

FOURTEENTH PARLIAMENT OF SINGAPORE

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FIRST SESSION

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ORDER PAPER SUPPLEMENT

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Sup. No. 11

WEDNESDAY, 2 MARCH 2022

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ESTIMATES OF EXPENDITURE FOR  
THE FINANCIAL YEAR 1ST APRIL 2022 TO 31ST MARCH 2023  
(PAPER CMD 12 OF 2022)

Notices of Amendments to be moved in the Committee of Supply.

**Head U - Prime Minister's Office**

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

- (a) *Smart Nation, Safe Transactions*  
Ms Tin Pei Ling
- (b) *Driving Real Tangible Change*  
Mr Sharael Taha
- (c) *Government Tele-services*  
Mr Pritam Singh
- (d) *My Legacy Portal*  
Ms Hany Soh
- (e) *Smart Nation Plan*  
Ms Hany Soh
- (f) *Digital Inclusion*  
Ms Jessica Tan Soon Neo
- (g) *Co-creating a Future Smart Nation*  
Mr Alex Yam Ziming
- (h) *Toward a Digital Sing Dollar*  
Assoc. Prof. Jamus Jerome Lim

**Head U - Prime Minister's Office - continued**

- (i) *Bank Accounts for Ex-offenders*  
Mr Gerald Giam Yean Song
- (j) *Journey to Parenthood*  
Miss Cheng Li Hui
- (k) *Emerging Stronger Conversation*  
Miss Cheng Li Hui
- (l) *Building a Made-for-family Singapore*  
Ms Ng Ling Ling
- (m) *Work-from-home and Family Life*  
Prof. Hoon Hian Teck
- (n) *Provide All Parents with Childcare Sick Leave*  
Mr Louis Ng Kok Kwang
- (o) *Provide All Fathers with Paternity Leave*  
Mr Louis Ng Kok Kwang
- (p) *Supporting Marriage and Parenthood*  
Mr Gan Thiam Poh
- (q) *Support for Working Parents*  
Mr Gan Thiam Poh
- (r) *Social Integration*  
Mr Gan Thiam Poh
- (s) *Fostering Social Cohesion*  
Ms Foo Mee Har
- (t) *Streamlining the Government*  
Mr Leong Mun Wai
- (u) *Ensuring Digital Inclusiveness for All*  
Mr Henry Kwek Hian Chuan
- (v) *Leveraging Technology in Public Service*  
Mr Saktiandi Supaat

**Head U - Prime Minister's Office - continued**

(w) *Development of Public Service Officers*

Mr Melvin Yong Yik Chye

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**Head M - Ministry of Finance**

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

(a) *Governance and Supporting Businesses*

Mr Liang Eng Hwa

(b) *Accountability and Governance*

Ms Foo Mee Har

(c) *Clarification on Expenditures*

Mr Leong Mun Wai

(d) *GST and Alternative Revenue Sources*

Ms Hazel Poa

(e) *Other Tax Alternatives*

Mr Sharael Taha

(f) *GST on Water Conservation Tax*

Mr Muhamad Faisal Abdul Manap

(g) *Assistance for Point-to-Point Sector*

Ms Yeo Wan Ling

(h) *Infrastructure Spending*

Ms Foo Mee Har

(i) *Accountability and Governance - Infrastructure*

Mr Shawn Huang Wei Zhong

(j) *Market Financing and Faster Payments*

Mr Edward Chia Bing Hui

(k) *Supporting Businesses amidst COVID-19*

Mr Saktiandi Supaat

(l) *Support Tied to Household and Housing Type*

Ms Mariam Jaafar

**Head M - Ministry of Finance - continued**

- (m) *Business Ecosystem for the Future*  
Ms Jessica Tan Soon Neo
- (n) *Positioning Our Future Business Ecosystem*  
Mr Shawn Huang Wei Zhong
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**Head J - Ministry of Defence**

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

- (a) *Security Trends and SAF's Priorities*  
Mr Vikram Nair
- (b) *Defence Expenditure*  
Mr Alex Yam Ziming
- (c) *MINDEF and SAF's COVID-19 Contributions*  
Mr Alex Yam Ziming
- (d) *Global Fight against COVID-19*  
Mr Vikram Nair
- (e) *COVID-19 and Capability Development Plan*  
Mr Shawn Huang Wei Zhong
- (f) *Training amidst COVID-19*  
Mr Don Wee
- (g) *NS Training amidst COVID-19*  
Mr Desmond Choo
- (h) *SAF's Operational Readiness*  
Mr Vikram Nair
- (i) *SAF's COVID-19 Safety Measures*  
Mr Vikram Nair
- (j) *SAF Training and Combat Readiness*  
Mr Dennis Tan Lip Fong
- (k) *Training Safety*  
Ms He Ting Ru

**Head J - Ministry of Defence - continued**

- (l) *Next Generation SAF Transformation*  
Mr Henry Kwek Hian Chuan
- (m) *Unmanned Technology*  
Mr Desmond Choo
- (n) *Challenges of Low Total Fertility Rate*  
Mr Gan Thiam Poh
- (o) *Emerging Threats*  
Mr Shawn Huang Wei Zhong
- (p) *Cyber Threats*  
Mr Patrick Tay Teck Guan
- (q) *Defence Relations with US and China*  
Mr Ang Wei Neng
- (r) *Defence Diplomacy*  
Mr Saktiandi Supaat
- (s) *Defence Cooperation Agreement (DCA) with Indonesia*  
Mr Henry Kwek Hian Chuan
- (t) *Regional Security Cooperation*  
Mr Zhulkarnain Abdul Rahim
- (u) *Environmental Sustainability*  
Mr Don Wee
- (v) *NS Review Committee Findings*  
Mr Alex Yam Ziming
- (w) *Medical Classification System*  
Mr Mohd Fahmi Bin Aliman
- (x) *Functional Assessment of Deployment*  
Mr Lim Biow Chuan
- (y) *Work-Learn Scheme (WLS)*  
Mr Chong Kee Hiong
- (z) *Deployment of Experts*  
Mr Seah Kian Peng

**Head J - Ministry of Defence - continued**

- (aa) *Enhancements to NS Processes*  
Mr Gan Thiam Poh
- (ab) *Leverage Technology for NS Services*  
Mr Chong Kee Hiong
- (ac) *NS Recognition*  
Miss Rachel Ong
- (ad) *Review of NS System*  
Mr Henry Kwek Hian Chuan
- (ae) *Training Safety in NS*  
Mr Lim Biow Chuan
- (af) *External Review Panel on SAF Safety*  
Dr Wan Rizal
- (ag) *Inspector-General's Audit Findings*  
Mr Don Wee
- (ah) *Technology and Training Safety*  
Dr Wan Rizal
- (ai) *Total Defence*  
Miss Cheng Li Hui
- (aj) *Total Defence and Future Challenges*  
Ms Denise Phua Lay Peng
- (ak) *Engaging Youth*  
Miss Rachel Ong
- (al) *Learning About Defence Issues*  
Miss Rachel Ong
- (am) *Singapore Discovery Centre*  
Mr Chong Kee Hiong
- (an) *Expanding Scope of National Service*  
Ms Carrie Tan
- (ao) *ACCORD Initiatives*  
Ms Yeo Wan Ling

