

THIRTEENTH PARLIAMENT OF SINGAPORE

FIRST SESSION

ORDER PAPER SUPPLEMENT

Sup. No. 10

THURSDAY, 1 MARCH 2018

1

ESTIMATES OF EXPENDITURE FOR  
THE FINANCIAL YEAR 1ST APRIL, 2018 TO 31ST MARCH, 2019  
(PAPER CMD 13 OF 2018)

Note: "Guillotine" times are subject to change.

**Head U - Prime Minister's Office** (1 March 2018) (6.10 pm) (\*305 mins)  
(Ending time)

That the total sum to be allocated for Head U of the Estimates be reduced by \$100.

- (a) *Roles of Public Sector in Leading Change*  
Mr Lee Yi Shyan (5.5 mins)
- (b) *Evolution/Adaptation of Public Service*  
Assoc. Prof. Fatimah Lateef (2.0 mins)
- (c) *Evolution of Public Service*  
Mr Seah Kian Peng (2.0 mins)
- (d) *Improvements to the Public Service*  
Mr Louis Ng Kok Kwang (1.0 mins)
- (e) *Public Understanding of Government Bills*  
Ms Sylvia Lim (4.0 mins)

**Head U - Prime Minister's Office - continued**

- |     |   |            |
|-----|---|------------|
| (f) | <i>Public Service</i><br>Ms Chia Yong Yong                                  | (4.0 mins) |
| (g) | <i>An Innovative Public Service</i><br>Mr Cedric Foo Chee Keng              | (3.0 mins) |
| (h) | <i>Whistle-blower Protection</i><br>Mr Leon Perera                          | (1.0 mins) |
| (i) | <i>Printing of Government Annual Reports</i><br>Mr Leon Perera              | (1.0 mins) |
| (j) | <i>Embracing Change with Digitalisation</i><br>Ms K Thanalechimi            | (3.0 mins) |
| (k) | <i>Salaries</i><br>Mr Vikram Nair   | (2.5 mins) |
| (l) | <i>Salary Review</i><br>Mr Liang Eng Hwa                                    | (2.5 mins) |
| (m) | <i>Remuneration</i><br>Mr Alex Yam Ziming                                   | (2.5 mins) |
| (n) | <i>Deepening Skills of Our Public Agencies</i><br>Dr Teo Ho Pin             | (5.0 mins) |
| (o) | <i>Beyond Qualifications</i><br>Assoc. Prof. Dr Muhammad Faishal<br>Ibrahim | (2.0 mins) |

**Head U - Prime Minister's Office - continued**

- (p) *Recognition of Skills and Competencies*  
Mr Patrick Tay (0.5 mins)
- (q) *Productive and Engaged Public Service*  
Mr Patrick Tay (1.0 mins)
- (DPM's (Mr Teo Chee Hean) reply)**  
**(Minister's (Mr Ong Ye Kung) reply)**
- (r) *Population Strategies*  
Mr Gan Thiam Poh (1.0 mins)
- (s) *Keeping Singapore Open*  
Mr Henry Kwek Hian Chuan (1.5 mins)
- (t) *Population*  
Mr Vikram Nair (1.0 mins)
- (u) *Supporting Marriage and Parenthood*  
Mr Alex Yam Ziming (4.0 mins)
- (v) *Fertility Rate*  
Mr Melvin Yong Yik Chye (1.0 mins)
- (w) *Increase Paternity and Adoption Leave*  
Ms Kuik Shiao-Yin (5.0 mins)
- (x) *Paternity Leave Usage*  
Mr Seah Kian Peng (2.0 mins)
- (y) *Affordable and Quality Pre-schools*  
Ms Tin Pei Ling (1.0 mins)

**Head U - Prime Minister's Office - continued**

(z) *Affordable and Quality Infantcare*  
Ms Sun Xueling (0.5 mins)

(aa) *Family-friendly Workplaces*  
Ms Sun Xueling (1.5 mins)  
Mr Darryl David (1.5 mins)

(ab) *Immigration and Integration*  
Mr Darryl David (1.5 mins)

(ac) *Strengthening Integration*  
Ms Rahayu Mahzam (1.5 mins)

(ad) *Support for Couples*  
Ms Rahayu Mahzam (1.0 mins)

**(Minister's (Mrs Josephine Teo) reply)**

(ae) *Inclusive Smart Nation*  
Mr Zaqy Mohamad (4.0 mins)

(af) *Smart Nation*  
Mr Saktiandi Supaat (2.5 mins)  
Ms Jessica Tan Soon Neo (2.5 mins)

(ag) *Legal and Ethical Challenges of Big Data*  
Asst. Prof. Mahdev Mohan (5.0 mins)

(ah) *Smart Nation Development and Support*  
Mr Desmond Choo (2.0 mins)

**Head U - Prime Minister's Office - continued**

- (ai) *Smart Nation - Working with Industries*  
Mr Teo Ser Luck (2.0 mins)
- (aj) *Smart Nation Outcomes*  
Mr Teo Ser Luck (2.0 mins)
- (ak) *Smart Nation for Citizens and Businesses*  
Dr Tan Wu Meng (2.0 mins)
- (al) *E-payments and National Digital Identity*  
Ms Tin Pei Ling (1.5 mins)
- (am) *Smart Nation Talent Development*  
Mr Darryl David (2.0 mins)
- (an) *Supporting Our Smart Nation Ambitions*  
Ms Sun Xueling (2.5 mins)
- (ao) *Voting Process and Polling Stations*  
Mr Png Eng Huat (2.0 mins)
- (ap) *Revising Prevention of Corruption Act*  
Mr Murali Pillai (3.0 mins)
- (aq) *Anti-corruption Measures for Companies*  
Mr Dennis Tan Lip Fong (4.0 mins)
- (ar) *Enhancing Corporate Governance*  
Asst. Prof. Mahdev Mohan (10.0 mins)

**(Minister's (Dr Vivian Balakrishnan) reply)**

**(SMS' (Dr Janil Puthucheary) reply)**

**(Minister's (Mr Chan Chun Sing) reply)**

**(Minister's (Mr Ong Ye Kung) reply)**

**(Ministry's total reply time: 139 mins)**

**(Clar: 32.5 mins)**

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**Head N - Ministry of Foreign Affairs** (2 March 2018) (11.25 am) (185 mins)  
(Ending time)

That the total sum to be allocated for Head N of the Estimates be reduced by \$100.

- (a) *Managing Geopolitical Uncertainties*  
Mr Vikram Nair (5.0 mins)
- (b) *Regional Architecture*  
Mr Vikram Nair (2.0 mins)
- (c) *Shift in Global Economic Weight*  
Mr Low Thia Kiang (2.0 mins)
- (d) *Economic Integration*  
Ms Sun Xueling (2.0 mins)
- (e) *Engagement of Emerging Markets*  
Mr Liang Eng Hwa (2.0 mins)
- (f) *ASEAN Chairmanship*  
Mr Vikram Nair (3.0 mins)  
Assoc. Prof. Fatimah Lateef (1.5 mins)  
Mr Pritam Singh (3.0 mins)  
Dr Teo Ho Pin (4.0 mins)

**Head N - Ministry of Foreign Affairs - continued**

- (g) *ASEAN Integration - Citizen Engagement*  
Ms Sylvia Lim (2.0 mins)
- (h) *Human Tragedy In and Around Rakhine State*  
Mr Christopher de Souza (2.0 mins)
- (i) *Relations with China*  
Mr Amrin Amin (4.0 mins)
- (j) *US-China Relations*  
Mr Amrin Amin (4.0 mins)
- (k) *Relations with US*  
Ms Jessica Tan Soon Neo (2.0 mins)
- (l) *Relations with Malaysia, Indonesia and Brunei*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim (4.0 mins)
- (m) *Relations with Other Southeast Asian Countries*  
Mr Baey Yam Keng (4.0 mins)
- (n) *Relations with Japan and Korea*  
Mr Cedric Foo Chee Keng (2.0 mins)
- (o) *Relations with Australia*  
Mr Saktiandi Supaat (1.5 mins)
- (p) *Relations with India*  
Mr Murali Pillai (1.0 mins)

**Head N - Ministry of Foreign Affairs - continued**

- |     |   |            |
|-----|---|------------|
| (q) | <i>Engagements with the Middle East</i><br>Assoc. Prof. Fatimah Lateef  | (1.0 mins) |
| (r) | <i>Situation in the Middle East</i><br>Assoc. Prof. Fatimah Lateef      | (1.5 mins) |
| (s) | <i>Relations with Europe</i><br>Mr Henry Kwek Hian Chuan                | (3.0 mins) |
| (t) | <i>Our Role in the International Community</i><br>Mr Louis Ng Kok Kwang | (1.0 mins) |
| (u) | <i>Domestic Resilience on Foreign Policy</i><br>Mr Sitoh Yih Pin        | (5.0 mins) |
| (v) | <i>Resources for MFA</i><br>Mr Cedric Foo Chee Keng                     | (2.0 mins) |
| (w) | <i>Human Resource Challenges of MFA</i><br>Mr Desmond Choo              | (1.0 mins) |
| (x) | <i>Engaging the Public on Foreign Policy</i><br>Ms Joan Pereira         | (3.0 mins) |
| (y) | <i>Technical Cooperation</i><br>Ms Joan Pereira                         | (2.0 mins) |
| (z) | <i>Overseas Singaporeans</i><br>Mr Ong Teng Koon                        | (2.0 mins) |



**Head N - Ministry of Foreign Affairs - continued**

(aa) *Consular Support*  
Miss Cheng Li Hui

(2.0 mins)

(Minister's (Dr Vivian Balakrishnan) reply)

(SMS' (Dr Mohd Maliki Bin Osman) reply)

(MOS' (Mr Sam Tan) reply)

(Ministry's total reply time: 91 mins)

(Clar: 19.5 mins)

**Head J - Ministry of Defence**

(2 March 2018)

(2.15 pm)  
(Ending time)

(170 mins)

That the total sum to be allocated for Head J of the Estimates be reduced by \$100.

