### ESTIMATES OF EXPENDITURE FOR
THE FINANCIAL YEAR 1ST APRIL, 2018 TO 31ST MARCH, 2019
(PAPER CMD 13 OF 2018)

Note: "Guillotine" times are subject to change.

<table>
<thead>
<tr>
<th>Head U - Prime Minister's Office</th>
<th>(1 March 2018)</th>
<th>(6.10 pm)</th>
<th>(*305 mins)</th>
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<tr>
<td></td>
<td>(Ending time)</td>
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That the total sum to be allocated for Head U of the Estimates be reduced by $100.

(a) **Roles of Public Sector in Leading Change**
Mr Lee Yi Shyan (5.5 mins)

(b) **Evolution/Adaptation of Public Service**
Assoc. Prof. Fatimah Lateef (2.0 mins)

(c) **Evolution of Public Service**
Mr Seah Kian Peng (2.0 mins)

(d) **Improvements to the Public Service**
Mr Louis Ng Kok Kwang (1.0 mins)

(e) **Public Understanding of Government Bills**
Ms Sylvia Lim (4.0 mins)

* inclusive of 20 mins tea-break
Head U - Prime Minister's Office - continued

(f)  Public Service
     Ms Chia Yong Yong  (4.0 mins)

(g)  An Innovative Public Service
     Mr Cedric Foo Chee Keng  (3.0 mins)

(h)  Whistle-blower Protection
     Mr Leon Perera  (1.0 mins)

(i)  Printing of Government Annual Reports
     Mr Leon Perera  (1.0 mins)

(j)  Embracing Change with Digitalisation
     Ms K Thanaletchimi  (3.0 mins)

(k)  Salaries
     Mr Vikram Nair  (2.5 mins)

(l)  Salary Review
     Mr Liang Eng Hwa  (2.5 mins)

(m)  Remuneration
     Mr Alex Yam Ziming  (2.5 mins)

(n)  Deepening Skills of Our Public Agencies
     Dr Teo Ho Pin  (5.0 mins)

(o)  Beyond Qualifications
     Assoc. Prof. Dr Muhammad Faishal Ibrahim  (2.0 mins)

* inclusive of 20 mins tea-break
Head U - Prime Minister's Office - continued

(p) Recognition of Skills and Competencies
Mr Patrick Tay (0.5 mins)

(q) Productive and Engaged Public Service
Mr Patrick Tay (1.0 mins)

(DPM's (Mr Teo Chee Hean) reply)

(Minister's (Mr Ong Ye Kung) reply)

(r) Population Strategies
Mr Gan Thiam Poh (1.0 mins)

(s) Keeping Singapore Open
Mr Henry Kwek Hian Chuan (1.5 mins)

(t) Population
Mr Vikram Nair (1.0 mins)

(u) Supporting Marriage and Parenthood
Mr Alex Yam Ziming (4.0 mins)

(v) Fertility Rate
Mr Melvin Yong Yik Chye (1.0 mins)

(w) Increase Paternity and Adoption Leave
Ms Kuik Shiao-Yin (5.0 mins)

(x) Paternity Leave Usage
Mr Seah Kian Peng (2.0 mins)

(y) Affordable and Quality Pre-schools
Ms Tin Pei Ling (1.0 mins)

* inclusive of 20 mins tea-break
Head U - Prime Minister’s Office - continued

(z) Affordable and Quality Infantcare
   Ms Sun Xueling (0.5 mins)

(aa) Family-friendly Workplaces
   Ms Sun Xueling (1.5 mins)
   Mr Darryl David (1.5 mins)

(ab) Immigration and Integration
   Mr Darryl David (1.5 mins)

(ac) Strengthening Integration
   Ms Rahayu Mahzam (1.5 mins)

(ad) Support for Couples
   Ms Rahayu Mahzam (1.0 mins)

(Minister’s (Mrs Josephine Teo) reply)

(ae) Inclusive Smart Nation
   Mr Zaqy Mohamad (4.0 mins)

#af) Smart Nation
   Mr Saktiandi Supaat (2.5 mins)
   Ms Jessica Tan Soon Neo (2.5 mins)

(ag) Legal and Ethical Challenges of Big Data
   Asst. Prof. Mahdev Mohan (5.0 mins)

(ah) Smart Nation Development and Support
   Mr Desmond Choo (2.0 mins)

* inclusive of 20 mins tea-break
Head U - Prime Minister's Office - continued

(ai)  Smart Nation - Working with Industries
      Mr Teo Ser Luck  (2.0 mins)

(aj)  Smart Nation Outcomes
      Mr Teo Ser Luck  (2.0 mins)

(ak)  Smart Nation for Citizens and Businesses
      Dr Tan Wu Meng  (2.0 mins)

(al)  E-payments and National Digital Identity
      Ms Tin Pei Ling  (1.5 mins)

(am)  Smart Nation Talent Development
      Mr Darryl David  (2.0 mins)

(an)  Supporting Our Smart Nation Ambitions
      Ms Sun Xueling  (2.5 mins)

(ao)  Voting Process and Polling Stations
      Mr Png Eng Huat  (2.0 mins)

(ap)  Revising Prevention of Corruption Act
      Mr Murali Pillai  (3.0 mins)

(aq)  Anti-corruption Measures for Companies
      Mr Dennis Tan Lip Fong  (4.0 mins)

(ar)  Enhancing Corporate Governance
      Asst. Prof. Mahdev Mohan  (10.0 mins)

(Minister's (Dr Vivian Balakrishnan) reply)
(SMS' (Dr Janil Puthucheary) reply)
(Minister's (Mr Chan Chun Sing) reply)
(Minister's (Mr Ong Ye Kung) reply)
(Ministry's total reply time: 139 mins)
(Clar: 32.5 mins)

* inclusive of 20 mins tea-break
That the total sum to be allocated for Head N of the Estimates be reduced by $100.

(a) Managing Geopolitical Uncertainties
Mr Vikram Nair (5.0 mins)

(b) Regional Architecture
Mr Vikram Nair (2.0 mins)

(c) Shift in Global Economic Weight
Mr Low Thia Khiang (2.0 mins)

(d) Economic Integration
Ms Sun Xueling (2.0 mins)

(e) Engagement of Emerging Markets
Mr Liang Eng Hwa (2.0 mins)

(f) ASEAN Chairmanship
Mr Vikram Nair (3.0 mins)
Assoc. Prof. Fatimah Lateef (1.5 mins)
Mr Pritam Singh (3.0 mins)
Dr Teo Ho Pin (4.0 mins)

* inclusive of 20 mins tea-break
Head N - Ministry of Foreign Affairs - continued

(g) ASEAN Integration - Citizen Engagement
Ms Sylvia Lim (2.0 mins)

(h) Human Tragedy In and Around Rakhine State
Mr Christopher de Souza (2.0 mins)

(i) Relations with China
Mr Amrin Amin (4.0 mins)

(j) US-China Relations
Mr Amrin Amin (4.0 mins)

(k) Relations with US
Ms Jessica Tan Soon Neo (2.0 mins)

(l) Relations with Malaysia, Indonesia and Brunei
Assoc. Prof. Dr Muhammad Faishal Ibrahim (4.0 mins)

(m) Relations with Other Southeast Asian Countries
Mr Baey Yam Keng (4.0 mins)

(n) Relations with Japan and Korea
Mr Cedric Foo Chee Keng (2.0 mins)

(o) Relations with Australia
Mr Saktiandi Supaat (1.5 mins)

(p) Relations with India
Mr Murali Pillai (1.0 mins)

* inclusive of 20 mins tea-break
Head N - Ministry of Foreign Affairs - continued

(q) **Engagements with the Middle East**  
Assoc. Prof. Fatimah Lateef  (1.0 mins)

(r) **Situation in the Middle East**  
Assoc. Prof. Fatimah Lateef  (1.5 mins)

(s) **Relations with Europe**  
Mr Henry Kwek Hian Chuan  (3.0 mins)

