heritage Sites*  
Ms Nadia Ahmad Samdin
- (bo) *Gentrification in the Heartlands*  
Ms Poh Li San
- (bp) *Optimising Land Use in Singapore*  
Ms Carrie Tan
- (bq) *Spaces for Community Permaculture Pilots*  
Ms Carrie Tan
- (br) *Partnering to Co-create Shared Spaces*  
Ms Jessica Tan Soon Neo
- (bs) *Nature Parks in the Community*  
Mr Liang Eng Hwa
- (bt) *Towards Net-zero Carbon*  
Ms Tin Pei Ling
- (bu) *City in Nature and Our Community*  
Mr Xie Yao Quan
- (bv) *Green Buildings*  
Mr Xie Yao Quan
- (bw) *R&D in Urban Sustainability*  
Mr Xie Yao Quan
- (bx) *Enhancing Our Global City*  
Mr Yip Hon Weng
- (by) *Integrated Facility Management*  
Mr Raj Joshua Thomas
- (bz) *Built Environment Sustainability*  
Mr Don Wee
- (ca) *Integrated Planning and Design*  
Mr Henry Kwek Hian Chuan
- (cb) *Solving Neighbour Dispute*  
Mr Henry Kwek Hian Chuan

**Head T - Ministry of National Development - continued**

(cc) *Strengthening Our Social Compact*

Mr Yip Hon Weng

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**Head W - Ministry of Transport**

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

(a) *Sustainability and Impact on Cost*

Mr Saktiandi Supaat

(b) *Electric Vehicle Charging Stations*

Ms Poh Li San

Mr Gan Thiam Poh

(c) *Electric Vehicle Chargers*

Prof. Koh Lian Pin

(d) *Road Tax for Electric Vehicles*

Ms Sylvia Lim

(e) *Electric Vehicles*

Mr Ang Wei Neng

(f) *Electric Public Buses*

Mr Gan Thiam Poh

(g) *Public Bus Connectivity*

Mr Muhamad Faisal Abdul Manap

(h) *City Direct*

Mr Gan Thiam Poh

(i) *MRT Network*

Mr Gan Thiam Poh

(j) *Ridership of Downtown and Thomson-East Coast Lines*

Mr Gan Thiam Poh

(k) *Review of Public Transport Fare Formula*

Mr Lim Biow Chuan

(l) *Land Transport - Managing Rising Costs*

Ms Poh Li San

**Head W - Ministry of Transport - continued**

- (m) *Point-to-Point (P2P) Drivers*  
Mr Gan Thiam Poh
- (n) *P2P Transport*  
Mr Mark Chay
- (o) *Strengthen Support for P2P Livelihoods*  
Ms Yeo Wan Ling
- (p) *Growing New Transport Modal Options*  
Ms Poh Li San
- (q) *Motorcycle Quotas and COEs*  
Mr Saktiandi Supaat
- (r) *Motorcycle COEs*  
Mr Pritam Singh
- (s) *Safer Worker Transportation*  
Mr Melvin Yong Yik Chye
- (t) *Cycling Paths*  
Mr Ang Wei Neng
- (u) *Increasing Dedicated Cycling Tracks*  
Ms Ng Ling Ling
- (v) *Land Transport - Improving Road Safety*  
Ms Poh Li San
- (w) *Use of E-scooters and Electric Bikes*  
Mr Dennis Tan Lip Fong
- (x) *Safer Conditions for Delivery Riders*  
Ms Yeo Wan Ling
- (y) *Active Mobility*  
Mr Eric Chua
- (z) *Forward Singapore - Transport*  
Mr Ang Wei Neng
- (aa) *Forward Singapore Exercise*  
Mr Lim Biow Chuan
- (ab) *Placemaking with Pedestrian-only Streets*  
Ms Poh Li San



**Head W - Ministry of Transport - continued**

- (ac) *Update on Road Repurposing*  
Ms Yeo Wan Ling
- (ad) *Enhancing Walkability*  
Mr Cheng Hsing Yao
- (ae) *Lifts for Pedestrian Overhead Bridges*  
Ms Hany Soh
- (af) *Silver Zones for Seniors and Road Safety*  
Ms Nadia Ahmad Samdin
- (ag) *Caring SG Commuters*  
Mr Eric Chua
- (ah) *Transport for Port Workers*  
Ms Yeo Wan Ling
- (ai) *Maritime Sector Digitalisation Plans*  
Mr Saktiandi Supaat
- (aj) *Maritime Competitiveness*  
Mr Raj Joshua Thomas
- (ak) *Competitiveness in the Air and Sea*  
Ms Janet Ang
- (al) *Developing Sustainable Air and Sea Hubs*  
Ms Poh Li San
- (am) *Strengthen Recovery in Aviation Sector*  
Ms Poh Li San
- (an) *Changi Terminal 5*  
Mr Dennis Tan Lip Fong
- (ao) *Aviation Sector*  
Mr Saktiandi Supaat
- (ap) *Aviation Sector Recovery - Sustainability*  
Ms Ng Ling Ling
- (aq) *Recovery of Aviation Sector*  
Mr Melvin Yong Yik Chye