**Head J - Ministry of Defence - continued**

- (ap) *ACCORD and Support for NS*  
Mr Zhulkarnain Abdul Rahim
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**Head N - Ministry of Foreign Affairs**

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *Major Powers and Multilateralism*  
Mr Vikram Nair
- (b) *Multilateralism*  
Mr Liang Eng Hwa
- (c) *US-China Relations*  
Mr Baey Yam Keng
- (d) *Diplomacy in a Polarised World*  
Ms Janet Ang
- (e) *COVID-19 and MFA Priorities*  
Mr Vikram Nair
- (f) *Fight Against COVID-19*  
Mr Lim Biow Chuan
- (g) *Non-traditional Challenges*  
Mr Seah Kian Peng
- (h) *Situation in Ukraine*  
Mr Vikram Nair  
Mr Lim Biow Chuan  
Mr Eric Chua
- (i) *Our Relations with Southeast Asia*  
Mr Henry Kwek Hian Chuan
- (j) *Relations with Malaysia*  
Mr Chong Kee Hiong
- (k) *Strengthening Cooperation with Indonesia*  
Miss Rachel Ong

**Head N - Ministry of Foreign Affairs - continued**

- (l) *Relations with Brunei*  
Mr Zhulkarnain Abdul Rahim
- (m) *ASEAN*  
Mr Liang Eng Hwa
- (n) *Myanmar and ASEAN*  
Ms Sylvia Lim
- (o) *ASEAN Response to Myanmar*  
Mr Henry Kwek Hian Chuan
- (p) *Singapore's Relations with Middle East*  
Mr Alex Yam Ziming
- (q) *Relations with Middle East*  
Mr Chong Kee Hiong  
Mr Zhulkarnain Abdul Rahim
- (r) *Singapore's Relations with other Key Partners*  
Mr Sharael Taha
- (s) *Singapore's Relations with the US*  
Mr Vikram Nair
- (t) *Indo-Pacific Economic Framework*  
Mr Dennis Tan Lip Fong
- (u) *Relations - China, Japan and South Korea*  
Mr Don Wee
- (v) *Relationship with India*  
Mr Vikram Nair
- (w) *Relations with Australia and New Zealand*  
Ms Rahayu Mahzam
- (x) *Assistance for Developing Countries*  
Mr Gan Thiam Poh
- (y) *Relationship with Partners*  
Mr Gan Thiam Poh



**Head N - Ministry of Foreign Affairs - continued**

- (z) *Consular Assistance*  
Mr Desmond Choo  
Mr Alex Yam Ziming
  - (aa) *Independent Foreign Policy for Singapore*  
Ms Joan Pereira
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**Head P - Ministry of Home Affairs**

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *White Collar Crime and Death Penalty*  
Mr Murali Pillai
- (b) *Death Penalty*  
Mr Vikram Nair
- (c) *Foreign Interference*  
Mr Leon Perera
- (d) *Extra-judicial Caning*  
Mr Leon Perera
- (e) *Reforming Offenders, Lowering Recidivism*  
Mr Murali Pillai
- (f) *A Holistic Criminal Justice System*  
Mr Raj Joshua Thomas
- (g) *Upskilling of Inmates in Prison*  
Mr Mark Chay
- (h) *Yellow Ribbon and Inclusive Hiring*  
Dr Tan Wu Meng
- (i) *Future Plans for Police Cameras*  
Mr Desmond Choo
- (j) *Use of Cameras and Technology*  
Mr Vikram Nair

**Head P - Ministry of Home Affairs - continued**

- (k) *Technological and Data Capability*  
Mr Christopher de Souza
- (l) *Technology in the Fight against Crime*  
Mr Christopher de Souza
- (m) *Technology - Upskilling for Officers*  
Mr Christopher de Souza
- (n) *Technology - Deployment in Operations*  
Mr Christopher de Souza
- (o) *Safe Reopening of Singapore's Borders*  
Mr Mark Chay
- (p) *Automated Travel Lanes for Singaporeans*  
Mr Sitoh Yih Pin
- (q) *Technology in Rehabilitation*  
Mr Baey Yam Keng
- (r) *Reducing New Youth Drug Abusers*  
Mr Derrick Goh
- (s) *Drugs - Deterring Youth Drug Abuse*  
Mr Christopher de Souza
- (t) *Drugs - Battling Psychoactive Substances*  
Mr Christopher de Souza
- (u) *Drug-free Singapore - Social Media is Key*  
Mr Christopher de Souza
- (v) *Rehabilitation of Youth Offenders*  
Dr Shahira Abdullah
- (w) *Early Intervention to Prevent Crime*  
Mr Vikram Nair
- (x) *Helping Offenders become Overcomers*  
Mr Zhulkarnain Abdul Rahim
- (y) *Malay/Muslim Community against Drugs*  
Mr Zhulkarnain Abdul Rahim

**Head P - Ministry of Home Affairs - continued**

- (z) *Ex-offenders' Continuity of Healthcare*  
Dr Tan Wu Meng
- (aa) *Enhance NS Experience*  
Mr Desmond Choo
- (ab) *HomeTeamNS*  
Mr Patrick Tay Teck Guan
- (ac) *Keeping Internet Safe for Singaporeans*  
Mr Desmond Choo
- (ad) *Protections in the Metaverse*  
Mr Mark Chay
- (ae) *Anti-Terror Capability - Rehabilitation*  
Mr Christopher de Souza
- (af) *Anti-Terrorism Capability - Intelligence*  
Mr Christopher de Souza
- (ag) *Anti-Terror Capability - Total Defence*  
Mr Christopher de Souza
- (ah) *Partnering the Community to Fight Crime*  
Mr Christopher de Souza
- (ai) *Community Policing*  
Ms Carrie Tan
- (aj) *Errant Behaviour of Debt Collectors*  
Mr Sitoh Yih Pin
- (ak) *Prevent "Money Mules"*  
Mr Don Wee
- (al) *Private Security Industry*  
Mr Patrick Tay Teck Guan
- (am) *Uplifting Security Officers*  
Mr Xie Yao Quan

**Head P - Ministry of Home Affairs - continued**

(an) *More Effective Measures to Combat Scams*

Mr Derrick Goh

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**Head R - Ministry of Law**

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

(a) *Forging Efficient and Trusted Legal System*

Mr Murali Pillai

(b) *Enforcement of Civil Judgments and Orders*

Mr Sitoh Yih Pin

(c) *Enforcement of Civil Judgment*

Mr Patrick Tay Teck Guan

(d) *Extradition Treaty with Indonesia*

Ms Sylvia Lim

(e) *Access to Justice*

Mr Vikram Nair

(f) *Foreign Custody / Maintenance Orders*

Mr Vikram Nair

(g) *Family Justice and Litigants-in-person*

Dr Tan Wu Meng

(h) *Family Justice System*

Ms Hany Soh

(i) *Retention of Lawyers*

Ms Hany Soh

(j) *CPF Monies and Estate Administration*

Mr Zhulkarnain Abdul Rahim

(k) *Legal Technology Reform*

Mr Zhulkarnain Abdul Rahim

(l) *Retaining Talent in the Legal Industry*

Mr Raj Joshua Thomas

**Head R - Ministry of Law - continued**

- (m) *Retaining Young Legal Talent*  
Ms Nadia Ahmad Samdin
  - (n) *The Evolving Legal Needs of our Society*  
Mr Christopher de Souza
  - (o) *Technology in Legal Practice*  
Mr Christopher de Souza
  - (p) *Singapore - a Dispute Resolution Hub*  
Mr Christopher de Souza
  - (q) *Intellectual Property - Protection*  
Mr Christopher de Souza
  - (r) *State Land - Rejuvenation and Better Use*  
Mr Christopher de Souza
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**Head V - Ministry of Trade and Industry**