(t) **Our Role in the International Community**  
Mr Louis Ng Kok Kwang  (1.0 mins)

(u) **Domestic Resilience on Foreign Policy**  
Mr Sitoh Yih Pin  (5.0 mins)

(v) **Resources for MFA**  
Mr Cedric Foo Chee Keng  (2.0 mins)

(w) **Human Resource Challenges of MFA**  
Mr Desmond Choo  (1.0 mins)

(x) **Engaging the Public on Foreign Policy**  
Ms Joan Pereira  (3.0 mins)

(y) **Technical Cooperation**  
Ms Joan Pereira  (2.0 mins)

(z) **Overseas Singaporeans**  
Mr Ong Teng Koon  (2.0 mins)

* inclusive of 20 mins tea-break
Head N - Ministry of Foreign Affairs - continued

(aa) Consular Support
Miss Cheng Li Hui (2.0 mins)

(Minister's (Dr Vivian Balakrishnan) reply)
(SMS' (Dr Mohd Maliki Bin Osman) reply)
(MOS' (Mr Sam Tan) reply)
(Ministry's total reply time: 91 mins)
(Clar: 19.5 mins)

Head J - Ministry of Defence

(2 March 2018) (2.15 pm) (170 mins)
(Ending time)

That the total sum to be allocated for Head J of the Estimates be reduced by $100.

(a) Defence Spending and Rising Tensions
Mr Vikram Nair (5.0 mins)

(b) Peacekeeping
Mr Teo Ser Luck (1.0 mins)

(c) WOG Counter-terrorism Efforts
Assoc. Prof. Dr Muhammad Faishal Ibrahim (2.0 mins)

(d) Counter-terrorism Efforts
Assoc. Prof. Fatimah Lateef (1.0 mins)

(e) Cyber Attacks
Dr Lim Wee Kiak (2.0 mins)

(f) Bug Bounty Programme
Mr Zainal Sapari (2.0 mins)

* inclusive of 20 mins tea-break
Head J - Ministry of Defence - continued

(g)  Prudence
     Mr Teo Ser Luck  (3.0 mins)

(h)  Future of SAF
     Dr Teo Ho Pin  (3.0 mins)

(i)  Technology
     Mr Lee Yi Shyan  (3.0 mins)

(j)  ASEAN Defence Ministers’ Meeting (ADMM) Chairmanship
     Ms Jessica Tan Soon Neo  (2.0 mins)

(k)  ADMM and ADMM-Plus
     Mr Pritam Singh  (2.0 mins)

(l)  ADMM-Plus
     Mr Low Thia Khiang  (3.0 mins)

(Minister's (Dr Ng Eng Hen) reply)

(m)  Role of NS
     Assoc. Prof. Dr Muhammad Faishal Ibrahim  (1.5 mins)

(n)  SAF Manpower
     Mr Zainal Sapari  (1.0 mins)

(o)  NS Cohesion
     Mr Teo Ser Luck  (1.0 mins)

(p)  NS Effectiveness
     Mr Ong Teng Koon  (2.0 mins)

* inclusive of 20 mins tea-break
Head J - Ministry of Defence - continued

(q)  Vocational Interest  
Mr Baey Yam Keng  (2.0 mins)

(r)  Cyber NSF Scheme  
Ms Low Yen Ling  (2.0 mins)

(s)  NS Experience  
Mr Ong Teng Koon  (2.0 mins)

(t)  Community is Key in Total Defence  
Ms Joan Pereira  (2.0 mins)

(u)  Advisory Council on Community Relations in Defence (ACCORD)  
Mr Cedric Foo Chee Keng  (4.0 mins)

(v)  SkillsFuture for NS men  
Dr Teo Ho Pin  (1.0 mins)

(w)  Productivity Performance of NSFs  
Assoc. Prof. Randolph Tan  (3.0 mins)

(x)  Total Defence  
Ms Low Yen Ling  (2.0 mins)

(y)  Social and Psychological Defence  
Mr Ong Teng Koon  (2.0 mins)

(z)  Social Defence  
Mr Amrin Amin  (4.0 mins)

* inclusive of 20 mins tea-break
Head J - Ministry of Defence - continued

(aa) **Fake News**
Mr Vikram Nair  (3.0 mins)

(ab) **SAF Volunteer Corps**
Dr Teo Ho Pin  (1.0 mins)

(ac) **Youth Engagement**
Mr Baey Yam Keng  (2.0 mins)

(ad) **The Future SAF**
Assoc. Prof. Fatimah Lateef  (1.0 mins)

(ae) **Family Engagement and Resilience**
Ms Joan Pereira  (2.0 mins)

(Second Minister's (Mr Ong Ye Kung) reply)
(SMS' (Dr Mohd Maliki Bin Osman) reply)
(Ministry's total reply time: 82 mins)
( Clar: 20.5 mins)

Head P - Ministry of Home Affairs  

(2 March 2018)  

That the total sum to be allocated for Head P of the Estimates be reduced by $100.

(a) **Counter-terrorism - Role of Singaporeans**
Mr Christopher de Souza  (5.0 mins)

(b) **Deterring Violent Extremism**
Mr Christopher de Souza  (1.5 mins)
Head P - Ministry of Home Affairs - continued

(c) Segregationist Teachings
   Mr Chong Kee Hiong (2.0 mins)

(d) Terrorism and SGSecure
    Ms Rahayu Mahzam (2.0 mins)

(e) Unlicensed Moneylending Harassment
    Assoc. Prof. Daniel Goh Pei Siong (1.0 mins)

(f) Immigration Policy
    Mr Pritam Singh (2.5 mins)

(g) More Protection for the Vulnerable Group
    Mr Ang Wei Neng (2.0 mins)

(h) Violence Against Women
    Mr Louis Ng Kok Kwang (1.0 mins)

(i) Protection of Vulnerable Victims
    Mr Christopher de Souza (1.0 mins)

(j) Offenders with Mental Health Conditions
    Mr Murali Pillai (5.0 mins)

(k) Stemming the Supply and Demand of Drugs
    Mr Christopher de Souza (3.0 mins)

(l) Response to Threat of Drugs
    Mr Baey Yam Keng (2.0 mins)

* inclusive of 20 mins tea-break
Head P - Ministry of Home Affairs - continued

(m) Drugs in our Society
Mr Edwin Tong (3.0 mins)

(n) Youth Drug Abuse
Miss Cheng Li Hui (2.0 mins)

(o) Partnership with Community Organisations
Ms Rahayu Mahzam (2.0 mins)

(p) Initial Incarceration Phase Programming
Mr Louis Ng Kok Kwang (1.0 mins)

(q) Familial Ties in Inmate Rehabilitation
Mr Louis Ng Kok Kwang (1.0 mins)

(r) Mentoring Programmes for Inmates
Mr Louis Ng Kok Kwang (1.0 mins)

(s) Support for Ex-offenders
Mr Gan Thiam Poh (2.0 mins)

(t) Supporting Ex-offenders
Mr Edwin Tong (2.0 mins)

(u) Home Team Transformation
Mr Desmond Choo (4.0 mins)

(v) Workers in the Private Security Industry
Dr Tan Wu Meng (3.0 mins)

* inclusive of 20 mins tea-break
Head P - Ministry of Home Affairs - continued

(w) Private Security Industry
Mr Edwin Tong (3.0 mins)

(Minister's (Mr K Shanmugam) reply)
(Second Minister's (Mrs Josephine Teo) reply)
(Parl Secy's (Mr Amrin Amin) reply)
(Ministry's total reply time: 63 mins)
(Clar: 15 mins)

Head R - Ministry of Law (2 March 2018) (5.55 pm) (70 mins)

That the total sum to be allocated for Head R of the Estimates be reduced by $100.