(a) *Defence Spending and Rising Tensions*

Mr Vikram Nair

(5.0 mins)

(b) *Peacekeeping*

Mr Teo Ser Luck

(1.0 mins)

(c) *WOG Counter-terrorism Efforts*

Assoc. Prof. Dr Muhammad Faishal  
Ibrahim

(2.0 mins)

(d) *Counter-terrorism Efforts*

Assoc. Prof. Fatimah Lateef

(1.0 mins)

(e) *Cyber Attacks*

Dr Lim Wee Kiak

(2.0 mins)

(f) *Bug Bounty Programme*

Mr Zainal Sapari

(2.0 mins)

**Head J - Ministry of Defence - continued**

(g) *Prudence*  
Mr Teo Ser Luck (3.0 mins)

(h) *Future of SAF*  
Dr Teo Ho Pin (3.0 mins)

(i) *Technology*  
Mr Lee Yi Shyan (3.0 mins)

(j) *ASEAN Defence Ministers' Meeting  
(ADMM) Chairmanship*  
Ms Jessica Tan Soon Neo (2.0 mins)

(k) *ADMM and ADMM-Plus*  
Mr Pritam Singh (2.0 mins)

(l) *ADMM-Plus*  
Mr Low Thia Khiang (3.0 mins)

**(Minister's (Dr Ng Eng Hen) reply)**

(m) *Role of NS*  
Assoc. Prof. Dr Muhammad Faishal  
Ibrahim (1.5 mins)

(n) *SAF Manpower*  
Mr Zainal Sapari (1.0 mins)

(o) *NS Cohesion*  
Mr Teo Ser Luck (1.0 mins)

(p) *NS Effectiveness*  
Mr Ong Teng Koon (2.0 mins)

**Head J - Ministry of Defence - continued**

- |     |   |            |
|-----|---|------------|
| (q) | <i>Vocational Interest</i><br>Mr Baey Yam Keng  | (2.0 mins) |
| (r) | <i>Cyber NSF Scheme</i><br>Ms Low Yen Ling  | (2.0 mins) |
| (s) | <i>NS Experience</i><br>Mr Ong Teng Koon  | (2.0 mins) |
| (t) | <i>Community is Key in Total Defence</i><br>Ms Joan Pereira                                       | (2.0 mins) |
| (u) | <i>Advisory Council on Community Relations<br/>in Defence (ACCORD)</i><br>Mr Cedric Foo Chee Keng | (4.0 mins) |
| (v) | <i>SkillsFuture for NS men</i><br>Dr Teo Ho Pin   | (1.0 mins) |
| (w) | <i>Productivity Performance of NSFs</i><br>Assoc. Prof. Randolph Tan                              | (3.0 mins) |
| (x) | <i>Total Defence</i><br>Ms Low Yen Ling   | (2.0 mins) |
| (y) | <i>Social and Psychological Defence</i><br>Mr Ong Teng Koon                                       | (2.0 mins) |
| (z) | <i>Social Defence</i><br>Mr Amrin Amin  | (4.0 mins) |

**Head J - Ministry of Defence - continued**

- (aa) *Fake News*  
Mr Vikram Nair (3.0 mins)
- (ab) *SAF Volunteer Corps*  
Dr Teo Ho Pin (1.0 mins)
- (ac) *Youth Engagement*  
Mr Baey Yam Keng (2.0 mins)
- (ad) *The Future SAF*  
Assoc. Prof. Fatimah Lateef (1.0 mins)
- (ae) *Family Engagement and Resilience*  
Ms Joan Pereira (2.0 mins)

**(Second Minister's (Mr Ong Ye Kung) reply)**

**(SMS' (Dr Mohd Maliki Bin Osman) reply)**

**(Ministry's total reply time: 82 mins)**

**(Clar: 20.5 mins)**

**Head P - Ministry of Home Affairs**

(2 March 2018)

(4.45 pm)  
(Ending time)

(\*150 mins)

That the total sum to be allocated for Head P of the Estimates be reduced by \$100.

- (a) *Counter-terrorism - Role of Singaporeans*  
Mr Christopher de Souza (5.0 mins)
- (b) *Deterring Violent Extremism*  
Mr Christopher de Souza (1.5 mins)

**Head P - Ministry of Home Affairs - continued**

- (c) *Segregationist Teachings*  
Mr Chong Kee Hiong (2.0 mins)
- (d) *Terrorism and SGSecure*  
Ms Rahayu Mahzam (2.0 mins)
- (e) *Unlicensed Moneylending Harassment*  
Assoc. Prof. Daniel Goh Pei Siong (1.0 mins)
- (f) *Immigration Policy*  
Mr Pritam Singh (2.5 mins)
- (g) *More Protection for the Vulnerable Group*  
Mr Ang Wei Neng (2.0 mins)
- (h) *Violence Against Women*  
Mr Louis Ng Kok Kwang (1.0 mins)
- (i) *Protection of Vulnerable Victims*  
Mr Christopher de Souza (1.0 mins)
- (j) *Offenders with Mental Health Conditions*  
Mr Murali Pillai (5.0 mins)
- (k) *Stemming the Supply and Demand of Drugs*  
Mr Christopher de Souza (3.0 mins)
- (l) *Response to Threat of Drugs*  
Mr Baey Yam Keng (2.0 mins)

**Head P - Ministry of Home Affairs - continued**

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|-----|---|------------|
| (m) | <i>Drugs in our Society</i><br>Mr Edwin Tong                            | (3.0 mins) |
| (n) | <i>Youth Drug Abuse</i><br>Miss Cheng Li Hui                            | (2.0 mins) |
| (o) | <i>Partnership with Community Organisations</i><br>Ms Rahayu Mahzam     | (2.0 mins) |
| (p) | <i>Initial Incarceration Phase Programming</i><br>Mr Louis Ng Kok Kwang | (1.0 mins) |
| (q) | <i>Familial Ties in Inmate Rehabilitation</i><br>Mr Louis Ng Kok Kwang  | (1.0 mins) |
| (r) | <i>Mentoring Programmes for Inmates</i><br>Mr Louis Ng Kok Kwang        | (1.0 mins) |
| (s) | <i>Support for Ex-offenders</i><br>Mr Gan Thiam Poh                     | (2.0 mins) |
| (t) | <i>Supporting Ex-offenders</i><br>Mr Edwin Tong                         | (2.0 mins) |
| (u) | <i>Home Team Transformation</i><br>Mr Desmond Choo                      | (4.0 mins) |
| (v) | <i>Workers in the Private Security Industry</i><br>Dr Tan Wu Meng       | (3.0 mins) |

**Head P - Ministry of Home Affairs - continued**(w) *Private Security Industry*

Mr Edwin Tong

(3.0 mins)

**(Minister's (Mr K Shanmugam) reply)****(Second Minister's (Mrs Josephine Teo) reply)****(Parl Secy's (Mr Amrin Amin) reply)****(Ministry's total reply time: 63 mins)****(Clar: 15 mins)****Head R - Ministry of Law**

(2 March 2018)

(5.55 pm)  
(Ending time)

(70 mins)

That the total sum to be allocated for Head R of the Estimates be reduced by \$100.