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

- (a) *Growing the Economy*  
Mr Liang Eng Hwa
- (b) *Access to Manpower*  
Ms Foo Mee Har
- (c) *Competitiveness*  
Ms Mariam Jaafar
- (d) *Free Trade Agreement Utilisation*  
Ms Sylvia Lim
- (e) *Electricity*  
Ms Sylvia Lim
- (f) *SGUnited - Higher, Faster, Stronger*  
Ms Janet Ang
- (g) *Grow Services Sectors*  
Mr Don Wee

**Head V - Ministry of Trade and Industry - continued**

- (h) *Achieving Vision of Manufacturing 2030*  
Prof. Hoon Hian Teck
- (i) *Manufacturing Industry Transformation*  
Mr Baey Yam Keng
- (j) *Industry Transformation Map Refresh*  
Mr Sharael Taha
- (k) *Flexible Support for Small Businesses*  
Ms He Ting Ru
- (l) *Access to Manpower and Talent for Businesses*  
Mr Saktiandi Supaat
- (m) *Growth, Human Resource and Costs*  
Mr Cheng Hsing Yao
- (n) *Industry Transformation and Opportunities*  
Ms Jessica Tan Soon Neo
- (o) *Enterprise Development*  
Ms Jessica Tan Soon Neo  
Mr Shawn Huang Wei Zhong
- (p) *Manpower and Talent*  
Mr Shawn Huang Wei Zhong
- (q) *Economic Recovery*  
Mr Shawn Huang Wei Zhong  
Ms Rahayu Mahzam
- (r) *Supporting the Growth of Local Companies*  
Mr Edward Chia Bing Hui
- (s) *Trade Associations and Chambers - Industry Transformation*  
Mr Raj Joshua Thomas
- (t) *Strengthening Trade Associations and Chambers to help SMEs*  
Mr Derrick Goh
- (u) *Measures to Further Support SMEs*  
Mr Derrick Goh

**Head V - Ministry of Trade and Industry - continued**

- (v) *Supporting SME Digital Transformation*  
Mr Derrick Goh
  - (w) *Digitalisation and Innovation*  
Mr Desmond Choo
  - (x) *Enhancing Consumer Protection*  
Mr Melvin Yong Yik Chye
  - (y) *Committee Against Profiteering*  
Mr Sharael Taha
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**Head Q - Ministry of Communications and Information**

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Balancing Competing Considerations*  
Ms Tin Pei Ling
- (b) *Protection against Online Harm*  
Ms Tin Pei Ling
- (c) *Safety in the Digital Space*  
Mr Alex Yam Ziming
- (d) *Protect our People from Online Harm*  
Mr Don Wee
- (e) *Protecting our People from Online Harms*  
Dr Wan Rizal
- (f) *Protection from Online Harms*  
Dr Shahira Abdullah
- (g) *Protect Vulnerable against Online Harms*  
Mr Gan Thiam Poh
- (h) *Online Harms and Scam*  
Mr Gan Thiam Poh
- (i) *Interest of Consumers and Small Business*  
Mr Sharael Taha

**Head Q - Ministry of Communications and Information - continued**

- (j) *Radio: Vernacular News Broadcast*  
Ms Hany Soh
- (k) *Green Living Initiative Mascot*  
Ms Hany Soh
- (l) *SPH Media Trust*  
Mr Leong Mun Wai
- (m) *Resilience against Digital Risks*  
Mr Xie Yao Quan
- (n) *Cyber and Data Threats*  
Mr Shawn Huang Wei Zhong
- (o) *Cybersecurity and Threats*  
Ms He Ting Ru
- (p) *Combatting Cyber and Data Threats*  
Ms Hany Soh
- (q) *Strengthen Digital Access and Literacy*  
Mr Baey Yam Keng
- (r) *Digitisation and Digital Economy*  
Mr Seah Kian Peng
- (s) *Digital Inclusion*  
Mr Sharael Taha
- (t) *Porn and our Next Generation*  
Mr Eric Chua
- (u) *Protect Vulnerable from Online Harm*  
Mr Mohd Fahmi Bin Aliman
- (v) *Digital Opportunities*  
Ms Hany Soh
- (w) *Library*  
Ms Hany Soh
- (x) *Libraries of the Future*  
Ms Jessica Tan Soon Neo



**Head Q - Ministry of Communications and Information - continued**

- (y) *Building Business Digital Capability*  
Ms Jessica Tan Soon Neo
  - (z) *SME Digital Skills*  
Ms Mariam Jaafar
  - (aa) *Digitalisation in the Business World*  
Mr Christopher de Souza
  - (ab) *Vibrant Tech Talent Ecosystem*  
Ms Tin Pei Ling
  - (ac) *Digital Capabilities and Innovation*  
Mr Xie Yao Quan
  - (ad) *Workforce Digital Capability*  
Ms Jessica Tan Soon Neo
  - (ae) *Digital Infrastructure Resilience*  
Ms Jessica Tan Soon Neo
  - (af) *Digitalisation and Singapore's Resilience*  
Mr Christopher de Souza
  - (ag) *Next Bound Development*  
Ms Tin Pei Ling
  - (ah) *International Cooperation*  
Ms Tin Pei Ling
  - (ai) *Digital Economy Global Opportunities*  
Mr Alex Yam Ziming
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**Head S - Ministry of Manpower**

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Workforce for New Economy*  
Mr Desmond Choo
- (b) *Foreign Workforce Complementarity*  
Mr Liang Eng Hwa

**Head S - Ministry of Manpower - continued**

- (c) *Foreign Workforce*  
Mr Yip Hon Weng
- (d) *Definition of Complementarity*  
Mr Cheng Hsing Yao
- (e) *Singaporean Core*  
Mr Patrick Tay Teck Guan
- (f) *CPF Lump Sum Withdrawals*  
Ms Sylvia Lim
- (g) *Review of CPF Wage Ceiling*  
Mr Patrick Tay Teck Guan
- (h) *Use of CPF Funds for Housing*  
Mr Gerald Giam Yean Song
- (i) *Enhancing CPF Returns*  
Mr Chua Kheng Wee Louis
- (j) *Artificial Intelligence and Work*  
Prof. Hoon Hian Teck
- (k) *Retraining PMETs*  
Ms He Ting Ru
- (l) *Fossil Fuel Industry*  
Mr Dennis Tan Lip Fong
- (m) *Business Cost*  
Miss Cheng Li Hui
- (n) *Gig and Lower-income Workers*  
Ms Hazel Poa
- (o) *Flexible Work Arrangements (FWAs) and a Four-day Work Week*  
Mr Chua Kheng Wee Louis
- (p) *Our Workforce of the Future*  
Ms Janet Ang
- (q) *SGUnited Jobs and Skills Package*  
Mr Liang Eng Hwa