(a) Fortifying Singapore's Legal Hub Status
Mr Christopher de Souza (4.0 mins)

(b) Infrastructure Office under Enterprise Singapore
Mr Christopher de Souza (0.5 mins)

(c) Industry Transformation Map - Developing the Legal Sector
Mr Patrick Tay (1.5 mins)

(d) Small and Medium Law Practices
Ms Rahayu Mahzam (2.0 mins)

(e) Augmenting the Smart Nation Drive
Mr Christopher de Souza (0.5 mins)

(f) Innovation - Protecting Intellectual Property
Mr Christopher de Souza (0.5 mins)

* inclusive of 20 mins tea-break
Head R - Ministry of Law - continued

(g) Criminal and Civil Justice Systems
Mr Christopher de Souza (1.0 mins)

(h) Three Trial Judges for Capital Cases
Mr Christopher de Souza (1.0 mins)

(i) Small Claims Tribunal
Mr Patrick Tay (0.5 mins)

(j) Extradition
Ms Sylvia Lim (2.0 mins)

(k) The Rule of International Law
Asst. Prof. Mahdev Mohan (3.0 mins)

(l) Optimisation of Land Resources
Mr Edwin Tong (1.5 mins)

(m) Improving Estate Administration Process
Mr Murali Pillai (2.0 mins)

(n) Dealing with Residents with Mental Issues
Mr Lim Biow Chuan (4.0 mins)

(o) Legal Aid
Mr Chen Show Mao (2.0 mins)

(p) Access to Justice
Dr Tan Wu Meng (2.0 mins)

* inclusive of 20 mins tea-break
Head R - Ministry of Law - continued

(q) Improving Access to Legal Aid
   Mr Louis Ng Kok Kwang (1.0 mins)

(Minister's (Mr K Shanmugam ) reply)
(SMS' (Ms Indranee Rajah) reply)
(Ministry's total reply time: 34 mins)
(Clar: 7 mins)

Head V - Ministry of Trade and Industry (5 March 2018) (12.35 pm) (280 mins)

That the total sum to be allocated for Head V of the Estimates be reduced by $100.

(a) Economy and Jobs
    Mr Liang Eng Hwa (9.0 mins)

(b) Outlook in Terms of GDP Growth
    Mr Yee Chia Hsing (2.0 mins)

(c) Riding on Rising Asia
    Mr Henry Kwek Hian Chuan (1.5 mins)

(d) Tapping on ASEAN's Potential
    Mr Henry Kwek Hian Chuan (1.5 mins)

(e) ASEAN Plan
    Mr Low Thia Khiang (2.0 mins)

(f) Riding the Asian Wave
    Ms Sun Xueling (1.5 mins)

* inclusive of 20 mins tea-break
Head V - Ministry of Trade and Industry - continued

(g) Unlocking ASEAN's Potential
    Ms Sun Xueling (1.0 mins)

(h) Potential of ASEAN's Trade
    Miss Cheryl Chan Wei Ling (1.5 mins)

(i) Comprehensive and Progressive Agreement for Trans-Pacific Partnership
    Assoc. Prof. Randolph Tan (3.0 mins)

(j) Role of Free Trade Agreements
    Dr Tan Wu Meng (2.0 mins)

(k) Keeping Singapore Competitive
    Dr Tan Wu Meng (2.0 mins)

(l) Managing Industrial Land Costs
    Mr Leon Perera (1.0 mins)

(m) Differentiated Policy Support
    Mr Henry Kwek Hian Chuan (1.5 mins)

(n) Update on Industry Transformation Maps (ITMs)
    Mr Henry Kwek Hian Chuan (1.5 mins)

(o) Enterprise Singapore
    Mr Teo Ser Luck (2.0 mins)

(p) Enterprise Development Grant
    Mr Teo Ser Luck (2.0 mins)
Head V - Ministry of Trade and Industry - continued

(q)  Partnerships for Capability Transformation (PACT)
Mr Teo Ser Luck  (2.0 mins)

(r)  Business Succession Planning
Mr Leon Perera  (1.0 mins)

(s)  Strengthening Business Capabilities
Mr Thomas Chua Kee Seng  (8.0 mins)

(t)  PACT and Infrastructure Office
Mr Low Thia Khiang  (3.0 mins)

(u)  Infrastructure Office
Er Dr Lee Bee Wah  (4.0 mins)

(v)  Opportunities Abroad for Local Companies
Mr Sitoh Yih Pin  (2.5 mins)

(w)  Help for SMEs to Internationalise
Mr Saktiandi Supaat  (1.0 mins)

(x)  Help for Domestically-focused SMEs
Mr Saktiandi Supaat  (2.0 mins)

(y)  R&D
Mr Lee Yi Shyan  (3.5 mins)

(z)  Research and Innovation
Ms Chia Yong Yong  (8.0 mins)

* inclusive of 20 mins tea-break
Head V - Ministry of Trade and Industry - continued

(aa)  Translation of R&D Efforts
      Ms Foo Mee Har  (3.0 mins)

(ab)  Open Electricity Market
      Mr Charles Chong  (3.0 mins)

(ac)  ITM - Lifestyle Cluster
      Mr Lee Yi Shyan  (2.0 mins)

(ad)  Commercial Rental in the Heartlands
      Mr Chen Show Mao  (2.0 mins)

(ae)  Support for SMEs
      Ms Foo Mee Har  (3.0 mins)

(af)  Helping SMEs
      Mr Ang Hin Kee  (4.0 mins)

(ag)  Local Enterprise and Association Development (LEAD)
      Mr Teo Ser Luck  (2.0 mins)

(ah)  Taking Advantage of Tech Disruption
      Mr Sitoh Yih Pin  (2.5 mins)

(ai)  Competitive Manufacturing Sector
      Miss Cheryl Chan Wei Ling  (4.5 mins)

(aj)  Trading Sector
      Mr Lee Yi Shyan  (1.5 mins)

* inclusive of 20 mins tea-break
Head V - Ministry of Trade and Industry - continued

(ak) Start-up Landscape
Mr Charles Chong (3.0 mins)

(al) Making Innovation and Start-ups Sustainable
Mr Azmoon Ahmad (3.0 mins)

(am) Consumer Protection
Mr Lim Biow Chuan (4.0 mins)

(an) Assistance to Displaced PMETs
Mr Yee Chia Hsing (2.0 mins)

(ao) Helping Companies to Go Regional
Mr Yee Chia Hsing (3.0 mins)

(Minister's (Mr Lim Hng Kiang) reply)
(Minister's (Mr S Iswaran) reply)
(SMS' (Ms Sim Ann) reply)
(SMS' (Dr Koh Poh Koon) reply)
(SPS' (Ms Low Yen Ling) reply)
(Ministry's total reply time: 138 mins)
(Clar: 29.5 mins)

Head S - Ministry of Manpower

(5 March 2018) (6.05 pm) (*330 mins) (Ending time)

That the total sum to be allocated for Head S of the Estimates be reduced by $100.