(a) *Fortifying Singapore's Legal Hub Status*

Mr Christopher de Souza

(4.0 mins)

(b) *Infrastructure Office under Enterprise Singapore*

Mr Christopher de Souza

(0.5 mins)

(c) *Industry Transformation Map - Developing the Legal Sector*

Mr Patrick Tay

(1.5 mins)

(d) *Small and Medium Law Practices*

Ms Rahayu Mahzam

(2.0 mins)

(e) *Augmenting the Smart Nation Drive*

Mr Christopher de Souza

(0.5 mins)

(f) *Innovation - Protecting Intellectual Property*

Mr Christopher de Souza

(0.5 mins)

**Head R - Ministry of Law - continued**

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| (g) | <i>Criminal and Civil Justice Systems</i><br>Mr Christopher de Souza   | (1.0 mins) |
| (h) | <i>Three Trial Judges for Capital Cases</i><br>Mr Christopher de Souza | (1.0 mins) |
| (i) | <i>Small Claims Tribunal</i><br>Mr Patrick Tay                         | (0.5 mins) |
| (j) | <i>Extradition</i><br>Ms Sylvia Lim                                    | (2.0 mins) |
| (k) | <i>The Rule of International Law</i><br>Asst. Prof. Mahdev Mohan       | (3.0 mins) |
| (l) | <i>Optimisation of Land Resources</i><br>Mr Edwin Tong                 | (1.5 mins) |
| (m) | <i>Improving Estate Administration Process</i><br>Mr Murali Pillai     | (2.0 mins) |
| (n) | <i>Dealing with Residents with Mental Issues</i><br>Mr Lim Biow Chuan  | (4.0 mins) |
| (o) | <i>Legal Aid</i><br>Mr Chen Show Mao                                   | (2.0 mins) |
| (p) | <i>Access to Justice</i><br>Dr Tan Wu Meng                             | (2.0 mins) |



**Head R - Ministry of Law - continued***(q) Improving Access to Legal Aid*

Mr Louis Ng Kok Kwang

(1.0 mins)

**(Minister's (Mr K Shanmugam ) reply)****(SMS' (Ms Indranee Rajah) reply)****(Ministry's total reply time: 34 mins)****(Clar: 7 mins)****Head V - Ministry of Trade and Industry**

(5 March 2018)

(12.35 pm)  
(Ending time)

(280 mins)

That the total sum to be allocated for Head V of the Estimates be reduced by \$100.

*(a) Economy and Jobs*

Mr Liang Eng Hwa

(9.0 mins)

*(b) Outlook in Terms of GDP Growth*

Mr Yee Chia Hsing

(2.0 mins)

*(c) Riding on Rising Asia*

Mr Henry Kwek Hian Chuan

(1.5 mins)

*(d) Tapping on ASEAN's Potential*

Mr Henry Kwek Hian Chuan

(1.5 mins)

*(e) ASEAN Plan*

Mr Low Thia Khiang

(2.0 mins)

*(f) Riding the Asian Wave*

Ms Sun Xueling

(1.5 mins)

**Head V - Ministry of Trade and Industry - continued**

- |     |   |            |
|-----|---|------------|
| (g) | <i>Unlocking ASEAN's Potential</i><br>Ms Sun Xueling  | (1.0 mins) |
| (h) | <i>Potential of ASEAN's Trade</i><br>Miss Cheryl Chan Wei Ling  | (1.5 mins) |
| (i) | <i>Comprehensive and Progressive<br/>Agreement for Trans-Pacific Partnership</i><br>Assoc. Prof. Randolph Tan | (3.0 mins) |
| (j) | <i>Role of Free Trade Agreements</i><br>Dr Tan Wu Meng  | (2.0 mins) |
| (k) | <i>Keeping Singapore Competitive</i><br>Dr Tan Wu Meng  | (2.0 mins) |
| (l) | <i>Managing Industrial Land Costs</i><br>Mr Leon Perera   | (1.0 mins) |
| (m) | <i>Differentiated Policy Support</i><br>Mr Henry Kwek Hian Chuan  | (1.5 mins) |
| (n) | <i>Update on Industry Transformation Maps<br/>(ITMs)</i><br>Mr Henry Kwek Hian Chuan                          | (1.5 mins) |
| (o) | <i>Enterprise Singapore</i><br>Mr Teo Ser Luck  | (2.0 mins) |
| (p) | <i>Enterprise Development Grant</i><br>Mr Teo Ser Luck  | (2.0 mins) |

**Head V - Ministry of Trade and Industry - continued**

- (q) *Partnerships for Capability Transformation (PACT)*  
Mr Teo Ser Luck (2.0 mins)
- (r) *Business Succession Planning*  
Mr Leon Perera (1.0 mins)
- (s) *Strengthening Business Capabilities*  
Mr Thomas Chua Kee Seng (8.0 mins)
- (t) *PACT and Infrastructure Office*  
Mr Low Thia Khiang (3.0 mins)
- (u) *Infrastructure Office*  
Er Dr Lee Bee Wah (4.0 mins)
- (v) *Opportunities Abroad for Local Companies*  
Mr Sitoh Yih Pin (2.5 mins)
- (w) *Help for SMEs to Internationalise*  
Mr Saktiandi Supaat (1.0 mins)
- (x) *Help for Domestically-focused SMEs*  
Mr Saktiandi Supaat (2.0 mins)
- (y) *R&D*  
Mr Lee Yi Shyan (3.5 mins)
- (z) *Research and Innovation*  
Ms Chia Yong Yong (8.0 mins)

**Head V - Ministry of Trade and Industry - continued**

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| (aa) | <i>Translation of R&amp;D Efforts</i>                          |            |
|      | Ms Foo Mee Har   | (3.0 mins) |
| (ab) | <i>Open Electricity Market</i>                                 |            |
|      | Mr Charles Chong   | (3.0 mins) |
| (ac) | <i>ITM - Lifestyle Cluster</i>                                 |            |
|      | Mr Lee Yi Shyan  | (2.0 mins) |
| (ad) | <i>Commercial Rental in the Heartlands</i>                     |            |
|      | Mr Chen Show Mao   | (2.0 mins) |
| (ae) | <i>Support for SMEs</i>  |            |
|      | Ms Foo Mee Har   | (3.0 mins) |
| (af) | <i>Helping SMEs</i>  |            |
|      | Mr Ang Hin Kee   | (4.0 mins) |
| (ag) | <i>Local Enterprise and Association<br/>Development (LEAD)</i> |            |
|      | Mr Teo Ser Luck  | (2.0 mins) |
| (ah) | <i>Taking Advantage of Tech Disruption</i>                     |            |
|      | Mr Sitoh Yih Pin   | (2.5 mins) |
| (ai) | <i>Competitive Manufacturing Sector</i>                        |            |
|      | Miss Cheryl Chan Wei Ling                                      | (4.5 mins) |
| (aj) | <i>Trading Sector</i>  |            |
|      | Mr Lee Yi Shyan  | (1.5 mins) |

**Head V - Ministry of Trade and Industry - continued**

- (ak) *Start-up Landscape*  
Mr Charles Chong (3.0 mins)
- (al) *Making Innovation and Start-ups Sustainable*  
Mr Azmoon Ahmad (3.0 mins)
- (am) *Consumer Protection*  
Mr Lim Biow Chuan (4.0 mins)
- (an) *Assistance to Displaced PMETs*  
Mr Yee Chia Hsing (2.0 mins)
- (ao) *Helping Companies to Go Regional*  
Mr Yee Chia Hsing (3.0 mins)

**(Minister's (Mr Lim Hng Kiang) reply)**

**(Minister's (Mr S Iswaran) reply)**

**(SMS' (Ms Sim Ann) reply)**

**(SMS' (Dr Koh Poh Koon) reply)**

**(SPS' (Ms Low Yen Ling) reply)**

**(Ministry's total reply time: 138 mins)**

**(Clar: 29.5 mins)**

**Head S - Ministry of Manpower**

(5 March 2018)

(6.05 pm)  
(Ending time)

(\*330 mins)

That the total sum to be allocated for Head S of the Estimates be reduced by \$100.

- (a) *Review Employment Act and Employment Claims Act*  
Mr Patrick Tay (9.0 mins)

**Head S - Ministry of Manpower - continued**

- (b) *Protecting PMEs under the Employment Act*  
Dr Intan Azura Mokhtar (1.0 mins)
- (c) *Supporting Contract Workers*  
Assoc. Prof. Daniel Goh Pei Siong (2.0 mins)
- (d) *Protect Vulnerable Employees*  
Ms Kuik Shiao-Yin (5.0 mins)
- (e) *Economic Growth and Jobs for Locals*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim (0.5 mins)
- (f) *Workforce Restructuring and Productivity*  
Mr Desmond Choo (2.0 mins)
- (g) *Local-foreign Complementarity*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim (1.0 mins)  
Mr Lee Yi Shyan (2.0 mins)  
Ms Jessica Tan Soon Neo (3.0 mins)
- (h) *Review of Fair Consideration Framework*  
Mr Patrick Tay (5.0 mins)
- (i) *Fair Consideration Framework*  
Mr Chong Kee Hiong (3.5 mins)
- (j) *Improving Employability for Singaporeans*  
Mr Lim Biow Chuan (3.0 mins)