**Head S - Ministry of Manpower - continued**

- (r) *Local Workforce*  
Mr Yip Hon Weng
- (s) *Extend SGUnited Jobs and Skills Package*  
Miss Rachel Ong
- (t) *Business Transformation*  
Mr Sharael Taha
- (u) *Medical Leave for Contract Workers*  
Mr Gerald Giam Yean Song
- (v) *Increase Annual Leave Entitlement*  
Mr Louis Ng Kok Kwang
- (w) *Caring for Our Key Workers*  
Ms He Ting Ru
- (x) *Workplace Safety and Health*  
Mr Melvin Yong Yik Chye
- (y) *Sick Leave*  
Ms Mariam Jaafar
- (z) *Review of the Employment Act*  
Mr Patrick Tay Teck Guan
- (aa) *Own Account Workers Welfare and Protection*  
Mr Chua Kheng Wee Louis
- (ab) *Gig Workers and Necessary Support*  
Mr Abdul Samad
- (ac) *Protection of Gig Workers*  
Dr Shahira Abdullah
- (ad) *Update on Advisory Committee on Platform Workers*  
Ms Yeo Wan Ling
- (ae) *Importance of Job Statistics*  
Mr Leong Mun Wai
- (af) *Support for Platform Workers*  
Mr Sharael Taha

**Head S - Ministry of Manpower - continued**

- (ag) *Migrant Worker Movements*  
Mr Leon Perera
- (ah) *Migrant Worker Retention and Productivity*  
Mr Leon Perera
- (ai) *Breastfeeding Breaks for Working Mothers*  
Mr Louis Ng Kok Kwang
- (aj) *Provide Parent-care Leave to Everyone*  
Mr Louis Ng Kok Kwang
- (ak) *Legislating TAFEP Guidelines*  
Mr Sharael Taha
- (al) *Workfare Income Support*  
Mr Abdul Samad
- (am) *Advancing the Well-being of Low-wage Workers*  
Mr Sharael Taha
- (an) *Enhanced Workfare Income Supplement*  
Mr Sharael Taha
- (ao) *Uplifting Lower-wage Workers*  
Miss Cheng Li Hui
- (ap) *Expand Household Services Scheme*  
Ms Yeo Wan Ling
- (aq) *Expanding the Household Services Scheme*  
Mr Yip Hon Weng
- (ar) *Support for Mental Health in Workforce*  
Miss Rachel Ong
- (as) *Flexible Workplace Policies*  
Mr Yip Hon Weng
- (at) *Promote FWAs/Work-life Harmony and Employment for Women*  
Ms Yeo Wan Ling
- (au) *Flexible Work Arrangements (FWAs)*  
Mr Sharael Taha

**Head S - Ministry of Manpower - continued**

- (av) *Supporting Employers in Recruitment*  
Mr Edward Chia Bing Hui
- (aw) *Human Capital Professionals*  
Mr Patrick Tay Teck Guan
- (ax) *Human Capital Partnership*  
Mr Patrick Tay Teck Guan
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**Head K - Ministry of Education**

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

- (a) *Future of Education, Educators and Learners*  
Mr Patrick Tay Teck Guan
- (b) *Future of Education*  
Ms Denise Phua Lay Peng
- (c) *Review of Summative Assessments*  
Mr Darryl David
- (d) *Curriculum Content*  
Mr Lim Biow Chuan
- (e) *Teaching Emotional Intelligence*  
Dr Tan Yia Swam
- (f) *Staggered School Start Times*  
Assoc. Prof. Jamus Jerome Lim
- (g) *Through-train and Self-initiated Learning*  
Ms Hazel Poa
- (h) *PSLE Benchmark for Full-time Madrasah*  
Mr Muhamad Faisal Abdul Manap
- (i) *Full Subject-based Banding*  
Mr Baey Yam Keng
- (j) *Promoting Use of Mother Tongue*  
Dr Wan Rizal

**Head K - Ministry of Education - continued**

- (k) *Supporting Continuous Learning*  
Mr Yip Hon Weng
- (l) *SkillsFuture*  
Ms Mariam Jaafar
- (m) *Institutes of Higher Learning (IHLs) Partnerships*  
Ms Mariam Jaafar
- (n) *Supporting Instructors, Coaches and Students*  
Mr Edward Chia Bing Hui
- (o) *Professional Development of Teachers*  
Mr Darryl David
- (p) *Support for Educators' Mental Well-being*  
Dr Wan Rizal
- (q) *Improve Teachers' Ranking System*  
Mr Louis Ng Kok Kwang
- (r) *Reduce Workload of Teachers*  
Mr Louis Ng Kok Kwang
- (s) *Ensure All Teachers Have Flexi-work Arrangements*  
Mr Louis Ng Kok Kwang
- (t) *Nurturing Leaders for Tomorrow*  
Mr Shawn Huang Wei Zhong
- (u) *University Tuition Fees - Social Impact*  
Ms Sylvia Lim
- (v) *Understanding Socioeconomic Status Trends in Education*  
Mr Leon Perera
- (w) *Improving Youth Well-being*  
Ms Carrie Tan
- (x) *Nurturing Confident Resilient Learners*  
Mr Shawn Huang Wei Zhong
- (y) *Education for a Skills-based Economy*  
Mr Sharael Taha

**Head K - Ministry of Education - continued**

- (z) *Enhancing Polytechnic and ITE Pathways*  
Dr Wan Rizal
  - (aa) *Enhancing ITE Graduates' Employability*  
Dr Shahira Abdullah
  - (ab) *IHLs*  
Mr Abdul Samad
  - (ac) *Continuing Education and Training*  
Ms Foo Mee Har  
Mr Darryl David
  - (ad) *Expanding Pathways and Opportunities*  
Mr Shawn Huang Wei Zhong
  - (ae) *Special Education Schools for the Future*  
Ms Denise Phua Lay Peng
  - (af) *Special Needs Education*  
Mr Gerald Giam Yean Song
  - (ag) *Enhancing Support for Students with Special Educational Needs*  
Ms Rahayu Mahzam
  - (ah) *Support for Students' Mental Well-being*  
Dr Wan Rizal
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**Head L - Ministry of Sustainability and the Environment**

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

- (a) *Greener and More Sustainable Singapore*  
Mr Louis Ng Kok Kwang
- (b) *Extend Disposable Carrier Bag Charge*  
Mr Louis Ng Kok Kwang
- (c) *Packaging and Plastic Waste*  
Dr Lim Wee Kiak