(a) Review Employment Act and Employment Claims Act
Mr Patrick Tay (9.0 mins)

* inclusive of 20 mins tea-break
Head S - Ministry of Manpower - continued

(b) Protecting PMEs under the Employment Act
   Dr Intan Azura Mokhtar (1.0 mins)

(c) Supporting Contract Workers
   Assoc. Prof. Daniel Goh Pei Siong (2.0 mins)

(d) Protect Vulnerable Employees
   Ms Kuik Shiao-Yin (5.0 mins)

(e) Economic Growth and Jobs for Locals
   Assoc. Prof. Dr Muhammad Faishal Ibrahim (0.5 mins)

(f) Workforce Restructuring and Productivity
   Mr Desmond Choo (2.0 mins)

(g) Local-foreign Complementarity
   Assoc. Prof. Dr Muhammad Faishal Ibrahim (1.0 mins)
   Mr Lee Yi Shyan (2.0 mins)
   Ms Jessica Tan Soon Neo (3.0 mins)

(h) Review of Fair Consideration Framework
   Mr Patrick Tay (5.0 mins)

(i) Fair Consideration Framework
   Mr Chong Kee Hiong (3.5 mins)

(j) Improving Employability for Singaporeans
   Mr Lim Biow Chuan (3.0 mins)

* inclusive of 20 mins tea-break
Head S - Ministry of Manpower - continued

(k) Capability Transfer Programme
Mr Patrick Tay (0.5 mins)
Mr Low Thia Khiang (2.0 mins)

(l) Review of S Pass Framework
Mr Patrick Tay (1.0 mins)

(m) Training and Upgrading of Foreign Workers
Mr Thomas Chua Kee Seng (4.0 mins)

(n) Local Workforce Shortage in Sectors
Mr Chong Kee Hiong (2.0 mins)

(o) Lean Enterprise Development Scheme
Ms Jessica Tan Soon Neo (2.5 mins)

(p) Online Jobs Marketplace and Jobs Bank
Mr Patrick Tay (0.5 mins)

(q) PMEs and Long-term Unemployed
Mr Patrick Tay (1.5 mins)

(r) Long-term Unemployment
Mr Low Thia Khiang (2.0 mins)

(s) Employment Support for Locals
Assoc. Prof. Dr Muhammad Faishal Ibrahim (1.0 mins)

(t) Skills Fit, Job Fit and Career Growth
Ms K Thanaletchimi (3.0 mins)

* inclusive of 20 mins tea-break
Head S - Ministry of Manpower - continued

(u)  Cost of Helping Workers  
       Assoc. Prof. Randolph Tan  (2.0 mins)

(v)  Changing the Employment Model for Freelancers  
       Ms Jessica Tan Soon Neo  (2.0 mins)

(w)  Career Advisory for Freelancers  
       Mr Ang Hin Kee  (4.0 mins)

(x)  Self-employed Persons’ Well-being  
       Mr Kok Heng Leun  (2.0 mins)

(y)  CPF for Self-employed Workers  
       Mr Chen Show Mao  (2.0 mins)

(z)  Women as a Valuable Manpower Resource  
       Dr Intan Azura Mokhtar  (2.5 mins)

(aa)  Maternity Protection  
       Mr Louis Ng Kok Kwang  (1.0 mins)

(ab)  Supporting Families in the Workplace  
       Mr Desmond Choo  (2.0 mins)

(ac)  Promoting Fair Employment Practices  
       Ms K Thanaletchimi  (3.0 mins)

(ad)  Managing Workplace Harassment  
       Mr Louis Ng Kok Kwang  (1.0 mins)

* inclusive of 20 mins tea-break
Head S - Ministry of Manpower - continued

(ae) Sexual Harassment in the Workplace
Mr Dennis Tan Lip Fong (3.0 mins)

#af) CPF Retirement Funds
Mr Chong Kee Hiong (1.0 mins)

(aig) Strengthening Retirement Adequacy
Mr Zainal Sapari (2.0 mins)

(aih) Silver Support
Assoc. Prof. Daniel Goh Pei Siong (2.0 mins)

(aii) Employee CPF Contribution Flexibility
Mr Leon Perera (1.0 mins)

(ajf) CPF LIFE and Women
Assoc. Prof. Daniel Goh Pei Siong (2.0 mins)

(akf) Support for Caregivers
Mr Kok Heng Leun (2.0 mins)

(all) Older Workers and CPF
Dr Intan Azura Mokhtar (4.0 mins)

(am) More Inclusive Workplace for Older Workers
Mr Chong Kee Hiong (2.5 mins)

(ant) Helping Senior Workers Thrive
Ms Tin Pei Ling (1.5 mins)

* inclusive of 20 mins tea-break
Head S - Ministry of Manpower - continued

(ao) Productivity of Older Workers
Mr Chen Show Mao (2.0 mins)

(ap) Non-discrimination in Employment
Mr Muhamad Faisal Abdul Manap (2.0 mins)

(ag) Employment for People with Mental Illness
Assoc. Prof. Daniel Goh Pei Siong (2.0 mins)

(ar) Uplifting Low-wage Workers
Mr Zainal Sapari (2.0 mins)

(as) Mandating Proper Rest Areas for Workers
Mr Zainal Sapari (1.5 mins)

(at) Strengthening Workplace Safety and Health
Mr Melvin Yong Yik Chye (4.0 mins)

(au) Workplace Safety and Health
Ms K Thanaletchimi (3.0 mins)

(av) Foreign Workers’ Recruitment
Mr Kok Heng Leun (1.5 mins)

(aw) Employment Contracts
Mr Kok Heng Leun (1.5 mins)

(ax) Protecting our Migrant Workforce
Mr Melvin Yong Yik Chye (2.0 mins)

* inclusive of 20 mins tea-break
Head S - Ministry of Manpower - continued

(a)  Mandatory Electronic Payment of Salaries
    Mr Louis Ng Kok Kwang  (1.0 mins)

(az) Reconsider the Approach to Foreign Domestic Workers
    Assoc. Prof. Randolph Tan  (2.0 mins)

(Minister's (Mr Lim Swee Say) reply)
(Second Minister's (Mrs Josephine Teo) reply)
(MOS' (Mr Sam Tan) reply)
(Ministry's total reply time: 153 mins)
(Clar: 33 mins)

Head K - Ministry of Education

That the total sum to be allocated for Head K of the Estimates be reduced by $100.

(a)  Education for the Future
    Ms Denise Phua Lay Peng  (10.0 mins)

(b)  Preparing our Students for the Future
    Mr Zainal Sapari  (2.0 mins)

(c)  Education Model for a New Era
    Ms Foo Mee Har  (3.0 mins)

(d)  NIEC and the Pre-school Sector
    Dr Intan Azura Mokhtar  (3.0 mins)

(e)  Applied Learning in Schools
    Mr Seah Kian Peng  (2.0 mins)

* inclusive of 20 mins tea-break
Head K - Ministry of Education - continued

(f) Psychology for Secondary School
Mr Muhamad Faisal Abdul Manap (2.5 mins)

(g) Diverse Perspectives in Schools
Mr Leon Perera (4.0 mins)

(h) Value-based Education
Mr Ang Wei Neng (1.5 mins)

(i) Nurturing the Singapore Spirit
Mr Ang Wei Neng (2.0 mins)

(j) Our Mother Tongue
Ms Tin Pei Ling (1.5 mins)

(k) National Language Proficiency
Mr Chen Show Mao (3.0 mins)

(l) Supporting Students with Special Needs
Ms Denise Phua Lay Peng (6.0 mins)

(m) Special Needs
Miss Cheng Li Hui (1.0 mins)

(n) Stressed Students and Parents
Mr Low Thia Khiang (2.0 mins)

(o) Sports in Schools
Mr Edwin Tong (5.5 mins)
### Head K - Ministry of Education - continued

| (p) | Nutritional Health  
Assoc. Prof. Daniel Goh Pei Siong | (1.5 mins) |
| (q) | Financial Support for Students  
Dr Lim Wee Kiak | (1.0 mins) |
| (r) | Social Mobility Indicators  
Ms Sylvia Lim | (1.0 mins) |
| (s) | Financial Assistance Scheme (FAS)  
Miss Cheng Li Hui | (1.0 mins) |
| (t) | Increasing Edusave Contributions  
Mr Edwin Tong | (1.0 mins) |
| (u) | Aptitude-based Admission in ITE  
Mr Zainal Sapari | (2.0 mins) |
| (v) | Polytechnic Foundation Programme (PFP)  
Dr Lim Wee Kiak | (1.0 mins) |
| (w) | Common Entry Programmes at Polytechnics  
Mr Seah Kian Peng | (2.0 mins) |
| (x) | Experiential Learning at Institutes of Higher Learning (IHLs)  
Mr Edwin Tong | (2.0 mins)  
Mr Ang Wei Neng | (1.0 mins) |
Head K - Ministry of Education - continued

(y)  **IHLs to Better Support Lifelong Learning**  
Mr Ang Wei Neng (2.0 mins)