**Head S - Ministry of Manpower - continued**

|     |  |            |
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| (k) | <i>Capability Transfer Programme</i>             |            |
|     | Mr Patrick Tay                                   | (0.5 mins) |
|     | Mr Low Thia Khiang                               | (2.0 mins) |
| (l) | <i>Review of S Pass Framework</i>                |            |
|     | Mr Patrick Tay                                   | (1.0 mins) |
| (m) | <i>Training and Upgrading of Foreign Workers</i> |            |
|     | Mr Thomas Chua Kee Seng                          | (4.0 mins) |
| (n) | <i>Local Workforce Shortage in Sectors</i>       |            |
|     | Mr Chong Kee Hiong                               | (2.0 mins) |
| (o) | <i>Lean Enterprise Development Scheme</i>        |            |
|     | Ms Jessica Tan Soon Neo                          | (2.5 mins) |
| (p) | <i>Online Jobs Marketplace and Jobs Bank</i>     |            |
|     | Mr Patrick Tay                                   | (0.5 mins) |
| (q) | <i>PMEs and Long-term Unemployed</i>             |            |
|     | Mr Patrick Tay                                   | (1.5 mins) |
| (r) | <i>Long-term Unemployment</i>                    |            |
|     | Mr Low Thia Khiang                               | (2.0 mins) |
| (s) | <i>Employment Support for Locals</i>             |            |
|     | Assoc. Prof. Dr Muhammad Faishal Ibrahim         | (1.0 mins) |
| (t) | <i>Skills Fit, Job Fit and Career Growth</i>     |            |
|     | Ms K Thanalethimi                                | (3.0 mins) |

**Head S - Ministry of Manpower - continued**

- |      |   |            |
|------|---|------------|
| (u)  | <i>Cost of Helping Workers</i><br>Assoc. Prof. Randolph Tan                     | (2.0 mins) |
| (v)  | <i>Changing the Employment Model for Freelancers</i><br>Ms Jessica Tan Soon Neo | (2.0 mins) |
| (w)  | <i>Career Advisory for Freelancers</i><br>Mr Ang Hin Kee                        | (4.0 mins) |
| (x)  | <i>Self-employed Persons' Well-being</i><br>Mr Kok Heng Leun                    | (2.0 mins) |
| (y)  | <i>CPF for Self-employed Workers</i><br>Mr Chen Show Mao                        | (2.0 mins) |
| (z)  | <i>Women as a Valuable Manpower Resource</i><br>Dr Intan Azura Mokhtar          | (2.5 mins) |
| (aa) | <i>Maternity Protection</i><br>Mr Louis Ng Kok Kwang                            | (1.0 mins) |
| (ab) | <i>Supporting Families in the Workplace</i><br>Mr Desmond Choo                  | (2.0 mins) |
| (ac) | <i>Promoting Fair Employment Practices</i><br>Ms K Thanalechimi                 | (3.0 mins) |
| (ad) | <i>Managing Workplace Harassment</i><br>Mr Louis Ng Kok Kwang                   | (1.0 mins) |



**Head S - Ministry of Manpower - continued**

|      |   |            |
|------|---|------------|
| (ae) | <i>Sexual Harassment in the Workplace</i><br>Mr Dennis Tan Lip Fong     | (3.0 mins) |
| (af) | <i>CPF Retirement Funds</i><br>Mr Chong Kee Hiong                       | (1.0 mins) |
| (ag) | <i>Strengthening Retirement Adequacy</i><br>Mr Zainal Sapari            | (2.0 mins) |
| (ah) | <i>Silver Support</i><br>Assoc. Prof. Daniel Goh Pei Siong              | (2.0 mins) |
| (ai) | <i>Employee CPF Contribution Flexibility</i><br>Mr Leon Perera          | (1.0 mins) |
| (aj) | <i>CPF LIFE and Women</i><br>Assoc. Prof. Daniel Goh Pei Siong          | (2.0 mins) |
| (ak) | <i>Support for Caregivers</i><br>Mr Kok Heng Leun                       | (2.0 mins) |
| (al) | <i>Older Workers and CPF</i><br>Dr Intan Azura Mokhtar                  | (4.0 mins) |
| (am) | <i>More Inclusive Workplace for Older Workers</i><br>Mr Chong Kee Hiong | (2.5 mins) |
| (an) | <i>Helping Senior Workers Thrive</i><br>Ms Tin Pei Ling                 | (1.5 mins) |

**Head S - Ministry of Manpower - continued**

- (ao) *Productivity of Older Workers*  
Mr Chen Show Mao (2.0 mins)
- (ap) *Non-discrimination in Employment*  
Mr Muhamad Faisal Abdul Manap (2.0 mins)
- (aq) *Employment for People with Mental Illness*  
Assoc. Prof. Daniel Goh Pei Siong (2.0 mins)
- (ar) *Uplifting Low-wage Workers*  
Mr Zainal Sapari (2.0 mins)
- (as) *Mandating Proper Rest Areas for Workers*  
Mr Zainal Sapari (1.5 mins)
- (at) *Strengthening Workplace Safety and Health*  
Mr Melvin Yong Yik Chye (4.0 mins)
- (au) *Workplace Safety and Health*  
Ms K Thanaletchimi (3.0 mins)
- (av) *Foreign Workers' Recruitment*  
Mr Kok Heng Leun (1.5 mins)
- (aw) *Employment Contracts*  
Mr Kok Heng Leun (1.5 mins)
- (ax) *Protecting our Migrant Workforce*  
Mr Melvin Yong Yik Chye (2.0 mins)

**Head S - Ministry of Manpower - continued**

- (ay) *Mandatory Electronic Payment of Salaries*  
Mr Louis Ng Kok Kwang (1.0 mins)
- (az) *Reconsider the Approach to Foreign Domestic Workers*  
Assoc. Prof. Randolph Tan (2.0 mins)

**(Minister's (Mr Lim Swee Say) reply)****(Second Minister's (Mrs Josephine Teo) reply)****(MOS' (Mr Sam Tan) reply)****(Ministry's total reply time: 153 mins)****(Clar: 33 mins)****Head K - Ministry of Education**

(6 March 2018)

(11.35 am)  
(Ending time)

(210 mins)

That the total sum to be allocated for Head K of the Estimates be reduced by \$100.

- (a) *Education for the Future*  
Ms Denise Phua Lay Peng (10.0 mins)
- (b) *Preparing our Students for the Future*  
Mr Zainal Sapari (2.0 mins)
- (c) *Education Model for a New Era*  
Ms Foo Mee Har (3.0 mins)
- (d) *NIEC and the Pre-school Sector*  
Dr Intan Azura Mokhtar (3.0 mins)
- (e) *Applied Learning in Schools*  
Mr Seah Kian Peng (2.0 mins)

**Head K - Ministry of Education - continued**

- |     |  |            |
|-----|--|------------|
| (f) | <i>Psychology for Secondary School</i><br>Mr Muhamad Faisal Abdul Manap  | (2.5 mins) |
| (g) | <i>Diverse Perspectives in Schools</i><br>Mr Leon Perera                 | (4.0 mins) |
| (h) | <i>Value-based Education</i><br>Mr Ang Wei Neng                          | (1.5 mins) |
| (i) | <i>Nurturing the Singapore Spirit</i><br>Mr Ang Wei Neng                 | (2.0 mins) |
| (j) | <i>Our Mother Tongue</i><br>Ms Tin Pei Ling                              | (1.5 mins) |
| (k) | <i>National Language Proficiency</i><br>Mr Chen Show Mao                 | (3.0 mins) |
| (l) | <i>Supporting Students with Special Needs</i><br>Ms Denise Phua Lay Peng | (6.0 mins) |
| (m) | <i>Special Needs</i><br>Miss Cheng Li Hui                                | (1.0 mins) |
| (n) | <i>Stressed Students and Parents</i><br>Mr Low Thia Khiang               | (2.0 mins) |
| (o) | <i>Sports in Schools</i><br>Mr Edwin Tong                                | (5.5 mins) |

**Head K - Ministry of Education - continued**

- |     |  |   |
|-----|--|---|
| (p) | <i>Nutritional Health</i><br>Assoc. Prof. Daniel Goh Pei Siong   | (1.5 mins)                                  |
| (q) | <i>Financial Support for Students</i><br>Dr Lim Wee Kiak   | (1.0 mins)                                  |
| (r) | <i>Social Mobility Indicators</i><br>Ms Sylvia Lim   | (1.0 mins)                                  |
| (s) | <i>Financial Assistance Scheme (FAS)</i><br>Miss Cheng Li Hui  | (1.0 mins)                                  |
| (t) | <i>Increasing Edusave Contributions</i><br>Mr Edwin Tong   | (1.0 mins)                                  |
|     |  | <b>(Minister's (Mr Ng Chee Meng) reply)</b> |
|     |  | <b>(SMS' (Dr Janil Puthuchear) reply)</b>   |
| (u) | <i>Aptitude-based Admission in ITE</i><br>Mr Zainal Sapari   | (2.0 mins)                                  |
| (v) | <i>Polytechnic Foundation Programme (PFP)</i><br>Dr Lim Wee Kiak   | (1.0 mins)                                  |
| (w) | <i>Common Entry Programmes at Polytechnics</i><br>Mr Seah Kian Peng                                      | (2.0 mins)                                  |
| (x) | <i>Experiential Learning at Institutes of Higher Learning (IHLs)</i><br>Mr Edwin Tong<br>Mr Ang Wei Neng | (2.0 mins)<br>(1.0 mins)                    |