**Head L - Ministry of Sustainability and the Environment - continued**

- (d) *Chargeable Carrier Bags at Supermarkets*  
Ms Yeo Wan Ling
- (e) *Electronic Waste - Extended Producer Responsibility Scheme*  
Ms Yeo Wan Ling
- (f) *Progress of Zero Waste Masterplan*  
Ms Nadia Ahmad Samdin
- (g) *Encouraging Domestic Recycling Efforts*  
Ms Ng Ling Ling
- (h) *Waste-to-landfill Enhancement*  
Miss Cheryl Chan Wei Ling
- (i) *Floods and Coastal Protection*  
Ms Poh Li San
- (j) *Shoring up Climate Resilience*  
Dr Lim Wee Kiak
- (k) *Flood Mitigation and Coastal Adaptation*  
Ms Nadia Ahmad Samdin
- (l) *Protecting our Coastlines*  
Mr Sharael Taha
- (m) *NEA Enforcement against Foreign Vehicles*  
Mr Murali Pillai
- (n) *Environmental Sanitation Regime*  
Ms Hany Soh
- (o) *Expansion of Progressive Wage Model*  
Mr Mohd Fahmi Bin Aliman
- (p) *Designate more No Smoking Zones*  
Mr Louis Ng Kok Kwang
- (q) *Expand No Smoking Zone*  
Miss Cheryl Chan Wei Ling
- (r) *Extension of Smoking Prohibition*  
Dr Lim Wee Kiak



**Head L - Ministry of Sustainability and the Environment - continued**

- (s) *Smoking Prohibition*  
Ms Poh Li San  
Mr Gan Thiam Poh
- (t) *Wastewater Surveillance for COVID-19*  
Mr Gan Thiam Poh
- (u) *Improvement to Toilets*  
Mr Gan Thiam Poh
- (v) *New Hawker Centres*  
Mr Gan Thiam Poh  
Mr Don Wee
- (w) *Hawker Centres Transformation Programme*  
Ms Nadia Ahmad Samdin
- (x) *Hawker Transformation*  
Ms Joan Pereira
- (y) *Safeguard Hawker Trade*  
Ms Joan Pereira
- (z) *The Hawkers Succession Scheme*  
Mr Raj Joshua Thomas
- (aa) *Food for Sustainable Future*  
Dr Lim Wee Kiak
- (ab) *Progress of Singapore 30-by-30 Plan*  
Prof. Koh Lian Pin
- (ac) *Sustainable Aquaculture*  
Ms Nadia Ahmad Samdin
- (ad) *Efforts to Tackle Marine Litter*  
Ms Nadia Ahmad Samdin
- (ae) *Ensuring Food Security*  
Mr Raj Joshua Thomas
- (af) *Lim Chu Kang Masterplan*  
Mr Don Wee

**Head L - Ministry of Sustainability and the Environment - continued**

- (ag) *Water Treatment*  
Ms Poh Li San
- (ah) *Water Sustainability*  
Mr Gan Thiam Poh
- (ai) *Active, Beautiful, Clean (ABC) Waters Projects*  
Mr Gan Thiam Poh
- (aj) *Water and Waste Treatment Capabilities*  
Mr Shawn Huang Wei Zhong
- (ak) *Deep Tunnel Sewerage System*  
Mr Sitoh Yih Pin
- (al) *Water Technologies and Conservation*  
Miss Cheryl Chan Wei Ling
- (am) *Water Conservation*  
Ms Hany Soh
- (an) *Considerations for Climate Targets*  
Miss Cheryl Chan Wei Ling
- (ao) *Climate Change*  
Ms Poh Li San
- (ap) *Net-zero by 2050*  
Mr Chua Kheng Wee Louis
- (aq) *Net-zero Carbon Emissions by 2050*  
Mr Louis Ng Kok Kwang
- (ar) *Net-zero Climate Ambition and Nationally Determined Contribution*  
Prof. Koh Lian Pin
- (as) *Carbon Offsets that Work*  
Assoc. Prof. Jamus Jerome Lim
- (at) *Carbon Credits and Fighting Climate Change*  
Mr Henry Kwek Hian Chuan
- (au) *Revised Carbon Tax*  
Mr Don Wee

**Head L - Ministry of Sustainability and the Environment - continued**

- (av) *Carbon Tax*  
Mr Gan Thiam Poh
- (aw) *Avoid Carbon Tax Burden on Consumers*  
Mr Gan Thiam Poh
- (ax) *Expand the Coverage of Carbon Tax*  
Mr Louis Ng Kok Kwang
- (ay) *Singapore Green Plan 2030*  
Ms Poh Li San
- (az) *Waste Management*  
Ms Poh Li San
- (ba) *Low-carbon Future*  
Mr Gan Thiam Poh
- (bb) *Progress of Green Plan*  
Miss Rachel Ong
- (bc) *Civil Society Engagements*  
Prof. Koh Lian Pin
- (bd) *Sustainability R&D Investment Outcomes*  
Prof. Koh Lian Pin
- (be) *Impact of Energy Efficiency Fund (E2F)*  
Prof. Koh Lian Pin
- (bf) *Involvements in Singapore Green Plan 2030*  
Ms Hany Soh
- (bg) *SG Eco Funds*  
Ms Hany Soh
- (bh) *Outcomes of SG Eco Fund*  
Ms Nadia Ahmad Samdin
- (bi) *Eco Towns*  
Mr Don Wee
- (bj) *Heat Inequality*  
Mr Leon Perera

**Head L - Ministry of Sustainability and the Environment - continued**

- (bk) *Whole-of-society Sustainability Approach*  
Ms He Ting Ru
- (bl) *Sustainability to be in Singapore's DNA*  
Ms Janet Ang
- (bm) *Green Economy Opportunities and Innovation*  
Ms Jessica Tan Soon Neo
- (bn) *Uplifting Enterprise Competitiveness*  
Ms Jessica Tan Soon Neo
- (bo) *Supporting Transition to Green Economy*  
Ms Mariam Jaafar
- (bp) *Skills for Green Economy*  
Ms Mariam Jaafar
- (bq) *Innovation for Green Economy*  
Ms Foo Mee Har
- (br) *Carbon Capture*  
Mr Leon Perera
- (bs) *Sustainable Jurong Island*  
Ms He Ting Ru
- (bt) *Building a Green Talent Pipeline*  
Prof. Koh Lian Pin
- (bu) *A Sound Carbon Credit Trading Ecosystem*  
Mr Saktiandi Supaat
- (bv) *Efforts to Transform the Energy Sector*  
Mr Saktiandi Supaat
- (bw) *Transforming the Energy Sector*  
Mr Shawn Huang Wei Zhong
- (bx) *Efforts to Decarbonise Transport System*  
Mr Saktiandi Supaat
- (by) *Electric Vehicles (EVs)*  
Mr Ang Wei Neng