**Head W - Ministry of Transport - continued**

- (ar) *Passenger Load for Seletar Airport*  
Mr Gan Thiam Poh
- (as) *High-Speed Rail*  
Mr Gan Thiam Poh
- 

**Head O - Ministry of Health**

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *Health and Care - From Today to Tomorrow*  
Dr Tan Wu Meng
- (b) *Increasing Healthspan and Longevity*  
Mr Henry Kwek Hian Chuan
- (c) *Promoting Healthier Living*  
Dr Lim Wee Kiak
- (d) *Healthier SG Implementation*  
Mr Ang Wei Neng
- (e) *Enabling Resources of GPs in Healthier SG*  
Ms Ng Ling Ling
- (f) *Enabling Support for TCM Research*  
Ms Ng Ling Ling
- (g) *Social-Health Integration*  
Mr Xie Yao Quan
- (h) *Vaccine-related Injuries*  
Mr Pritam Singh
- (i) *Bolstering Support for Caregivers*  
Ms Carrie Tan
- (j) *Improving Caregiver Support*  
Mr Gerald Giam Yean Song
- (k) *Healthier SG to Support Ageing-in-place*  
Mr Yip Hon Weng

**Head O - Ministry of Health - continued**

- (l) *Assisted Living Services for Ageing-in-place*  
Mr Henry Kwek Hian Chuan
- (m) *Active Ageing Centres*  
Mr Xie Yao Quan
- (n) *Live Well, Leave Well*  
Mr Xie Yao Quan
- (o) *Enhancing Health-Social Community Nodes*  
Ms Ng Ling Ling
- (p) *Respect and Care for Healthcare Workers*  
Ms Ng Ling Ling
- (q) *Manpower Situation*  
Ms Sylvia Lim
- (r) *Healthcare Manpower*  
Ms Mariam Jaafar
- (s) *Healthcare Workers*  
Mr Abdul Samad
- (t) *Better Protect Healthcare Workers*  
Mr Ang Wei Neng
- (u) *Intermediate and Long-term Care*  
Mr Gerald Giam Yean Song
- (v) *Supporting Our Healthcare Workers*  
Mr Yip Hon Weng
- (w) *Support for Healthcare Workers*  
Dr Wan Rizal
- (x) *Special Care and Geriatric Dentistry*  
Dr Shahira Abdullah
- (y) *Nurturing Our Healthcare Workforce*  
Mr Xie Yao Quan
- (z) *Nurses' Rest Time during Shifts*  
Mr Louis Ng Kok Kwang
- (aa) *Nurses' Rest Time between Shifts*  
Mr Louis Ng Kok Kwang
- (ab) *More Support Staff for Nurses*  
Mr Louis Ng Kok Kwang

**Head O - Ministry of Health - continued**

- (ac) *Building Resilience in Healthcare Workers*  
Dr Tan Yia Swam
- (ad) *Developing Clinical Capabilities of Insurers*  
Dr Tan Yia Swam
- (ae) *Financial Planning for Cancer Care*  
Dr Tan Yia Swam
- (af) *Dental Subsidies in Government Hospitals*  
Dr Shahira Abdullah
- (ag) *Affordability for Non-Singaporeans*  
Mr Xie Yao Quan
- (ah) *Regulate Complementary Health Services*  
Dr Tan Yia Swam
- (ai) *Reviewing Gestational Limit for Abortion*  
Mr Alex Yam Ziming
- (aj) *Egg Freezing Age Limit*  
Miss Cheng Li Hui
- (ak) *National Electronic Health Record*  
Dr Lim Wee Kiak
- (al) *Digital and Data Enablers of Healthier SG*  
Ms Mariam Jaafar
- (am) *Updates on Mental Health Efforts*  
Dr Wan Rizal
- (an) *Mental Health Taskforce*  
Mr Xie Yao Quan
- (ao) *Anti-vaping*  
Mr Ang Wei Neng
- (ap) *Access to Healthy Living Programmes*  
Mr Xie Yao Quan
-