(z)  **SkillsFuture and Impact on Singaporeans**  
Dr Intan Azura Mokhtar (2.0 mins)

(aa)  **SkillsFuture and Job Readiness**  
Ms Foo Mee Har (3.0 mins)

(ab)  **Addressing Skills Deficiency**  
Assoc. Prof. Randolph Tan (3.0 mins)

(ac)  **Developing High Quality Human Resources**  
Mr Thomas Chua Kee Seng (4.0 mins)

(ad)  **Funding for Post-graduate Programmes**  
Mr Henry Kwek Hian Chuan (0.5 mins)
Miss Cheng Li Hui (1.0 mins)

(ae)  **Micro-credentials at Universities**  
Dr Lim Wee Kiak (2.0 mins)

(af)  **Local Academic Core in Universities**  
Mr Seah Kian Peng (2.0 mins)

(ag)  **Private Universities**  
Dr Intan Azura Mokhtar (1.5 mins)

(Minister's (Mr Ong Ye Kung) reply)  
(SPS' (A/P Dr Muhd Faishal Ibrahim) reply)  
(SPS' (Ms Low Yen Ling) reply)  
(Ministry's total reply time: 102 mins)  
(Clar: 24.5 mins)

* inclusive of 20 mins tea-break
That the total sum to be allocated for Head Q of the Estimates be reduced by $100.

(a) *Gearing the Economy for a Digital Future*
Mr Zaqy Mohamad (10.0 mins)

(b) *Artificial Intelligence*
Dr Teo Ho Pin (1.0 mins)

(c) *Digital Economy*
Mr Cedric Foo Chee Keng (4.0 mins)

(d) *Infocomm and Media Convergence*
Mr Ong Teng Koon (4.0 mins)

(e) *Cybersecurity for All*
Ms Sun Xueling (2.0 mins)

(f) *Small- and Medium-sized Enterprises (SMEs) and Digitalisation*
Ms Sun Xueling (1.5 mins)

(g) *Digitalisation Across Sectors*
Ms Sun Xueling (2.0 mins)

(h) *Digitisation of SMEs*
Mr Teo Ser Luck (1.0 mins)
Head Q - Ministry of Communications and Information - continued

(i) Sectoral Transformation  
Mr Saktiandi Supaat  (1.0 mins)

(j) TechSkills Accelerator (TeSA) 2.0  
Mr Saktiandi Supaat  (1.0 mins)

(k) National Translation Committee  
Mr Low Thia Khiang  (2.0 mins)

(l) Tackling Cyberbullying  
Assoc. Prof. Daniel Goh Pei Siong  (1.0 mins)

(m) Support Workers for Digital Economy  
Mr Desmond Choo  (3.0 mins)

(n) Digitalisation  
Mr Vikram Nair  (1.5 mins)

(o) Preparing the Elderly for Digital TV  
Mr Yee Chia Hsing  (2.5 mins)

(p) Helping Citizens to be Digitally Ready  
Mr Saktiandi Supaat  (2.0 mins)

(Minister's (A/P Dr Yaacob Ibrahim) reply)

(q) The Need for Quality and Partnerships  
Mr Ganesh Rajaram  (9.0 mins)

(r) Public Service Broadcast Programmes  
Mr Vikram Nair  (1.0 mins)

* inclusive of 20 mins tea-break
Head Q - Ministry of Communications and Information - continued

(s) Media Industry Talent Development
Mr Darryl David (1.0 mins)

(t) Libraries and the Future Economy
Mr Darryl David (1.0 mins)

(u) Libraries and Reading
Dr Teo Ho Pin (3.0 mins)

(v) Our National Archives
Ms Sun Xueling (0.5 mins)

(SMS' (Mr Chee Hong Tat) reply)
(Minister's (A/P Dr Yaacob Ibrahim) reply)
(Ministry's total reply time: 66 mins)
(Clar: 14 mins)

Head M - Ministry of Finance (6 March 2018) (4.00 pm) (*130 mins)
(Ending time)

That the total sum to be allocated for Head M of the Estimates be reduced by $100.

(a) Value-for-Money in Government Spending
Mr Liang Eng Hwa (6.0 mins)

(b) Fiscal Prudence
Ms Foo Mee Har (4.0 mins)

(c) Temasek Holdings as Shareholder
Ms Sylvia Lim (2.0 mins)

* inclusive of 20 mins tea-break
Head M - Ministry of Finance - continued

(d) Role of Temasek Holdings and GIC
   Mr Leon Perera (1.0 mins)

(e) Distribution of Surplus 2017
   Mr Azmoon Ahmad (3.0 mins)

(f) Progressive Tax Deduction for Donors
   Mr Azmoon Ahmad (5.0 mins)

(g) Tax Deductibles for Private Hire Drivers
   Mr Ang Hin Kee (1.0 mins)

(h) Tax Deductible for Private Hire Car Driver
   Mr Muhamad Faisal Abdul Manap (1.5 mins)

(i) Water - Harmonisation of Accounts
   Mr Pritam Singh (1.0 mins)

(j) Budget Spending
   Mr Cedric Foo Chee Keng (3.0 mins)

(k) Building in Prudence by Design
   Dr Tan Wu Meng (3.0 mins)

(l) Remaining Fiscally Prudent
   Mr Henry Kwek Hian Chuan (1.0 mins)

(m) Efficiency in Government Spending
   Ms Sun Xueling (1.0 mins)

* inclusive of 20 mins tea-break
Head M - Ministry of Finance - continued

(n) Support for Local Construction Companies
Mr Yee Chia Hsing  (6.0 mins)

(o) Opportunities for Businesses
Miss Cheryl Chan Wei Ling  (3.0 mins)

(p) Enhancing Citizen Experience with Technology
Mr Saktiandi Supaat  (2.0 mins)

(Second Minister's (Mr Lawrence Wong) reply)
(SMS' (Ms Indranee Rajah) reply)
(Ministry's total reply time: 52 mins)
(Clar: 14.5 mins)

Head L - Ministry of the Environment and Water Resources

(6 March 2018) (6.20 pm) (140 mins)
(Ending time)

That the total sum to be allocated for Head L of the Estimates be reduced by $100.

(a) Climate Action for our Future Generation
Er Dr Lee Bee Wah  (9.0 mins)

(b) Climate Action
Assoc. Prof. Dr Muhammad Faishal Ibrahim  (2.0 mins)

(c) Climate Action - Regional and Global Front
Assoc. Prof. Dr Muhammad Faishal Ibrahim  (1.0 mins)

(d) Climate Action - Collaborative Efforts
Assoc. Prof. Dr Muhammad Faishal Ibrahim  (1.0 mins)

* inclusive of 20 mins tea-break
Head L. - Ministry of the Environment and Water Resources - continued

(e) Climate Change and Coastal Areas
    Mr Leon Perera (2.0 mins)

(f) Whole-of-Government Approach to Year of Climate Action
    Mr Louis Ng Kok Kwang (1.0 mins)

(g) Implementation of the Carbon Tax
    Mr Louis Ng Kok Kwang (1.0 mins)

(h) Coping with a Low-carbon Economy
    Mr Louis Ng Kok Kwang (1.0 mins)

(i) Carbon Emission
    Miss Cheng Li Hui (1.0 mins)

(j) Water Pricing and Policy
    Mr Pritam Singh (2.0 mins)

(k) Water Conservation and Water Pressure
    Mr Png Eng Huat (2.0 mins)

(l) Water Tariff Rate Outcomes
    Mr Seah Kian Peng (2.0 mins)

(m) Water Sustainability and Resilience
    Mr Gan Thiam Poh (5.5 mins)

(n) Leveraging on Technology
    Mr Gan Thiam Poh (5.5 mins)

* inclusive of 20 mins tea-break
Head I. - Ministry of the Environment and Water Resources - continued

(o) *Flooding Prevention*
Dr Chia Shi-Lu (2.0 mins)