**Head L - Ministry of Sustainability and the Environment - continued**

- (bz) *Reduction of Transport Emissions*  
Mr Gan Thiam Poh
- (ca) *Industry Standard for Electric Vehicle and Electric Vehicle Battery*  
Mr Gan Thiam Poh
- (cb) *Electric Vehicle Adoption and Charging/Battery Change*  
Mr Gan Thiam Poh
- (cc) *Incentives for Adoption of Electric Vehicles*  
Mr Gan Thiam Poh
- (cd) *Rollout of Electric Vehicle Chargers*  
Ms Yeo Wan Ling
- (ce) *Raising the Attractiveness of Electric Vehicles*  
Mr Chua Kheng Wee Louis
- (cf) *Green Transition in Last-mile Logistics*  
Mr Dennis Tan Lip Fong
- (cg) *Regulations on Electric Vehicle Chargers and Operators*  
Prof. Koh Lian Pin
- (ch) *Public Transport Greening Targets*  
Prof. Koh Lian Pin
- (ci) *R&D in Urban Sustainability*  
Miss Cheryl Chan Wei Ling  
Mr Cheng Hsing Yao
- (cj) *Developments in Urban Sustainability*  
Dr Shahira Abdullah
- (ck) *Singapore Green Building Masterplan*  
Prof. Koh Lian Pin
- (cl) *New Residential and Commercial Buildings*  
Mr Abdul Samad
- (cm) *Low-carbon Built Environment*  
Mr Xie Yao Quan
- (cn) *Green HDB Estates*  
Mr Xie Yao Quan

**Head L - Ministry of Sustainability and the Environment - continued**

- (co) *Rooftop Multi-storey Carpark Urban Farms*  
Ms Poh Li San
- (cp) *Sustainable Built Environment*  
Ms Hany Soh
- (cq) *Recycling Efforts in Private Estates*  
Miss Rachel Ong
- (cr) *Improve Equity in Green Space Access*  
Miss Rachel Ong
- (cs) *Protecting our Green and Blue Spaces*  
Ms Nadia Ahmad Samdin
- (ct) *Climate Change Education in Schools*  
Prof. Koh Lian Pin
- (cu) *Preparing Teachers for Green Economy*  
Ms Poh Li San
- (cv) *Preparing Students for Green Economy*  
Ms Poh Li San
- (cw) *IHL Efforts in Supporting Green Economy*  
Miss Rachel Ong
- (cx) *Green Curriculum and Research*  
Ms Foo Mee Har
- 

**Head T - Ministry of National Development**

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

- (a) *Affordability of Public Housing*  
Miss Cheryl Chan Wei Ling
- (b) *Prime Location Public Housing Scheme*  
Mr Pritam Singh
- (c) *Enhancing Prime Location Public Housing Model*  
Mr Chua Kheng Wee Louis

**Head T - Ministry of National Development - continued**

- (d) *Certainty in Housing for Single Unweds*  
Mr Louis Ng Kok Kwang
- (e) *More Lactation Rooms for Working Mothers*  
Mr Louis Ng Kok Kwang
- (f) *HDB Priority Schemes*  
Mr Pritam Singh
- (g) *Public Rental Scheme*  
Mr Chong Kee Hiong
- (h) *Parenthood Provisional Housing Scheme*  
Mr Chong Kee Hiong
- (i) *Interim Rental Housing*  
Mr Gerald Giam Yean Song
- (j) *Interim Rental for First Timers*  
Mr Gan Thiam Poh
- (k) *Help for Rental Flat*  
Mr Gan Thiam Poh
- (l) *Support Housing Aspirations via Rentals*  
Mr Chua Kheng Wee Louis
- (m) *HDB Rental Flats*  
Mr Lim Biow Chuan
- (n) *Eligibility for BTOs and Executive Condominiums (ECs)*  
Ms Poh Li San
- (o) *Improving Current BTO Model*  
Mr Chua Kheng Wee Louis
- (p) *Support for Young Couples*  
Mr Gan Thiam Poh
- (q) *Singles' Eligibility Age for HDB Flats*  
Mr Pritam Singh
- (r) *BTO Affordability*  
Mr Chong Kee Hiong

**Head T - Ministry of National Development - continued**

- (s) *Ethnic Integration Policy*  
Mr Chong Kee Hiong
- (t) *Ethnic Integration Programme*  
Mr Lim Biow Chuan
- (u) *Ethnic Integration Policy Data*  
Mr Pritam Singh
- (v) *Ethnic Integration Policy Refinements*  
Mr Saktiandi Supaat
- (w) *Better Living Environment*  
Ms Joan Pereira
- (x) *Town Councils Model By-laws*  
Ms Sylvia Lim
- (y) *Catering for More Rehabilitative Spaces*  
Ms Carrie Tan
- (z) *Town Improvement Costs*  
Mr Gerald Giam Yean Song
- (aa) *Fairer, Greener, More Inclusive Housing*  
Ms Mariam Jaafar
- (ab) *Improved Equity in Housing Subsidies*  
Miss Rachel Ong
- (ac) *Regulating Prices of HDB Resale Market*  
Miss Rachel Ong
- (ad) *Vibrant New Estates and Communities*  
Ms He Ting Ru
- (ae) *Vibrant HDB Estates*  
Mr Xie Yao Quan
- (af) *Built Heritage*  
Mr Xie Yao Quan
- (ag) *Community Care Apartments for Seniors*  
Mr Xie Yao Quan



**Head T - Ministry of National Development - continued**

- (ah) *Private Assisted Living Options*  
Mr Henry Kwek Hian Chuan
- (ai) *Housing for Seniors*  
Ms Nadia Ahmad Samdin
- (aj) *Public Rental Housing and Homeownership*  
Ms Nadia Ahmad Samdin
- (ak) *Vibrancy of Heritage Precincts*  
Ms Nadia Ahmad Samdin
- (al) *Updates on Ecological Profiling Exercise*  
Ms Nadia Ahmad Samdin
- (am) *City in Nature*  
Prof. Koh Lian Pin
- (an) *Construction Sector Challenges*  
Mr Henry Kwek Hian Chuan
- (ao) *Built Sector Manpower Adjustments*  
Mr Henry Kwek Hian Chuan
- (ap) *Prefabricated Prefinished Volumetric Construction*  
Mr Chong Kee Hiong
- (aq) *Sustainable Buildings*  
Ms Tin Pei Ling
- (ar) *Expansion of Progressive Wage Model*  
Mr Mohd Fahmi Bin Aliman
- (as) *HDB Flats with No Lift Upgrading*  
Mr Dennis Tan Lip Fong
- (at) *Transforming Facilities Management*  
Miss Cheryl Chan Wei Ling
- (au) *Allow the Keeping of Cats in HDB Flats*  
Mr Louis Ng Kok Kwang
- (av) *Bird Population Control*  
Mr Gerald Giam Yean Song

**Head T - Ministry of National Development - continued**

- (aw) *Evolving the OneService App*  
Miss Cheryl Chan Wei Ling
- (ax) *Building Neighbourliness*  
Miss Cheryl Chan Wei Ling
- (ay) *Digital Service Delivery*  
Mr Yip Hon Weng
- (az) *Housing to Support Ageing-in-place*  
Mr Yip Hon Weng
- (ba) *Ensuring Municipal Services Office's Efficiency*  
Mr Henry Kwek Hian Chuan
- (bb) *Neighbour Disputes*  
Mr Lim Biow Chuan  
Mr Baey Yam Keng
- 

**Head W - Ministry of Transport**

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

- (a) *Reliable and Resilient Transport Node*  
Mr Saktiandi Supaat
- (b) *Advanced Tech in the Transport Sector*  
Mr Saktiandi Supaat
- (c) *Growth and Job Creation in Transport Sector*  
Mr Saktiandi Supaat
- (d) *Strengthening Workforce Resilience*  
Mr Melvin Yong Yik Chye
- (e) *Review Long-term Infrastructure Projects*  
Mr Melvin Yong Yik Chye
- (f) *Next Step for Land Transport*  
Mr Ang Wei Neng