**Head K - Ministry of Education - continued**

- (y) *IHLs to Better Support Lifelong Learning*  
Mr Ang Wei Neng (2.0 mins)
- (z) *SkillsFuture and Impact on Singaporeans*  
Dr Intan Azura Mokhtar (2.0 mins)
- (aa) *SkillsFuture and Job Readiness*  
Ms Foo Mee Har (3.0 mins)
- (ab) *Addressing Skills Deficiency*  
Assoc. Prof. Randolph Tan (3.0 mins)
- (ac) *Developing High Quality Human Resources*  
Mr Thomas Chua Kee Seng (4.0 mins)
- (ad) *Funding for Post-graduate Programmes*  
Mr Henry Kwek Hian Chuan (0.5 mins)  
Miss Cheng Li Hui (1.0 mins)
- (ae) *Micro-credentials at Universities*  
Dr Lim Wee Kiak (2.0 mins)
- (af) *Local Academic Core in Universities*  
Mr Seah Kian Peng (2.0 mins)
- (ag) *Private Universities*  
Dr Intan Azura Mokhtar (1.5 mins)

**(Minister's (Mr Ong Ye Kung) reply)**

**(SPS' (A/P Dr Muhd Faishal Ibrahim) reply)**

**(SPS' (Ms Low Yen Ling) reply)**

**(Ministry's total reply time: 102 mins)**

**(Clar: 24.5 mins)**

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**Head Q - Ministry of Communications and Information** (6 March 2018) (1.50 pm) (135 mins)  
(Ending time)

That the total sum to be allocated for Head Q of the Estimates be reduced by \$100.

- (a) *Gearing the Economy for a Digital Future*  
Mr Zaqy Mohamad (10.0 mins)
- (b) *Artificial Intelligence*  
Dr Teo Ho Pin (1.0 mins)
- (c) *Digital Economy*  
Mr Cedric Foo Chee Keng (4.0 mins)
- (d) *Infocomm and Media Convergence*  
Mr Ong Teng Koon (4.0 mins)
- (e) *Cybersecurity for All*  
Ms Sun Xueling (2.0 mins)
- (f) *Small- and Medium-sized Enterprises (SMEs) and Digitalisation*  
Ms Sun Xueling (1.5 mins)
- (g) *Digitalisation Across Sectors*  
Ms Sun Xueling (2.0 mins)
- (h) *Digitisation of SMEs*  
Mr Teo Ser Luck (1.0 mins)

**Head Q - Ministry of Communications and Information - continued**

- |     |  |   |
|-----|--|---|
| (i) | <i>Sectoral Transformation</i><br>Mr Saktiandi Supaat                | (1.0 mins)  |
| (j) | <i>TechSkills Accelerator (TeSA) 2.0</i><br>Mr Saktiandi Supaat      | (1.0 mins)  |
| (k) | <i>National Translation Committee</i><br>Mr Low Thia Khiang          | (2.0 mins)  |
| (l) | <i>Tackling Cyberbullying</i><br>Assoc. Prof. Daniel Goh Pei Siong   | (1.0 mins)  |
| (m) | <i>Support Workers for Digital Economy</i><br>Mr Desmond Choo        | (3.0 mins)  |
| (n) | <i>Digitalisation</i><br>Mr Vikram Nair                              | (1.5 mins)  |
| (o) | <i>Preparing the Elderly for Digital TV</i><br>Mr Yee Chia Hsing     | (2.5 mins)  |
| (p) | <i>Helping Citizens to be Digitally Ready</i><br>Mr Saktiandi Supaat | (2.0 mins)  |
|     |  | <b>(Minister's (A/P Dr Yaacob Ibrahim) reply)</b> |
|     |  | <b>(SMS' (Dr Janil Puthucheary) reply)</b>        |
| (q) | <i>The Need for Quality and Partnerships</i><br>Mr Ganesh Rajaram    | (9.0 mins)  |
| (r) | <i>Public Service Broadcast Programmes</i><br>Mr Vikram Nair         | (1.0 mins)  |



**Head Q - Ministry of Communications and Information - continued**

- (s) *Media Industry Talent Development*  
Mr Darryl David (1.0 mins)
- (t) *Libraries and the Future Economy*  
Mr Darryl David (1.0 mins)
- (u) *Libraries and Reading*  
Dr Teo Ho Pin (3.0 mins)
- (v) *Our National Archives*  
Ms Sun Xueling (0.5 mins)

**(SMS' (Mr Chee Hong Tat) reply)**

**(Minister's (A/P Dr Yaacob Ibrahim) reply)**

**(Ministry's total reply time: 66 mins)**

**(Clar: 14 mins)**

**Head M - Ministry of Finance**

(6 March 2018)

(4.00 pm)  
(Ending time)

(\*130 mins)

That the total sum to be allocated for Head M of the Estimates be reduced by \$100.

- (a) *Value-for-Money in Government Spending*  
Mr Liang Eng Hwa (6.0 mins)
- (b) *Fiscal Prudence*  
Ms Foo Mee Har (4.0 mins)
- (c) *Temasek Holdings as Shareholder*  
Ms Sylvia Lim (2.0 mins)

**Head M - Ministry of Finance - continued**

- |     |  |            |
|-----|--|------------|
| (d) | <i>Role of Temasek Holdings and GIC</i><br>Mr Leon Perera                          | (1.0 mins) |
| (e) | <i>Distribution of Surplus 2017</i><br>Mr Azmoon Ahmad                             | (3.0 mins) |
| (f) | <i>Progressive Tax Deduction for Donors</i><br>Mr Azmoon Ahmad                     | (5.0 mins) |
| (g) | <i>Tax Deductibles for Private Hire Drivers</i><br>Mr Ang Hin Kee                  | (1.0 mins) |
| (h) | <i>Tax Deductible for Private Hire Car Driver</i><br>Mr Muhamad Faisal Abdul Manap | (1.5 mins) |
| (i) | <i>Water - Harmonisation of Accounts</i><br>Mr Pritam Singh                        | (1.0 mins) |
| (j) | <i>Budget Spending</i><br>Mr Cedric Foo Chee Keng                                  | (3.0 mins) |
| (k) | <i>Building in Prudence by Design</i><br>Dr Tan Wu Meng                            | (3.0 mins) |
| (l) | <i>Remaining Fiscally Prudent</i><br>Mr Henry Kwek Hian Chuan                      | (1.0 mins) |
| (m) | <i>Efficiency in Government Spending</i><br>Ms Sun Xueling                         | (1.0 mins) |

**Head M - Ministry of Finance - continued**

- (n) *Support for Local Construction Companies*  
Mr Yee Chia Hsing (6.0 mins)
- (o) *Opportunities for Businesses*  
Miss Cheryl Chan Wei Ling (3.0 mins)
- (p) *Enhancing Citizen Experience with Technology*  
Mr Saktiandi Supaat (2.0 mins)

**(Second Minister's (Mr Lawrence Wong) reply)**

**(SMS' (Ms Indranee Rajah) reply)**

**(Ministry's total reply time: 52 mins)**

**(Clar: 14.5 mins)**

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**Head L - Ministry of the Environment and Water Resources** (6 March 2018) (6.20 pm) (140 mins)  
(Ending time)

That the total sum to be allocated for Head L of the Estimates be reduced by \$100.

- (a) *Climate Action for our Future Generation*  
Er Dr Lee Bee Wah (9.0 mins)
- (b) *Climate Action*  
Assoc. Prof. Dr Muhammad Faishal (2.0 mins)  
Ibrahim
- (c) *Climate Action - Regional and Global Front*  
Assoc. Prof. Dr Muhammad Faishal (1.0 mins)  
Ibrahim
- (d) *Climate Action - Collaborative Efforts*  
Assoc. Prof. Dr Muhammad Faishal (1.0 mins)  
Ibrahim

**Head L - Ministry of the Environment and Water Resources - continued**

- (e) *Climate Change and Coastal Areas*  
Mr Leon Perera (2.0 mins)
- (f) *Whole-of-Government Approach to Year of Climate Action*  
Mr Louis Ng Kok Kwang (1.0 mins)
- (g) *Implementation of the Carbon Tax*  
Mr Louis Ng Kok Kwang (1.0 mins)
- (h) *Coping with a Low-carbon Economy*  
Mr Louis Ng Kok Kwang (1.0 mins)
- (i) *Carbon Emission*  
Miss Cheng Li Hui (1.0 mins)
- (j) *Water Pricing and Policy*  
Mr Pritam Singh (2.0 mins)
- (k) *Water Conservation and Water Pressure*  
Mr Png Eng Huat (2.0 mins)
- (l) *Water Tariff Rate Outcomes*  
Mr Seah Kian Peng (2.0 mins)
- (m) *Water Sustainability and Resilience*  
Mr Gan Thiam Poh (5.5 mins)
- (n) *Leveraging on Technology*  
Mr Gan Thiam Poh (5.5 mins)