(p) *Zero-waste Nation*
Miss Cheng Li Hui (1.0 mins)

(q) *E-waste*
Dr Chia Shi-Lu (2.0 mins)

(r) *Tackling E-waste*
Mr Louis Ng Kok Kwang (1.0 mins)

(s) *Microplastics*
Mr Leon Perera (1.0 mins)

(t) *Reducing and Recycling Plastic Waste*
Mr Dennis Tan Lip Fong (2.0 mins)

(u) *Plastic Bags*
Miss Cheng Li Hui (1.0 mins)

(v) *Food Waste Management*
Miss Cheng Li Hui (1.0 mins)

(w) *Food Delivery Services*
Assoc. Prof. Daniel Goh Pei Siong (1.5 mins)

(x) *Hawker Centres*
Mr Liang Eng Hwa (4.5 mins)
Miss Cheng Li Hui (1.0 mins)

* inclusive of 20 mins tea-break
Head L - Ministry of the Environment and Water Resources - continued

(y) Anti-littering Campaigns
   Mr Lim Biow Chuan (3.0 mins)

(Minister's (Mr Masagos Zulkifli) reply)
(SMS' (Dr Amy Khor) reply)
(Ministry's total reply time: 69 mins)
(Clar: 14 mins)

Head T - Ministry of National Development

(7 March 2018) (11.30 am) (190 mins)
(Ending time)

That the total sum to be allocated for Head T of the Estimates be reduced by $100.

(a) Building our Future City and Home
   Mr Alex Yam Ziming (9.5 mins)
   Mr Chong Kee Hiong (2.0 mins)

(b) Helping Low-income and Vulnerable Families
   Mr Chong Kee Hiong (1.5 mins)

(c) Shaping our Built Environment Together
   Mr Chong Kee Hiong (3.5 mins)
   Mr Saktiandi Supaat (1.0 mins)

(d) Supporting a Self-reliant Community
   Mr Saktiandi Supaat (1.0 mins)

(e) Home Ownership
   Mr Gan Thiam Poh (2.0 mins)

(f) Assistance to HDB Rental Flat Owners
   Mr Gan Thiam Poh (1.0 mins)

* inclusive of 20 mins tea-break
Head T - Ministry of National Development - continued

(g)  *Home Ownership for Singaporeans*
Miss Cheryl Chan Wei Ling  (4.0 mins)

(h)  *Put Service before Rules*
Er Dr Lee Bee Wah  (5.0 mins)

(i)  *Elderly Poor and Home Ownership*
Mr Dennis Tan Lip Fong  (2.0 mins)

(j)  *Reviewing Criteria for Rental Housing*
Mr Pritam Singh  (2.0 mins)

(k)  *Upgrading Ageing HDB Flats*
Mr Pritam Singh  (2.0 mins)

(l)  *Expanding Home Improvement Programme*
Mr Png Eng Huat  (2.0 mins)

(m)  *Designing Communal Space*
Mr Png Eng Huat  (3.0 mins)

(n)  *Heavy Vehicle Parking*
Mr Png Eng Huat  (2.0 mins)

(o)  *Noise Pollution from Multi-storey Car Parks*
Assoc. Prof. Daniel Goh Pei Siong  (1.0 mins)

(p)  *Prefabricated Construction*
Assoc. Prof. Daniel Goh Pei Siong  (1.0 mins)

* inclusive of 20 mins tea-break
Head T - Ministry of National Development - continued

(q) Public Housing for Single Parents
Mr Muhamad Faisal Abdul Manap (2.0 mins)

(r) Waiving Ex-spousal Consent for Housing
Mr Louis Ng Kok Kwang (1.0 mins)

(s) Integrating Rental Units into Community
Mr Louis Ng Kok Kwang (1.0 mins)

(t) Increasing AVA’s Budget
Mr Louis Ng Kok Kwang (1.0 mins)

(u) Local Farming Sector
Mr Leon Perera (2.0 mins)

(v) Improving Public Housing
Mr Darryl David (1.5 mins)

(w) Food and Agriculture
Mr Darryl David (1.0 mins)

(x) Urban and Environment Design
Mr Darryl David (1.5 mins)

(y) Breakaway Works on Landed Houses
Ms Sylvia Lim (2.0 mins)

(z) Developing the Railway Corridor
Ms Low Yen Ling (5.0 mins)

* inclusive of 20 mins tea-break
Head T - Ministry of National Development - continued

(aa) Assessing Performance of Management Corporation Strata Titles
Assoc. Prof. Randolph Tan (2.0 mins)

(ab) Municipal Services Office (MSO) - Services and Feedback Management
Mr Ong Teng Koon (3.0 mins)

(ac) MSO - Solutions for Residents
Mr Ong Teng Koon (3.0 mins)

(ad) Efficiency in Service Delivery
Mr Baey Yam Keng (4.0 mins)

(Minister's (Mr Lawrence Wong) reply)
(Minister's (Ms Grace Fu) reply)
(Second Minister's (Mr Desmond Lee) reply)
(SMS' (Dr Koh Poh Koon) reply)
(Ministry's total reply time: 92 mins)
(Clar: 22.5 mins)

Head W - Ministry of Transport

(7 March 2018) (3.30 pm) (*240 mins)
(Ending time)

That the total sum to be allocated for Head W of the Estimates be reduced by $100.

(a) Growing Pains in Transport
Mr Sitoh Yih Pin (12.0 mins)

(b) Zero-growth Car Policy
Mr Pritam Singh (2.0 mins)

(c) Public Bus Contracting
Mr Melvin Yong Yik Chye (4.0 mins)

* inclusive of 20 mins tea-break
Head W - Ministry of Transport - continued

(d) Rail Maintenance
Mr Melvin Yong Yik Chye (2.0 mins)
Miss Cheng Li Hui (1.0 mins)

(e) Public Transport Subsidy
Miss Cheng Li Hui (1.0 mins)

(f) Bus and Road Connectivity
Ms Low Yen Ling (5.0 mins)

(g) Hume MRT Station
Ms Low Yen Ling (4.0 mins)

(h) Mode Share and Autonomous Vehicles
Mr Ang Hin Kee (3.0 mins)

(i) Autonomous Vehicles
Mr Melvin Yong Yik Chye (2.0 mins)

(Minister's (Mr Khaw Boon Wan) reply)

(j) Investments in Transport Infrastructure
Mr Lee Yi Shyan (2.5 mins)

(k) Funding Changi Airport Terminal 5
Mr Zaqy Mohamad (3.0 mins)

(l) Use of Drones
Mr Ang Wei Neng (2.0 mins)

(m) Third-party Ride Booking Apps
Mr Ang Hin Kee (3.0 mins)

(Second Minister's (Mr Ng Chee Meng) reply)

* inclusive of 20 mins tea-break
### Head W - Ministry of Transport - continued

| (n) | Safety in the Straits of Singapore  
|     | Mr Dennis Tan Lip Fong  
|     | (3.0 mins)  
| (o) | Challenges in the Maritime Sector  
|     | Mr Ang Wei Neng  
|     | (2.0 mins)  
| (p) | Regulation of Bicycle-sharing Operators  
|     | Mr Lim Biow Chuan  
|     | (4.0 mins)  
| (q) | Car-lite Singapore  
|     | Er Dr Lee Bee Wah  
|     | (4.0 mins)  
| (r) | Regulating Personal Mobility Devices (PMDs) and Shared Bicycles  
|     | Mr Zaqy Mohamad  
|     | (3.0 mins)  
| (s) | Bicycle-sharing and Geofencing  
|     | Mr Png Eng Huat  
|     | (2.5 mins)  
| (t) | Personal Mobility Aid in an Ageing Society  
|     | Mr Png Eng Huat  
|     | (2.0 mins)  
| (u) | Safer Signalised Junction  
|     | Mr Png Eng Huat  
|     | (2.5 mins)  
| (v) | Bicycle-sharing  
|     | Miss Cheng Li Hui  
|     | (1.0 mins)  