**Head I - Ministry of Social and Family Development**

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

- (a) *Social Compact*  
Mr Seah Kian Peng  
Ms Ng Ling Ling
- (b) *Strengthening Marriages*  
Mr Melvin Yong Yik Chye
- (c) *Support for Single Unwed Mothers*  
Dr Shahira Abdullah
- (d) *Accelerating Adoption of Lasting Power of Attorney*  
Mr Henry Kwek Hian Chuan
- (e) *Support for Lower-income Families*  
Mr Seah Kian Peng  
Mr Mohd Fahmi Bin Aliman
- (f) *Strengthening the Trampoline*  
Mr Leon Perera
- (g) *Poverty Relief for Specific Segments*  
Mr Leon Perera
- (h) *Capabilities at Social Service Offices*  
Mr Leon Perera
- (i) *Making ComLink Work*  
Ms Denise Phua Lay Peng
- (j) *Enhancement to ComLink Befriending*  
Ms Carrie Tan
- (k) *Conditional Cash Transfers for Supplemental Education Expenses*  
Assoc. Prof. Jamus Jerome Lim
- (l) *Preschool Affordability*  
Mr Seah Kian Peng  
Ms Ng Ling Ling
- (m) *Financial Assistance Accessibility*  
Mr Leon Perera
- (n) *Financial Assistance Application Process*  
Mr Leon Perera
- (o) *Financial Assistance Schemes*  
Mr Leon Perera

**Head I - Ministry of Social and Family Development - continued**

- (p) *ComLink*  
Ms Joan Pereira
- (q) *KidSTART*  
Ms Joan Pereira
- (r) *Kindergarten Fee Assistance Scheme*  
Mr Muhamad Faisal Abdul Manap
- (s) *Children with Developmental Needs*  
Mr Seah Kian Peng
- (t) *Staff-child Ratios in Infant Care*  
Dr Shahira Abdullah
- (u) *SG Made for Families - Childcare Places*  
Mr Louis Ng Kok Kwang
- (v) *Support for Families*  
Mr Mohd Fahmi Bin Aliman
- (w) *Shortage of Infant Care Teachers*  
Ms Joan Pereira
- (x) *Preschools*  
Mr Melvin Yong Yik Chye
- (y) *Enabling Masterplan for the Disabled*  
Ms Denise Phua Lay Peng
- (z) *Enhancing Support for PwDs and Families*  
Ms Rahayu Mahzam
- (aa) *Ageing Caregivers*  
Ms Rahayu Mahzam
- (ab) *Alternative Training Pathways for PwDs*  
Miss Rachel Ong
- (ac) *Service and Support Integration for PwDs*  
Ms Ng Ling Ling
- (ad) *Enabling Businesses to Step Up for PwDs*  
Ms Ng Ling Ling
- (ae) *Enabling Business Hubs*  
Mr Murali Pillai

**Head I - Ministry of Social and Family Development - continued**

- (af) *Strengthening the Culture of Giving*  
Mr Murali Pillai
- (ag) *Nurturing the "Heart-ware" of Singapore*  
Ms Janet Ang
- (ah) *Bolstering Research Capabilities in Social Service Agencies*  
Ms Carrie Tan
- (ai) *Supporting Charity Partners Better*  
Ms Denise Phua Lay Peng
- (aj) *Social Service Agencies*  
Ms Joan Pereira
- (ak) *Partnership with Social Service Sector*  
Mr Mohd Fahmi Bin Aliman
- (al) *Encouraging Social Service Partners*  
Ms Ng Ling Ling
- (am) *Competitive Social Service Sector*  
Mr Seah Kian Peng
- 

**Head X - Ministry of Culture, Community and Youth**

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *Building a Home for the Future*  
Mr Sitoh Yih Pin
- (b) *Expanding the Community's Contributions*  
Mr Saktiandi Supaat
- (c) *Malay/Muslim Professionals*  
Mr Saktiandi Supaat
- (d) *Malay Community's Contribution to the Nation*  
Ms Mariam Jaafar
- (e) *Progress of Malay/Muslim Community*  
Mr Muhamad Faisal Abdul Manap
- (f) *Developing Malay/Muslim Community Leaders*  
Ms Nadia Ahmad Samdin

**Head X - Ministry of Culture, Community and Youth - continued**

- (g) *Strengthening Foundation of Families*  
Mr Zhulkarnain Abdul Rahim
- (h) *Bersamamu Programme*  
Dr Shahira Abdullah
- (i) *Wakaf Masyarakat*  
Dr Shahira Abdullah
- (j) *Differing Career Pathways for Asatizahs*  
Dr Shahira Abdullah
- (k) *Asatizah and Compensation Package*  
Mr Abdul Samad
- (l) *Updates on International Conference on Communities of Success*  
Mr Zhulkarnain Abdul Rahim
- (m) *Nurturing Future Religious Leaders*  
Dr Wan Rizal
- (n) *Progress of Project DIAN*  
Dr Wan Rizal
- (o) *Update on DIAN Ambassadors Programme*  
Mr Mohd Fahmi Bin Aliman
- (p) *Network of Community Partners through M<sup>3</sup>*  
Mr Mohd Fahmi Bin Aliman
- (q) *Youth Volunteerism*  
Mr Sharael Taha
- (r) *Education for Our Young*  
Mr Sharael Taha
- (s) *MENDAKI Educational Programmes for Youths*  
Ms Mariam Jaafar
- (t) *Malay/Muslim Youth Mentoring Efforts*  
Ms Nadia Ahmad Samdin
- (u) *Citizenship Partnership and Engagement*  
Mr Baey Yam Keng
- (v) *Singapore's Art and Heritage Plans 2.0*  
Mr Sitoh Yih Pin