**Head L - Ministry of the Environment and Water Resources - continued**

- |     |   |            |
|-----|---|------------|
| (o) | <i>Flooding Prevention</i>                  |            |
|     | Dr Chia Shi-Lu                              | (2.0 mins) |
| (p) | <i>Zero-waste Nation</i>                    |            |
|     | Miss Cheng Li Hui                           | (1.0 mins) |
| (q) | <i>E-waste</i>                              |            |
|     | Dr Chia Shi-Lu                              | (2.0 mins) |
| (r) | <i>Tackling E-waste</i>                     |            |
|     | Mr Louis Ng Kok Kwang                       | (1.0 mins) |
| (s) | <i>Microplastics</i>                        |            |
|     | Mr Leon Perera                              | (1.0 mins) |
| (t) | <i>Reducing and Recycling Plastic Waste</i> |            |
|     | Mr Dennis Tan Lip Fong                      | (2.0 mins) |
| (u) | <i>Plastic Bags</i>                         |            |
|     | Miss Cheng Li Hui                           | (1.0 mins) |
| (v) | <i>Food Waste Management</i>                |            |
|     | Miss Cheng Li Hui                           | (1.0 mins) |
| (w) | <i>Food Delivery Services</i>               |            |
|     | Assoc. Prof. Daniel Goh Pei Siong           | (1.5 mins) |
| (x) | <i>Hawker Centres</i>                       |            |
|     | Mr Liang Eng Hwa                            | (4.5 mins) |
|     | Miss Cheng Li Hui                           | (1.0 mins) |

**Head L - Ministry of the Environment and Water Resources - continued**(y) *Anti-littering Campaigns*

Mr Lim Biow Chuan

(3.0 mins)

**(Minister's (Mr Masagos Zulkifli) reply)****(SMS' (Dr Amy Khor) reply)****(Ministry's total reply time: 69 mins)****(Clar: 14 mins)****Head T - Ministry of National Development**

(7 March 2018)

(11.30 am)  
(Ending time)

(190 mins)

That the total sum to be allocated for Head T of the Estimates be reduced by \$100.

(a) *Building our Future City and Home*

Mr Alex Yam Ziming

(9.5 mins)

Mr Chong Kee Hiong

(2.0 mins)

(b) *Helping Low-income and Vulnerable Families*

Mr Chong Kee Hiong

(1.5 mins)

(c) *Shaping our Built Environment Together*

Mr Chong Kee Hiong

(3.5 mins)

Mr Saktiandi Supaat

(1.0 mins)

(d) *Supporting a Self-reliant Community*

Mr Saktiandi Supaat

(1.0 mins)

(e) *Home Ownership*

Mr Gan Thiam Poh

(2.0 mins)

(f) *Assistance to HDB Rental Flat Owners*

Mr Gan Thiam Poh

(1.0 mins)

**Head T - Ministry of National Development - continued**

- (g) *Home Ownership for Singaporeans*  
Miss Cheryl Chan Wei Ling (4.0 mins)
- (h) *Put Service before Rules*  
Er Dr Lee Bee Wah (5.0 mins)
- (i) *Elderly Poor and Home Ownership*  
Mr Dennis Tan Lip Fong (2.0 mins)
- (j) *Reviewing Criteria for Rental Housing*  
Mr Pritam Singh (2.0 mins)
- (k) *Upgrading Ageing HDB Flats*  
Mr Pritam Singh (2.0 mins)
- (l) *Expanding Home Improvement Programme*  
Mr Png Eng Huat (2.0 mins)
- (m) *Designing Communal Space*  
Mr Png Eng Huat (3.0 mins)
- (n) *Heavy Vehicle Parking*  
Mr Png Eng Huat (2.0 mins)
- (o) *Noise Pollution from Multi-storey Carparks*  
Assoc. Prof. Daniel Goh Pei Siong (1.0 mins)
- (p) *Prefabricated Construction*  
Assoc. Prof. Daniel Goh Pei Siong (1.0 mins)

**Head T - Ministry of National Development - continued**

- |     |  |            |
|-----|--|------------|
| (q) | <i>Public Housing for Single Parents</i>       |            |
|     | Mr Muhamad Faisal Abdul Manap                  | (2.0 mins) |
| (r) | <i>Waiving Ex-spousal Consent for Housing</i>  |            |
|     | Mr Louis Ng Kok Kwang                          | (1.0 mins) |
| (s) | <i>Integrating Rental Units into Community</i> |            |
|     | Mr Louis Ng Kok Kwang                          | (1.0 mins) |
| (t) | <i>Increasing AVA's Budget</i>                 |            |
|     | Mr Louis Ng Kok Kwang                          | (1.0 mins) |
| (u) | <i>Local Farming Sector</i>                    |            |
|     | Mr Leon Perera                                 | (2.0 mins) |
| (v) | <i>Improving Public Housing</i>                |            |
|     | Mr Darryl David                                | (1.5 mins) |
| (w) | <i>Food and Agriculture</i>                    |            |
|     | Mr Darryl David                                | (1.0 mins) |
| (x) | <i>Urban and Environment Design</i>            |            |
|     | Mr Darryl David                                | (1.5 mins) |
| (y) | <i>Breakaway Works on Landed Houses</i>        |            |
|     | Ms Sylvia Lim                                  | (2.0 mins) |
| (z) | <i>Developing the Railway Corridor</i>         |            |
|     | Ms Low Yen Ling                                | (5.0 mins) |



**Head T - Ministry of National Development - continued**

- (aa) *Assessing Performance of Management Corporation Strata Titles*  
Assoc. Prof. Randolph Tan (2.0 mins)
- (ab) *Municipal Services Office (MSO) - Services and Feedback Management*  
Mr Ong Teng Koon (3.0 mins)
- (ac) *MSO - Solutions for Residents*  
Mr Ong Teng Koon (3.0 mins)
- (ad) *Efficiency in Service Delivery*  
Mr Baey Yam Keng (4.0 mins)

**(Minister's (Mr Lawrence Wong) reply)****(Minister's (Ms Grace Fu) reply)****(Second Minister's (Mr Desmond Lee) reply)****(SMS' (Dr Koh Poh Koon) reply)****(Ministry's total reply time: 92 mins)****(Clar: 22.5 mins)****Head W - Ministry of Transport**

(7 March 2018)

(3.30 pm)  
(Ending time)

(\*240 mins)

That the total sum to be allocated for Head W of the Estimates be reduced by \$100.

- (a) *Growing Pains in Transport*  
Mr Sitoh Yih Pin (12.0 mins)
- (b) *Zero-growth Car Policy*  
Mr Pritam Singh (2.0 mins)
- (c) *Public Bus Contracting*  
Mr Melvin Yong Yik Chye (4.0 mins)

**Head W - Ministry of Transport - continued**

- (d) *Rail Maintenance*  
Mr Melvin Yong Yik Chye (2.0 mins)  
Miss Cheng Li Hui (1.0 mins)
- (e) *Public Transport Subsidy*  
Miss Cheng Li Hui (1.0 mins)
- (f) *Bus and Road Connectivity*  
Ms Low Yen Ling (5.0 mins)
- (g) *Hume MRT Station*  
Ms Low Yen Ling (4.0 mins)
- (h) *Mode Share and Autonomous Vehicles*  
Mr Ang Hin Kee (3.0 mins)
- (i) *Autonomous Vehicles*  
Mr Melvin Yong Yik Chye (2.0 mins)
- (Minister's (Mr Khaw Boon Wan) reply)**
- (j) *Investments in Transport Infrastructure*  
Mr Lee Yi Shyan (2.5 mins)
- (k) *Funding Changi Airport Terminal 5*  
Mr Zaqy Mohamad (3.0 mins)
- (l) *Use of Drones*  
Mr Ang Wei Neng (2.0 mins)
- (m) *Third-party Ride Booking Apps*  
Mr Ang Hin Kee (3.0 mins)

**(Second Minister's (Mr Ng Chee Meng) reply)**

**Head W - Ministry of Transport - continued**

(n) *Safety in the Straits of Singapore*  
Mr Dennis Tan Lip Fong (3.0 mins)

(o) *Challenges in the Maritime Sector*  
Mr Ang Wei Neng (2.0 mins)

**(SMS' (Dr Lam Pin Min) reply)**

(p) *Regulation of Bicycle-sharing Operators*  
Mr Lim Biow Chuan (4.0 mins)

(q) *Car-lite Singapore*  
Er Dr Lee Bee Wah (4.0 mins)

(r) *Regulating Personal Mobility Devices (PMDs) and Shared Bicycles*  
Mr Zaqy Mohamad (3.0 mins)