**Head W - Ministry of Transport - continued**

- (g) *Maintaining Changi as Aviation Hub*  
Mr Gan Thiam Poh
- (h) *More Flights to Changi Airport*  
Mr Gan Thiam Poh
- (i) *Reviving the Aviation Sector*  
Mr Raj Joshua Thomas
- (j) *Recovery of Aviation Sector*  
Ms Poh Li San
- (k) *Sustainability in Aviation Sector*  
Ms Poh Li San
- (l) *Challenges in the Aviation Industry*  
Mr Dennis Tan Lip Fong
- (m) *Maritime Decarbonisation and Bunkering*  
Mr Dennis Tan Lip Fong
- (n) *Public Transport*  
Mr Lim Biow Chuan
- (o) *MRT Coverage*  
Mr Gan Thiam Poh
- (p) *Bus Services Rationalisation*  
Mr Gerald Giam Yean Song
- (q) *Let Them Ride Free*  
Assoc. Prof. Jamus Jerome Lim
- (r) *Lorry Transportation*  
Mr Melvin Yong Yik Chye
- (s) *Reining in High Motorcycle COE Prices*  
Mr Murali Pillai
- (t) *Motorcycle Ownership*  
Mr Abdul Samad
- (u) *Affordable Motorcycle COE*  
Mr Liang Eng Hwa

**Head W - Ministry of Transport - continued**

- (v) *Increasing Number of Motorcycle COEs*  
Mr Henry Kwek Hian Chuan
  - (w) *Active Mobility and Cycling Network*  
Ms Poh Li San
  - (x) *Safe and Responsible Riding*  
Mr Dennis Tan Lip Fong
  - (y) *Active Mobility Advisory Panel*  
Dr Shahira Abdullah
  - (z) *Bike Lanes in Towns*  
Assoc. Prof. Jamus Jerome Lim
  - (aa) *Shared Use of Footpaths*  
Mr Lim Biow Chuan
  - (ab) *Safe and Pleasant Pedestrian Experience*  
Mr Cheng Hsing Yao
  - (ac) *Cycling Network*  
Mr Gan Thiam Poh
  - (ad) *Road Network*  
Mr Gan Thiam Poh
  - (ae) *Modified Vehicles*  
Mr Gan Thiam Poh
  - (af) *Point-to-Point Sector - Taxi and Private Hire Vehicle*  
Ms Yeo Wan Ling
- 

**Head O - Ministry of Health**

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *Health and Care: A Change Agenda*  
Dr Tan Wu Meng
- (b) *Ageing and Chronic Disease Management*  
Ms Ng Ling Ling

**Head O - Ministry of Health - continued**

- (c) *Primary Care*  
Mr Yip Hon Weng
- (d) *Preventive Healthcare*  
Mr Ang Wei Neng
- (e) *Preventive Health*  
Dr Lim Wee Kiak
- (f) *Healthcare Affordability and Financing*  
Dr Lim Wee Kiak
- (g) *Healthcare Workforce Transformation*  
Ms Mariam Jaafar
- (h) *COVID-19 ART Kits for Public*  
Ms Sylvia Lim
- (i) *Vaccination-differentiated Measures*  
Mr Leong Mun Wai
- (j) *Legislation of Medical Middlemen*  
Dr Tan Yia Swam
- (k) *COVID-19-related Manpower Recruitment*  
Mr Pritam Singh
- (l) *Healthcare Workers' Working Conditions*  
Mr Leon Perera
- (m) *Healthcare Workers' Mental Well-being*  
Dr Wan Rizal
- (n) *Manpower Planning for Healthcare Workers*  
Dr Shahira Abdullah
- (o) *Greater Protection of Healthcare Workers*  
Dr Tan Yia Swam
- (p) *Healthcare Workers and Support Staff*  
Mr Abdul Samad
- (q) *Strengthening Support for Mental Health*  
Dr Wan Rizal

**Head O - Ministry of Health - continued**

- (r) *Support for Mental Health*  
Mr Xie Yao Quan
- (s) *Permanent Mental Well-being Office*  
Dr Shahira Abdullah
- (t) *MediSave Payments for Mental Illnesses*  
Mr Dennis Tan Lip Fong
- (u) *Healthcare Infrastructure*  
Mr Leon Perera
- (v) *A Sustainable Renal Treatment Strategy*  
Mr Edward Chia Bing Hui
- (w) *Digital Transformation*  
Mr Yip Hon Weng
- (x) *Supporting Singapore's Ageing Population*  
Mr Yip Hon Weng
- (y) *Careline*  
Mr Pritam Singh
- (z) *Our Seniors' Health and Well-being*  
Mr Henry Kwek Hian Chuan
- (aa) *Active Ageing*  
Ms Tin Pei Ling
- (ab) *Housing and Care Needs of Our Aged*  
Ms Ng Ling Ling
- (ac) *Child-maternal Health and Well-being*  
Ms Ng Ling Ling
- (ad) *Assisted Reproductive Technology*  
Miss Cheng Li Hui
- (ae) *Individual Ownership of Health*  
Ms Ng Ling Ling
- (af) *Minority Community Outreach*  
Dr Wan Rizal

**Head O - Ministry of Health - continued**

(ag) *Adult Immunisations Programme*

Dr Lim Wee Kiak

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**Head I - Ministry of Social and Family Development**

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

(a) *Family Norms and Resiliency in Singapore*

Mr Seah Kian Peng

(b) *Family as a Building Block of Our Nation*

Mr Murali Pillai

(c) *Importance of the Extended Family*

Dr Tan Yia Swam

(d) *Keeping Singapore Families Strong*

Ms Ng Ling Ling

(e) *Upstream Support for Stressed Families*

Ms Ng Ling Ling

(f) *Alliance for Action*

Mr Gan Thiam Poh

(g) *Give Single Unweds Full Baby Bonus*

Mr Louis Ng Kok Kwang

(h) *Ad Hoc Nanny Services for Single Unweds*

Mr Louis Ng Kok Kwang

(i) *Exclusion Order for Problem Gambling*

Mr Muhamad Faisal Abdul Manap

(j) *Supporting Families*

Mr Melvin Yong Yik Chye

(k) *Rehabilitation of Family Violence Perpetrators*

Ms Carrie Tan

(l) *Singapore Women's Development*

Mr Seah Kian Peng

**Head I - Ministry of Social and Family Development - continued**

- (m) *Review of Adoption of Children Act*  
Mr Seah Kian Peng
- (n) *Preschool Accessibility*  
Ms Joan Pereira
- (o) *KidSTART*  
Ms Joan Pereira
- (p) *Early Intervention Programmes*  
Mr Leon Perera
- (q) *Raising Quality of Preschools*  
Mr Melvin Yong Yik Chye
- (r) *Review of ComCare and Public Assistance Schemes*  
Mr Seah Kian Peng
- (s) *Impact of COVID-19 on the Vulnerable*  
Ms He Ting Ru
- (t) *Reviewing Approaches to Tackle Poverty*  
Mr Leon Perera
- (u) *Support and Stability for the Low-income*  
Ms Carrie Tan
- (v) *Community Link (ComLink)*  
Mr Muhamad Faisal Abdul Manap
- (w) *Uplifting Youth in Rental Flats*  
Dr Shahira Abdullah
- (x) *Progress of ComLink*  
Mr Mohd Fahmi Bin Aliman
- (y) *ComLink - Choa Chu Kang*  
Mr Don Wee
- (z) *Food Insecurity and Unhealthy Eating*  
Mr Leon Perera
- (aa) *Reach Out to Families in Need*  
Ms Joan Pereira