* inclusive of 20 mins tea-break
Head W - Ministry of Transport - continued

(w)  PMDs
     Miss Cheng Li Hui                (1.0 mins)
     Mr Ang Wei Neng                 (2.0 mins)

(x)  Walk2Ride Programme
     Mr Ang Wei Neng                 (2.0 mins)

(y)  Indiscriminate Parking of Bicycles
     Mr Yee Chia Hsing               (1.5 mins)

(z)  Accidents Caused by E-scooters
     Mr Yee Chia Hsing               (1.0 mins)

(aa) Safe Use of PMDs and Bicycles
     Mr Dennis Tan Lip Fong          (4.0 mins)

(ab) Enforcing Safe Cycling and Use of PMDs
     Assoc. Prof. Randolph Tan       (3.0 mins)

(ac) Concerns on Accidents Involving PMDs
     Ms Joan Pereira                 (1.0 mins)

(ad) Bicycles and PMDs
     Ms Foo Mee Har                  (2.0 mins)

(ae) Silver Zone Programme
     Mr Ang Hin Kee                  (1.0 mins)

(SMS' (Dr Lam Pin Min) reply)

(Ministry's total reply time: 109 mins)

(Clar: 22 mins)

* inclusive of 20 mins tea-break
Head I - Ministry of Social and Family Development (7 March 2018) (7.20 pm) (Ending time) (230 mins)

That the total sum to be allocated for Head I of the Estimates be reduced by $100.

(a) **SG Cares and Volunteerism**
Mr Seah Kian Peng (3.0 mins)

(b) **SG Cares - Rallying and Organising Community**
Ms Tin Pei Ling (1.5 mins)

(c) **SG Cares**
Ms Jessica Tan Soon Neo (2.0 mins)
Dr Lim Wee Kiak (8.0 mins)

(d) **Multi-disciplinary Approach**
Mr Kok Heng Leun (2.0 mins)

(e) **Coordinating for Holistic Social Support**
Ms Tin Pei Ling (1.0 mins)

(f) **Social Services**
Mr Amrin Amin (0.5 mins)

(g) **Social Service Office (SSO)**
Dr Lily Neo (4.0 mins)

(h) **Integrating Health Care and Social Care**
Dr Tan Wu Meng (4.0 mins)

(i) **Integration of Health and Social Care**
Dr Lily Neo (2.0 mins)

* inclusive of 20 mins tea-break
Head I - Ministry of Social and Family Development - continued

(j) **SG "WE CARE" Campaign**
Dr Lily Neo

(1.5 mins)

(Minister's (Mr Desmond Lee) reply)

(Minister's (Mr Gan Kim Yong) reply)

(Minister's (Ms Grace Fu) reply)

(k) **Shared Values, Income Inequality**
Mr Seah Kian Peng

(3.0 mins)

(l) **Inequality and Social Stratification**
Ms Jessica Tan Soon Neo

(2.0 mins)

(m) **Building Social Cohesion in Singapore**
Ms Chia Yong Yong

(6.0 mins)

(n) **Social Mobility**
Mr Amrin Amin

(2.0 mins)

(o) **Homelessness**
Dr Lily Neo

(2.5 mins)

(p) **Youths in Criminal Justice System**
Ms Sylvia Lim

(1.0 mins)

(q) **Enhancing Intervention for Child Neglect**
Mr Murali Pillai

(5.0 mins)

(r) **Gender Equality**
Assoc. Prof. Fatimah Lateef

(1.0 mins)

* inclusive of 20 mins tea-break
Head 1 - Ministry of Social and Family Development - continued

(s) **Responses to Changing Demographics**
Mr Seah Kian Peng (2.0 mins)

(t) **Care for Older People**
Mr Seah Kian Peng (2.0 mins)

(u) **Office of Public Guardian**
Ms Sylvia Lim (2.0 mins)

(v) **Eldercare Leave**
Mr Chen Show Mao (2.0 mins)

(w) **Finance Universal System of Caregiving**
Ms Kuik Shiao-Yin (8.0 mins)

(x) **Strengthening Family Values and Support**
Ms Tin Pei Ling (1.5 mins)

(y) **Strengthening Families and Community**
Ms Rahayu Mahzam (1.0 mins)

(z) **Early Childhood and Special Needs Support**
Mr Desmond Choo (4.0 mins)

(aa) **Childcare Facilities in New Estates**
Mr Png Eng Huat (2.0 mins)

(ab) **Rising Childcare and Infant Care Fees**
Mr Pritam Singh (2.0 mins)
Head 1 - Ministry of Social and Family Development - continued

(ac) Early Childhood Sector
Ms Rahayu Mahzam (1.0 mins)

(ad) Early Childhood
Mr Amrin Amin (0.5 mins)

(ae) Childcare Centres will Nudge the Total Fertility Rate
Mr Christopher de Souza (1.5 mins)

(af) Pre-school Mother Tongue Teachers
Mr Ang Hin Kee (2.0 mins)

(af) Bilingual Education
Ms Rahayu Mahzam (1.0 mins)

(ah) Enabling Masterplan for the Disabled
Ms Denise Phua Lay Peng (6.0 mins)

(ai) Progress of Enabling Masterplan 3
Mr Ang Wei Neng (1.5 mins)

(SPS' (A/P Dr Muhd Faishal Ibrahim) reply)
(Minister's (Mr Desmond Lee) reply)
(Ministry's total reply time: 113 mins)
(Clar: 25 mins)

* inclusive of 20 mins tea-break
That the total sum to be allocated for Head O of the Estimates be reduced by $100.

(a) Transforming Healthcare in Singapore
    Dr Chia Shi-Lu (10.5 mins)

(b) Infrastructure Plans
    Mr Gan Thiam Poh (1.0 mins)

(c) Quality Care and Patient Safety
    Ms Sylvia Lim (2.0 mins)

(d) Personalised Medication and DNA Edit
    Mr Low Thia Khiang (2.0 mins)

(e) Healthcare Funding and Spending
    Assoc. Prof. Fatimah Lateef (2.0 mins)

(f) Healthcare Insurance Taskforce
    Dr Chia Shi-Lu (1.5 mins)

(g) Medisave for Outpatient Treatment
    Dr Chia Shi-Lu (2.0 mins)

(h) Medisave Flexibility for Special Needs
    Mr Zainal Sapari (1.5 mins)

(i) Improving Management of Chronic Disease
    Mr Louis Ng Kok Kwang (1.0 mins)
**Head O - Ministry of Health - continued**

(j) *Pricing of Vaccines*
Mr Leon Perera (1.0 mins)

(k) *Caregivers of Mentally Disabled Persons*
Mr Murali Pillai (2.0 mins)

(l) *Mental Health Support in Heartlands*
Assoc. Prof. Daniel Goh Pei Siong (1.5 mins)

(m) *National Dementia Plan*
Assoc. Prof. Daniel Goh Pei Siong (1.5 mins)

(n) *Mental Health*
Miss Cheng Li Hui (1.0 mins)

(o) *Community Mental Health*
Ms Joan Pereira (1.5 mins)

(p) *Future Models of Care*
Assoc. Prof. Fatimah Lateef (1.5 mins)

(q) *Productivity/Innovation in Healthcare*
Dr Chia Shi-Lu (1.5 mins)

(r) *Silver Towns*
Mr Leon Perera (2.0 mins)

(s) *Nursing Homes*
Miss Cheng Li Hui (1.0 mins)

* inclusive of 20 mins tea-break
Head O - Ministry of Health - continued

(i)  Successful Ageing
Miss Cheryl Chan Wei Ling  (5.0 mins)

(ii) Design to Include and Empower
Ms Tin Pei Ling  (2.5 mins)

(iii) Digital Eldercare
Ms Tin Pei Ling  (2.5 mins)

(iv) Preventive Healthcare and Community Care
Dr Lily Neo  (4.5 mins)