**Head X - Ministry of Culture, Community and Youth - continued**

- (w) *Preserving National Monuments*  
Mr Sitoh Yih Pin
- (x) *Vision for Arts and Heritage Sector*  
Mr Xie Yao Quan
- (y) *A Thriving Arts and Heritage Sector*  
Mr Xie Yao Quan
- (z) *SG Arts and Heritage*  
Ms Tin Pei Ling
- (aa) *Developing Singapore Heritage and Arts*  
Mr Raj Joshua Thomas
- (ab) *Use of Chinese Dialects*  
Mr Dennis Tan Lip Fong
- (ac) *Arts Spaces*  
Mr Darryl David
- (ad) *Sports Hub*  
Mr Darryl David
- (ae) *Unlocking Sports Hub's Full Potential*  
Mr Xie Yao Quan
- (af) *Community Sports Facilities*  
Mr Xie Yao Quan
- (ag) *Kallang Alive*  
Mr Mark Chay
- (ah) *Sports Facilities Masterplan*  
Mr Mark Chay
- (ai) *Progress and Measure of Success for Unleash The Roar*  
Mr Sharael Taha
- (aj) *Singapore Football*  
Mr Muhamad Faisal Abdul Manap
- (ak) *Enhancing Participation to Sports*  
Mr Mohd Fahmi Bin Aliman
- (al) *Community Sports*  
Ms Hany Soh

**Head X - Ministry of Culture, Community and Youth - continued**

- (am) *Youth Leadership Development*  
Ms Yeo Wan Ling
- (an) *Youths in Policy Formulation*  
Ms Tin Pei Ling
- (ao) *Tripartism and Community Engagement*  
Mr Abdul Samad
- (ap) *Engagement with Self-help Groups*  
Mr Don Wee
- (aq) *Community Dispute Management Framework*  
Ms Joan Pereira  
Miss Cheng Li Hui
- (ar) *Managing Community Disputes*  
Mr Xie Yao Quan
- (as) *Culture of Care and Active Citizenry*  
Mr Xie Yao Quan
- (at) *Expand Capacity of SG Cares Volunteer Centres*  
Mr Mohd Fahmi Bin Aliman
- (au) *SG Cares*  
Ms Joan Pereira
- (av) *SG Cares Community Networks*  
Mr Mark Chay
- (aw) *Arts and Heritage through Learn and Play*  
Ms Hany Soh
- (ax) *Sector Capability Building in Arts*  
Ms Tin Pei Ling
- (ay) *Art Spaces and Sector Capability Building*  
Mr Sitoh Yih Pin
- (az) *Refreshing our Youth Spaces*  
Mr Baey Yam Keng
- (ba) *Outward Bound School*  
Mr Xie Yao Quan
- (bb) *Harmony Circles*  
Mr Xie Yao Quan

**Head X - Ministry of Culture, Community and Youth - continued**

- (bc) *Racial and Religious Harmony Circles*  
Ms Hany Soh
- (bd) *Harmony Circle*  
Miss Cheng Li Hui
- (be) *Mental Health Network*  
Miss Cheng Li Hui
- (bf) *Support SG Well-being - Company of Good*  
Mr Edward Chia Bing Hui
- (bg) *Encouraging Businesses to Give Back*  
Mr Mark Chay
- (bh) *Extension of Business and IPC Partnership Scheme*  
Ms Yeo Wan Ling
- (bi) *Alliance for Action on Corporate Purpose for Business*  
Ms Yeo Wan Ling
- (bj) *Onward to Paris 2024*  
Mr Mark Chay
- (bk) *TeamSG Gives Back*  
Mr Mark Chay
- (bl) *Disability Sports Masterplan*  
Mr Mark Chay
- (bm) *Singapore Sports Hall of Fame*  
Mr Mark Chay
- (bn) *Sports Hall of Fame*  
Mr Darryl David
- (bo) *Greater Inclusivity through Sport*  
Mr Darryl David  
Miss Cheng Li Hui
- (bp) *Inclusive Sports*  
Mr Xie Yao Quan
- (bq) *Sports and Fitness Professionals*  
Mr Xie Yao Quan
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**Head F - Parliament**

That the total sum to be allocated for Head F of the Estimates be reduced by \$100.

(a) *Effective Parliament*

Mr Cheng Hsing Yao

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