(s) *Bicycle-sharing and Geofencing*  
Mr Png Eng Huat (2.5 mins)

(t) *Personal Mobility Aid in an Ageing Society*  
Mr Png Eng Huat (2.0 mins)

(u) *Safer Signalised Junction*  
Mr Png Eng Huat (2.5 mins)

(v) *Bicycle-sharing*  
Miss Cheng Li Hui (1.0 mins)

**Head W - Ministry of Transport - continued**

|      |   |            |
|------|---|------------|
| (w)  | <i>PMDs</i>                                   |            |
|      | Miss Cheng Li Hui                             | (1.0 mins) |
|      | Mr Ang Wei Neng                               | (2.0 mins) |
| (x)  | <i>Walk2Ride Programme</i>                    |            |
|      | Mr Ang Wei Neng                               | (2.0 mins) |
| (y)  | <i>Indiscriminate Parking of Bicycles</i>     |            |
|      | Mr Yee Chia Hsing                             | (1.5 mins) |
| (z)  | <i>Accidents Caused by E-scooters</i>         |            |
|      | Mr Yee Chia Hsing                             | (1.0 mins) |
| (aa) | <i>Safe Use of PMDs and Bicycles</i>          |            |
|      | Mr Dennis Tan Lip Fong                        | (4.0 mins) |
| (ab) | <i>Enforcing Safe Cycling and Use of PMDs</i> |            |
|      | Assoc. Prof. Randolph Tan                     | (3.0 mins) |
| (ac) | <i>Concerns on Accidents Involving PMDs</i>   |            |
|      | Ms Joan Pereira                               | (1.0 mins) |
| (ad) | <i>Bicycles and PMDs</i>                      |            |
|      | Ms Foo Mee Har                                | (2.0 mins) |
| (ae) | <i>Silver Zone Programme</i>                  |            |
|      | Mr Ang Hin Kee                                | (1.0 mins) |

**(SMS' (Dr Lam Pin Min) reply)**

**(Ministry's total reply time: 109 mins)**

**(Clar: 22 mins)**

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**Head I - Ministry of Social and Family Development** (7 March 2018) (7.20 pm) (230 mins)  
(Ending time)

That the total sum to be allocated for Head I of the Estimates be reduced by \$100.

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|-----|--|--------------------------|
| (a) | <i>SG Cares and Volunteerism</i><br>Mr Seah Kian Peng                  | (3.0 mins)               |
| (b) | <i>SG Cares - Rallying and Organising Community</i><br>Ms Tin Pei Ling | (1.5 mins)               |
| (c) | <i>SG Cares</i><br>Ms Jessica Tan Soon Neo<br>Dr Lim Wee Kiak          | (2.0 mins)<br>(8.0 mins) |
| (d) | <i>Multi-disciplinary Approach</i><br>Mr Kok Heng Leun                 | (2.0 mins)               |
| (e) | <i>Coordinating for Holistic Social Support</i><br>Ms Tin Pei Ling     | (1.0 mins)               |
| (f) | <i>Social Services</i><br>Mr Amrin Amin                                | (0.5 mins)               |
| (g) | <i>Social Service Office (SSO)</i><br>Dr Lily Neo                      | (4.0 mins)               |
| (h) | <i>Integrating Health Care and Social Care</i><br>Dr Tan Wu Meng       | (4.0 mins)               |
| (i) | <i>Integration of Health and Social Care</i><br>Dr Lily Neo            | (2.0 mins)               |

**Head I - Ministry of Social and Family Development - continued**

- (j) *SG "WE CARE" Campaign*  
Dr Lily Neo (1.5 mins)
- (Minister's (Mr Desmond Lee) reply)  
(Minister's (Mr Gan Kim Yong) reply)  
(Minister's (Ms Grace Fu) reply)
- (k) *Shared Values, Income Inequality*  
Mr Seah Kian Peng (3.0 mins)
- (l) *Inequality and Social Stratification*  
Ms Jessica Tan Soon Neo (2.0 mins)
- (m) *Building Social Cohesion in Singapore*  
Ms Chia Yong Yong (6.0 mins)
- (n) *Social Mobility*  
Mr Amrin Amin (2.0 mins)
- (o) *Homelessness*  
Dr Lily Neo (2.5 mins)
- (p) *Youths in Criminal Justice System*  
Ms Sylvia Lim (1.0 mins)
- (q) *Enhancing Intervention for Child Neglect*  
Mr Murali Pillai (5.0 mins)
- (r) *Gender Equality*  
Assoc. Prof. Fatimah Lateef (1.0 mins)

**Head I - Ministry of Social and Family Development - continued**

- (s) *Responses to Changing Demographics*  
Mr Seah Kian Peng (2.0 mins)
- (t) *Care for Older People*  
Mr Seah Kian Peng (2.0 mins)
- (u) *Office of Public Guardian*  
Ms Sylvia Lim (2.0 mins)
- (v) *Eldercare Leave*  
Mr Chen Show Mao (2.0 mins)
- (w) *Finance Universal System of Caregiving*  
Ms Kuik Shiao-Yin (8.0 mins)
- (x) *Strengthening Family Values and Support*  
Ms Tin Pei Ling (1.5 mins)
- (y) *Strengthening Families and Community*  
Ms Rahayu Mahzam (1.0 mins)
- (z) *Early Childhood and Special Needs Support*  
Mr Desmond Choo (4.0 mins)
- (aa) *Childcare Facilities in New Estates*  
Mr Png Eng Huat (2.0 mins)
- (ab) *Rising Childcare and Infant Care Fees*  
Mr Pritam Singh (2.0 mins)

**Head I - Ministry of Social and Family Development - continued**

- (ac) *Early Childhood Sector*  
Ms Rahayu Mahzam (1.0 mins)
- (ad) *Early Childhood*  
Mr Amrin Amin (0.5 mins)
- (ae) *Childcare Centres will Nudge the Total Fertility Rate*  
Mr Christopher de Souza (1.5 mins)
- (af) *Pre-school Mother Tongue Teachers*  
Mr Ang Hin Kee (2.0 mins)
- (ag) *Bilingual Education*  
Ms Rahayu Mahzam (1.0 mins)
- (ah) *Enabling Masterplan for the Disabled*  
Ms Denise Phua Lay Peng (6.0 mins)
- (ai) *Progress of Enabling Masterplan 3*  
Mr Ang Wei Neng (1.5 mins)

**(SPS' (A/P Dr Muhd Faishal Ibrahim) reply)**

**(Minister's (Mr Desmond Lee) reply)**

**(Ministry's total reply time: 113 mins)**

**(Clar: 25 mins)**

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**Head O - Ministry of Health** (8 March 2018) (12.50 pm) (210 mins)  
(Ending time)

That the total sum to be allocated for Head O of the Estimates be reduced by \$100.

- (a) *Transforming Healthcare in Singapore*  
Dr Chia Shi-Lu (10.5 mins)
- (b) *Infrastructure Plans*  
Mr Gan Thiam Poh (1.0 mins)
- (c) *Quality Care and Patient Safety*  
Ms Sylvia Lim (2.0 mins)
- (d) *Personalised Medication and DNA Edit*  
Mr Low Thia Khiang (2.0 mins)
- (e) *Healthcare Funding and Spending*  
Assoc. Prof. Fatimah Lateef (2.0 mins)
- (f) *Healthcare Insurance Taskforce*  
Dr Chia Shi-Lu (1.5 mins)
- (g) *Medisave for Outpatient Treatment*  
Dr Chia Shi-Lu (2.0 mins)
- (h) *Medisave Flexibility for Special Needs*  
Mr Zainal Sapari (1.5 mins)
- (i) *Improving Management of Chronic Disease*  
Mr Louis Ng Kok Kwang (1.0 mins)

**Head O - Ministry of Health - continued**

- |     |   |            |
|-----|---|------------|
| (j) | <i>Pricing of Vaccines</i><br>Mr Leon Perera                                    | (1.0 mins) |
| (k) | <i>Caregivers of Mentally Disabled Persons</i><br>Mr Murali Pillai              | (2.0 mins) |
| (l) | <i>Mental Health Support in Heartlands</i><br>Assoc. Prof. Daniel Goh Pei Siong | (1.5 mins) |
| (m) | <i>National Dementia Plan</i><br>Assoc. Prof. Daniel Goh Pei Siong              | (1.5 mins) |
| (n) | <i>Mental Health</i><br>Miss Cheng Li Hui                                       | (1.0 mins) |
| (o) | <i>Community Mental Health</i><br>Ms Joan Pereira                               | (1.5 mins) |
| (p) | <i>Future Models of Care</i><br>Assoc. Prof. Fatimah Lateef                     | (1.5 mins) |
| (q) | <i>Productivity/Innovation in Healthcare</i><br>Dr Chia Shi-Lu                  | (1.5 mins) |
| (r) | <i>Silver Towns</i><br>Mr Leon Perera   | (2.0 mins) |
| (s) | <i>Nursing Homes</i><br>Miss Cheng Li Hui                                       | (1.0 mins) |