(vi) Holistic Support for Ageing Population
Ms K Thanaletchimi  (3.0 mins)

(Minister's (Mr Gan Kim Yong) reply)

(SMS' (Mr Chee Hong Tat) reply)

(vi) Preparing Our Workforce in Intermediate and Long-term Care sector
Ms K Thanaletchimi  (3.0 mins)

(ii) Empowering Nurses for Future Healthcare
Ms Tin Pei Ling  (1.5 mins)

(aa) Healthcare Manpower
Ms Joan Pereira  (1.5 mins)

(ab) Allied Health Force - Recognition and Role
Mr Christopher de Souza  (1.0 mins)

(ac) Skillset for Taking Care of Seniors
Mr Henry Kwek Hian Chuan  (1.0 mins)

* inclusive of 20 mins tea-break
Head O - Ministry of Health - continued

(ad) Pipeline of Doctors and Medical Faculties
Mr Christopher de Souza (1.5 mins)

(ae) Residency Training/Specialist Training
Assoc. Prof. Fatimah Lateef (1.5 mins)

(af) Breast Cancer
Dr Lily Neo (1.0 mins)

(ag) Giving Babies a Chance at Life
Mr Alex Yam Ziming (2.0 mins)

(ah) Gestational Diabetes
Ms Tin Pei Ling (1.0 mins)

(SMS' (Dr Amy Khor) reply)

(ai) War on Diabetes
Mr Baey Yam Keng (2.0 mins)
Mr Chen Show Mao (2.0 mins)

(aj) Primary Care Transformation
Dr Chia Shi-Lu (1.5 mins)

(ak) Healthcare Delivery System
Dr Lily Neo (2.5 mins)

(al) Tobacco Control
Dr Chia Shi-Lu (1.0 mins)

(SMS' (Dr Lam Pin Min) reply)

* inclusive of 20 mins tea-break
Head O - Ministry of Health - continued

(am)  *Health of Singaporeans*
Assoc. Prof. Fatimah Lateef  (2.0 mins)

(an)  *Promoting Healthy Lifestyles*
Ms Joan Pereira  (1.0 mins)

(ao)  *Less Sugar, Better Health*
Ms Tin Pei Ling  (1.0 mins)

(Parl Secy’s (Mr Amrin Amin) reply)

(Ministry’s total reply time: 102 mins)

(Clar: 24.5 mins)

Head X - Ministry of Culture, Community and Youth  (8 March 2018)  (5.15 pm)  (*265 mins)

(Ending time)

That the total sum to be allocated for Head X of the Estimates be reduced by $100.

(a)  *Building a Strong Singapore Society*
Dr Lim Wee Kiak  (4.0 mins)

(b)  *MENDAKI Education Support for Community*
Mr Saktiandi Supaat  (3.0 mins)

(c)  *Strong Foundations for our Community*
Mr Zainal Sapari  (2.0 mins)

(d)  *Support for Madrasahs*
Mr Amrin Amin  (3.0 mins)

(e)  *Malayness*
Mr Muhamad Faisal Abdul Manap  (3.0 mins)

* inclusive of 20 mins tea-break
Head X - Ministry of Culture, Community and Youth - continued

(f) Dollar-for-dollar Matching Grant for VWOs
   Mr Azmoon Ahmad (5.0 mins)

(g) Narrowing the Gap
   Assoc. Prof. Fatimah Lateef (1.0 mins)

(h) Malay/Muslim Organisations
   Dr Intan Azura Mokhtar (2.5 mins)

(i) Support for Young Malay/Muslim Couples
   Ms Rahayu Mahzam (1.5 mins)

(j) Singapore Islamic College
   Assoc. Prof. Fatimah Lateef
   Dr Intan Azura Mokhtar (1.0 mins) (1.5 mins)

(k) Asatizah Youth Network
   Mr Zainal Sapari (2.0 mins)

(l) MUIS' 50th Anniversary
   Assoc. Prof. Dr Muhammad Faishal Ibrahim (2.0 mins)

(m) Support for Malay/Muslim PMETs
   Ms Rahayu Mahzam (2.0 mins)

(n) Digitalisation Efforts in the Community
   Mr Zaqy Mohamad (2.0 mins)

(o) Community Development Councils
   Mr Pritam Singh (1.5 mins)

* inclusive of 20 mins tea-break
Head X - Ministry of Culture, Community and Youth - continued

(p) Roles of a Grassroots Adviser
Mr Muhamad Faisal Abdul Manap (5.0 mins)

(Minister's (A/P Dr Yaacob Ibrahim) reply)
(SPS' (Ms Low Yen Ling) reply)
(Minister's (Mr Chan Chun Sing) reply)
(Clar: 9.5 mins)

(q) Foster Unity Amidst Diversity
Mr Alex Yam Ziming (2.0 mins)

(r) Class Divide
Mr Muhamad Faisal Abdul Manap (2.0 mins)

(s) Tempering Emerging Social Divides
Mr Henry Kwek Hian Chuan (1.0 mins)

(t) Social Cohesion through ActiveSG
Mr Henry Kwek Hian Chuan (2.0 mins)

(u) Making Active Living a Way of Life
Ms Joan Pereira (2.0 mins)

(v) Improving Lives through Sports
Ms Joan Pereira (2.0 mins)

(w) Sports Facilities Masterplan
Mr Melvin Yong Yik Chye (1.5 mins)

(x) Upgrading Boon Lay Sporting Facilities
Mr Patrick Tay (1.0 mins)

* inclusive of 20 mins tea-break
Head X - Ministry of Culture, Community and Youth - continued

(y)  *Sports Hub*
Ms Sylvia Lim  (2.0 mins)

(z)  *Sports SG and Sports Academies*
Mr Darryl David  (2.0 mins)

(aa)  *Team Nila*
Mr Darryl David  (1.0 mins)

(ab)  *Funding and Support for Team Singapore*
Mr Darryl David  (2.0 mins)

(ac)  *The Future of Football/Sports SG*
Mr Ganesh Rajaram  (9.0 mins)

(ad)  *Singapore Football*
Mr Muhamad Faisal Abdul Manap  (2.0 mins)

(ae)  *Safeguarding our Heritage*
Mr Alex Yam Ziming  (2.0 mins)

(af)  *Access to Arts and Heritage*
Ms Rahayu Mahzam  (1.0 mins)

(ag)  *Arts Sectoral Master Plans*
Dr Lim Wee Kiak  (1.0 mins)

(ah)  *Public Art Trust*
Dr Lim Wee Kiak  (1.0 mins)

* inclusive of 20 mins tea-break
Head X - Ministry of Culture, Community and Youth - continued

(ai)  Support for Arts Freelancers
Dr Lim Wee Kiak  (2.0 mins)

(aj)  Arts and Culture Strategic Review (ACSR) and Looking Forward
Mr Kok Heng Leun  (7.5 mins)

(ak)  Our Southeast Asia Connection
Mr Kok Heng Leun  (1.5 mins)

(al)  Mixed Cohort Outward Bound School (OBS) Camps
Mr Melvin Yong Yik Chye  (1.5 mins)

(am)  Connecting our Youth to ASEAN
Mr Henry Kwek Hian Chuan  (2.0 mins)

(an)  Our Youths and ASEAN
Ms Sun Xueling  (1.0 mins)

(ao)  Engaging our Youths
Ms Sun Xueling  (1.0 mins)

(ap)  Youth Engagement
Ms Rahayu Mahzam  (1.0 mins)

(aq)  Our Singapore Fund
Ms Rahayu Mahzam  (1.0 mins)

(ar)  Charities and Online Donations
Mr Darryl David  (2.0 mins)

(Minister's (Ms Grace Fu) reply)

(SMS' (Ms Sim Ann) reply)

(Parl Secy's (Mr Baey Yam Keng) reply)

(Ministry's total reply time: 121 mins)

(Clar: 15.5 mins)

* inclusive of 20 mins tea-break