**Head I - Ministry of Social and Family Development - continued**

- (ab) *Giving and Volunteerism*  
Ms Denise Phua Lay Peng
- (ac) *On Lasting Powers of Attorney and Deputyships*  
Ms Denise Phua Lay Peng
- (ad) *Enabling Masterplan for the Disabled*  
Ms Denise Phua Lay Peng
- (ae) *Seniors' Mobility and Enabling Fund*  
Mr Pritam Singh
- (af) *Adult Disability Care*  
Mr Gerald Giam Yean Song
- (ag) *Caring for Persons with Disabilities*  
Ms Yeo Wan Ling
- (ah) *Employment Support for Persons with Disabilities*  
Mr Mark Chay
- (ai) *Caregivers of Special Needs Individuals*  
Ms Rahayu Mahzam
- (aj) *Mentoring for ITE Students*  
Mr Shawn Huang Wei Zhong
- (ak) *Mentoring Programme*  
Mr Seah Kian Peng
- (al) *Youth Mental Well-being Network*  
Mr Xie Yao Quan
- (am) *Provide More Help for Social Workers*  
Mr Louis Ng Kok Kwang
- (an) *Social Service Sector - Status Update*  
Mr Seah Kian Peng
-

**Head X - Ministry of Culture, Community and Youth**

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *A Strong, Caring and Inclusive Singapore*  
Mr Sitoh Yih Pin
- (b) *Project DIAN@M<sup>3</sup>*  
Ms Nadia Ahmad Samdin
- (c) *FITRAH - Supporting Families of Offenders*  
Ms Nadia Ahmad Samdin
- (d) *Encouraging Young Talent*  
Ms Nadia Ahmad Samdin
- (e) *M<sup>3</sup> Mentoring*  
Ms Mariam Jaafar
- (f) *Supporting Malay/Muslim Non-homeowners*  
Ms Mariam Jaafar
- (g) *Progress of Malay/Muslim Community*  
Mr Muhamad Faisal Abdul Manap
- (h) *Support for Young Families*  
Mr Zhulkarnain Abdul Rahim
- (i) *Wakaf and Estate Planning*  
Mr Zhulkarnain Abdul Rahim
- (j) *Wakaf Management*  
Dr Shahira Abdullah
- (k) *Malay/Muslim Organisations*  
Dr Shahira Abdullah
- (l) *Career Pathways for Asatizahs*  
Dr Shahira Abdullah
- (m) *Update on International Conference on Communities of Success*  
Ms Rahayu Mahzam
- (n) *Malay/Muslim Students in Secular Schools and Madrasahs*  
Mr Abdul Samad

**Head X - Ministry of Culture, Community and Youth - continued**

- (o) *Nurturing Asatizah Talent*  
Dr Wan Rizal
- (p) *Developing Bodies of Religious Knowledge*  
Dr Wan Rizal
- (q) *Progress of MUIS' RLTD Programme*  
Mr Mohd Fahmi Bin Aliman
- (r) *Progress of MENDAKI's ITE Empowerment Programme*  
Mr Mohd Fahmi Bin Aliman
- (s) *Investing in Early Education*  
Dr Wan Rizal
- (t) *Mentoring*  
Mr Sharael Taha
- (u) *Employability of Mature Workers*  
Mr Sharael Taha
- (v) *Build Future-ready Competent Malay/Muslim Workforce*  
Mr Saktiandi Supaat
- (w) *Community Harmony and Norms*  
Ms Tin Pei Ling
- (x) *Improving Community Dispute Resolution*  
Mr Derrick Goh
- (y) *Community Disputes Resolution Framework*  
Mr Gerald Giam Yean Song
- (z) *Dedicated Service for Neighbour Disputes*  
Mr Gan Thiam Poh
- (aa) *Community Disputes Resolution Tribunals*  
Mr Patrick Tay Teck Guan
- (ab) *Strengthen Community in Neighbourhoods*  
Ms Joan Pereira
- (ac) *Strengthen Racial and Religious Harmony*  
Ms Joan Pereira

**Head X - Ministry of Culture, Community and Youth - continued**

- (ad) *A Cohesive Singapore*  
Miss Cheng Li Hui
- (ae) *Building a Cohesive Society Together*  
Mr Mohd Fahmi Bin Aliman
- (af) *Providing More Volunteerism Opportunity*  
Mr Mohd Fahmi Bin Aliman
- (ag) *Youth and Civic Participation*  
Prof. Koh Lian Pin
- (ah) *Towards a Caring, Just and Equal Society*  
Mr Mark Chay
- (ai) *The Future of Entertainment*  
Mr Mark Chay
- (aj) *Inclusive Arts and Culture*  
Ms Janet Ang
- (ak) *Supporting Our Arts and Culture Sectors*  
Mr Sitoh Yih Pin
- (al) *The Cultural Matching Fund*  
Mr Sitoh Yih Pin
- (am) *Charting Course for Arts and Culture*  
Mr Sitoh Yih Pin
- (an) *Safeguarding Singapore's Heritage*  
Mr Sitoh Yih Pin
- (ao) *Support Local Arts and Culture*  
Ms Tin Pei Ling
- (ap) *Revitalising Our Arts and Culture*  
Mr Darryl David
- (aq) *Bringing Sports Participation Back*  
Mr Darryl David
- (ar) *Inclusive Opportunities through Sports*  
Mr Darryl David

**Head X - Ministry of Culture, Community and Youth - continued**

- (as) *Support for Major Games*  
Mr Darryl David
- (at) *Sports*  
Miss Cheng Li Hui
- (au) *Unleash the Roar*  
Mr Darryl David
- (av) *Singapore Soccer and Kallang Roar*  
Mr Abdul Samad
- (aw) *Singapore Football*  
Mr Muhamad Faisal Abdul Manap
- (ax) *Additional Support for National Teams*  
Mr Mark Chay
- (ay) *Empowering the Coaching Profession*  
Mr Mark Chay
- (az) *Sports and Sustainability*  
Prof. Koh Lian Pin
- (ba) *Uplifting Society through Sports*  
Mr Xie Yao Quan
- (bb) *One Team Singapore Fund*  
Mr Xie Yao Quan
- (bc) *Sports for the Differently Abled*  
Ms Rahayu Mahzam
- (bd) *Mentoring and Supporting Youth*  
Ms Rahayu Mahzam
- (be) *Sports Green Plan*  
Ms Hany Soh
- (bf) *Support for Youths*  
Ms Hany Soh

**Head X - Ministry of Culture, Community and Youth - continued**

(bg) *Supporting Youth Mental Well-being*

Ms Tin Pei Ling

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