**Head O - Ministry of Health - continued**

- |      |   |   |
|------|---|---|
| (t)  | <i>Successful Ageing</i><br>Miss Cheryl Chan Wei Ling   | (5.0 mins)                                  |
| (u)  | <i>Design to Include and Empower</i><br>Ms Tin Pei Ling                                       | (2.5 mins)                                  |
| (v)  | <i>Digital Eldercare</i><br>Ms Tin Pei Ling   | (2.5 mins)                                  |
| (w)  | <i>Preventive Healthcare and Community Care</i><br>Dr Lily Neo                                | (4.5 mins)                                  |
| (x)  | <i>Holistic Support for Ageing Population</i><br>Ms K Thanalechimi                            | (3.0 mins)                                  |
|      |   | <b>(Minister's (Mr Gan Kim Yong) reply)</b> |
|      |   | <b>(SMS' (Mr Chee Hong Tat) reply)</b>      |
| (y)  | <i>Preparing Our Workforce in Intermediate and Long-term Care sector</i><br>Ms K Thanalechimi | (3.0 mins)                                  |
| (z)  | <i>Empowering Nurses for Future Healthcare</i><br>Ms Tin Pei Ling                             | (1.5 mins)                                  |
| (aa) | <i>Healthcare Manpower</i><br>Ms Joan Pereira   | (1.5 mins)                                  |
| (ab) | <i>Allied Health Force - Recognition and Role</i><br>Mr Christopher de Souza                  | (1.0 mins)                                  |
| (ac) | <i>Skillset for Taking Care of Seniors</i><br>Mr Henry Kwek Hian Chuan                        | (1.0 mins)                                  |

**Head O - Ministry of Health - continued**

(ad) *Pipeline of Doctors and Medical Faculties*  
Mr Christopher de Souza (1.5 mins)

(ae) *Residency Training/Specialist Training*  
Assoc. Prof. Fatimah Lateef (1.5 mins)

(af) *Breast Cancer*  
Dr Lily Neo (1.0 mins)

(ag) *Giving Babies a Chance at Life*  
Mr Alex Yam Ziming (2.0 mins)

(ah) *Gestational Diabetes*  
Ms Tin Pei Ling (1.0 mins)

**(SMS' (Dr Amy Khor) reply)**

(ai) *War on Diabetes*  
Mr Baey Yam Keng (2.0 mins)  
Mr Chen Show Mao (2.0 mins)

(aj) *Primary Care Transformation*  
Dr Chia Shi-Lu (1.5 mins)

(ak) *Healthcare Delivery System*  
Dr Lily Neo (2.5 mins)

(al) *Tobacco Control*  
Dr Chia Shi-Lu (1.0 mins)

**(SMS' (Dr Lam Pin Min) reply)**

**Head O - Ministry of Health - continued**

- (am) *Health of Singaporeans*  
Assoc. Prof. Fatimah Lateef (2.0 mins)
- (an) *Promoting Healthy Lifestyles*  
Ms Joan Pereira (1.0 mins)
- (ao) *Less Sugar, Better Health*  
Ms Tin Pei Ling (1.0 mins)

**(Parl Secy's (Mr Amrin Amin) reply)**

**(Ministry's total reply time: 102 mins)**

**(Clar: 24.5 mins)**

**Head X - Ministry of Culture, Community and Youth** (8 March 2018) (5.15 pm) (\*265 mins)  
(Ending time)

That the total sum to be allocated for Head X of the Estimates be reduced by \$100.

- (a) *Building a Strong Singapore Society*  
Dr Lim Wee Kiak (4.0 mins)
- (b) *MENDAKI Education Support for Community*  
Mr Saktiandi Supaat (3.0 mins)
- (c) *Strong Foundations for our Community*  
Mr Zainal Sapari (2.0 mins)
- (d) *Support for Madrasahs*  
Mr Amrin Amin (3.0 mins)
- (e) *Malayness*  
Mr Muhamad Faisal Abdul Manap (3.0 mins)

**Head X - Ministry of Culture, Community and Youth - continued**

- (f) *Dollar-for-dollar Matching Grant for VWOs*  
Mr Azmoon Ahmad (5.0 mins)
- (g) *Narrowing the Gap*  
Assoc. Prof. Fatimah Lateef (1.0 mins)
- (h) *Malay/Muslim Organisations*  
Dr Intan Azura Mokhtar (2.5 mins)
- (i) *Support for Young Malay/Muslim Couples*  
Ms Rahayu Mahzam (1.5 mins)
- (j) *Singapore Islamic College*  
Assoc. Prof. Fatimah Lateef (1.0 mins)  
Dr Intan Azura Mokhtar (1.5 mins)
- (k) *Asatizah Youth Network*  
Mr Zainal Sapari (2.0 mins)
- (l) *MUIS' 50th Anniversary*  
Assoc. Prof. Dr Muhammad Faishal Ibrahim (2.0 mins)
- (m) *Support for Malay/Muslim PMETs*  
Ms Rahayu Mahzam (2.0 mins)
- (n) *Digitalisation Efforts in the Community*  
Mr Zaqy Mohamad (2.0 mins)
- (o) *Community Development Councils*  
Mr Pritam Singh (1.5 mins)

**Head X - Ministry of Culture, Community and Youth - continued**

- (p) *Roles of a Grassroots Adviser*  
Mr Muhamad Faisal Abdul Manap (5.0 mins)
- (Minister's (A/P Dr Yaacob Ibrahim) reply)  
(SPS' (Ms Low Yen Ling) reply)  
(Minister's (Mr Chan Chun Sing) reply)  
(Clar: 9.5 mins)
- (q) *Foster Unity Amidst Diversity*  
Mr Alex Yam Ziming (2.0 mins)
- (r) *Class Divide*  
Mr Muhamad Faisal Abdul Manap (2.0 mins)
- (s) *Tempering Emerging Social Divides*  
Mr Henry Kwek Hian Chuan (1.0 mins)
- (t) *Social Cohesion through ActiveSG*  
Mr Henry Kwek Hian Chuan (2.0 mins)
- (u) *Making Active Living a Way of Life*  
Ms Joan Pereira (2.0 mins)
- (v) *Improving Lives through Sports*  
Ms Joan Pereira (2.0 mins)
- (w) *Sports Facilities Masterplan*  
Mr Melvin Yong Yik Chye (1.5 mins)
- (x) *Upgrading Boon Lay Sporting Facilities*  
Mr Patrick Tay (1.0 mins)

**Head X - Ministry of Culture, Community and Youth - continued**

- (y) *Sports Hub*  
Ms Sylvia Lim (2.0 mins)
- (z) *Sports SG and Sports Academies*  
Mr Darryl David (2.0 mins)
- (aa) *Team Nila*  
Mr Darryl David (1.0 mins)
- (ab) *Funding and Support for Team Singapore*  
Mr Darryl David (2.0 mins)
- (ac) *The Future of Football/Sports SG*  
Mr Ganesh Rajaram (9.0 mins)
- (ad) *Singapore Football*  
Mr Muhamad Faisal Abdul Manap (2.0 mins)
- (ae) *Safeguarding our Heritage*  
Mr Alex Yam Ziming (2.0 mins)
- (af) *Access to Arts and Heritage*  
Ms Rahayu Mahzam (1.0 mins)
- (ag) *Arts Sectoral Master Plans*  
Dr Lim Wee Kiak (1.0 mins)
- (ah) *Public Art Trust*  
Dr Lim Wee Kiak (1.0 mins)



**Head X - Ministry of Culture, Community and Youth - continued**

- (ai) *Support for Arts Freelancers*  
Dr Lim Wee Kiak (2.0 mins)
- (aj) *Arts and Culture Strategic Review (ACSR)  
and Looking Forward*  
Mr Kok Heng Leun (7.5 mins)
- (ak) *Our Southeast Asia Connection*  
Mr Kok Heng Leun (1.5 mins)
- (al) *Mixed Cohort Outward Bound School  
(OBS) Camps*  
Mr Melvin Yong Yik Chye (1.5 mins)
- (am) *Connecting our Youth to ASEAN*  
Mr Henry Kwek Hian Chuan (2.0 mins)
- (an) *Our Youths and ASEAN*  
Ms Sun Xueling (1.0 mins)
- (ao) *Engaging our Youths*  
Ms Sun Xueling (1.0 mins)
- (ap) *Youth Engagement*  
Ms Rahayu Mahzam (1.0 mins)
- (aq) *Our Singapore Fund*  
Ms Rahayu Mahzam (1.0 mins)
- (ar) *Charities and Online Donations*  
Mr Darryl David (2.0 mins)

**(Minister's (Ms Grace Fu) reply)****(SMS' (Ms Sim Ann) reply)****(Parl Secy's (Mr Baey Yam Keng) reply)****(Ministry's total reply time: 121 mins)****(Clar: 15.5 mins)**